

## News Release

10 December 2021

### **Anglo American confirms 2021 guidance and value accretive 35% growth over next decade**

Anglo American plc (“Anglo American”) is today providing an update to the investment community on its strong operational and financial performance during 2021 and its sector-leading growth. This update will also include the latest guidance for the current and next three financial years, including in relation to capital expenditure and production volumes, and a progress update on Anglo American’s growth projects.

Mark Cutifani, Chief Executive of Anglo American, said: *“Covid-19 has continued to pose challenges in 2021 particularly in those countries where vaccination uptake has been lower. We have kept our focus on keeping our employees and communities safe and encouraging vaccination at the earliest possible opportunity. We need to continue being prudent with this virus and we will continue putting the safety and health of our employees first.*

*“Anglo American is a resilient and agile business that is set to deliver 35% growth over the next decade at an attractive 50% margin. We are also increasing our near term performance improvement target to \$3.5 - \$4.5 billion by 2023, as we accelerate the delivery of our P101 and technology programmes, while also bringing growth projects onstream. First and foremost is our Quellaveco project in Peru in mid-2022, where we have also increased early copper production plans to create additional value.*

*“We are clear that climate change is the defining challenge of our time, and we have a crucial role to play in supporting the transition to a low carbon economy by producing many of the metals and minerals that enable decarbonised energy and transport. Of course, we are also moving at pace to reduce our own emissions and have committed to operate carbon neutral mines by 2040, while having an ambition to reduce our scope 3 emissions by 50% in that same timeframe.”*

Anglo American maintained a strong performance during 2021 and expects further improvement in 2022:

- 2021 production up 7%: strong PGMs performance and higher rough diamond demand;
- 2021 unit costs up 10%<sup>(1)</sup>: above CPI inflation and some production slowdowns;
- 2021 capex of \$5.2 billion: lower due to Covid delays and supply chain disruptions;
- 2022 unit costs expected to increase by 4%;
- 2022 forecast capex of \$6.2 - 6.7 billion, reflecting 2021 deferrals and Woodsmith addition.

Stephen Pearce, Finance Director of Anglo American, commented: *“Our balanced approach is supporting sequenced investment in value accretive growth and considerable long term business improvement, alongside attractive shareholder returns. We have delivered \$10.3 billion in cash returns to our shareholders since 2017 and \$4 billion in H2 2021 alone. Our ongoing investment in the business also supports our emissions reduction objectives and we therefore expect our normal cycle of capital investment to continue to fund the majority of our operational decarbonisation projects.”*

Mark Cutifani added: *“Anglo American offers an increasingly differentiated investment proposition centred around sustainable performance and high quality, responsible growth. Combined with our integrated approach to technology in pursuit of the safer and more*

#### **Anglo American plc**

17 Charterhouse Street, London, EC1N 6RA, United Kingdom

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*sustainable supply of materials essential to the energy transition and growing consumer demand patterns, we are well positioned to meet the expectations of our full breadth of stakeholders across society.”*

The presentation which contains the details relating to the information referred to above will be available on the Anglo American website at 10:00am UK time today at:  
[www.angloamerican.com/investors/investor-presentations](http://www.angloamerican.com/investors/investor-presentations)

<sup>(1)</sup> 2021 unit costs up 10% on a FX neutral basis; increase of 16% including FX,

For further information, please contact:

### **Media**

#### **UK**

James Wyatt-Tilby  
[james.wyatt-tilby@angloamerican.com](mailto:james.wyatt-tilby@angloamerican.com)  
Tel: +44 (0)20 7968 8759

Marcelo Esquivel  
[marcelo.esquivel@angloamerican.com](mailto:marcelo.esquivel@angloamerican.com)  
Tel: +44 (0)20 7968 8891

Katie Ryall  
[katie.ryall@angloamerican.com](mailto:katie.ryall@angloamerican.com)  
Tel: +44 (0)20 7968 8935

#### **South Africa**

Nevashnee Naicker  
[nevashnee.naicker@angloamerican.com](mailto:nevashnee.naicker@angloamerican.com)  
Tel: +27 (0)11 638 3189

Sibusiso Tshabalala  
[sibusiso.tshabalala@angloamerican.com](mailto:sibusiso.tshabalala@angloamerican.com)  
Tel: +27 (0)11 638 2175

### **Investors**

#### **UK**

Paul Galloway  
[paul.galloway@angloamerican.com](mailto:paul.galloway@angloamerican.com)  
Tel: +44 (0)20 7968 8718

Juliet Newth  
[juliet.newth@angloamerican.com](mailto:juliet.newth@angloamerican.com)  
Tel: +44 (0)20 7968 8830

Michelle Jarman  
[michelle.jarman@angloamerican.com](mailto:michelle.jarman@angloamerican.com)  
Tel: +44 (0)20 7968 1494

### **Notes to editors:**

Anglo American is a leading global mining company and our products are the essential ingredients in almost every aspect of modern life. Our portfolio of world-class competitive operations, with a broad range of future development options, provides many of the future-enabling metals and minerals for a cleaner, greener, more sustainable world and that meet the fast growing every day demands of billions of consumers. With our people at the heart of our business, we use innovative practices and the latest technologies to discover new resources and to mine, process, move and market our products to our customers – safely and sustainably.

As a responsible producer of diamonds (through De Beers), copper, platinum group metals, premium quality iron ore and metallurgical coal for steelmaking, and nickel – with crop nutrients in development – we are committed to being carbon neutral across our operations by 2040. More broadly, our Sustainable Mining Plan commits us to a series of stretching goals to ensure we work towards a healthy environment, creating thriving communities and building trust as a corporate leader. We work together with our business partners and diverse stakeholders to unlock enduring value from precious natural resources for the benefit of the communities and

countries in which we operate, for society as a whole, and for our shareholders. Anglo American is re-imagining mining to improve people's lives.

[www.angloamerican.com](http://www.angloamerican.com)



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**Forward-looking statements:**

This document includes forward-looking statements. All statements other than statements of historical facts included in this document, including, without limitation, those regarding Anglo American's financial position, business, acquisition and divestment strategy, dividend policy, plans and objectives of management for future operations (including development plans and objectives relating to Anglo American's products, production forecasts and Ore Reserve and Mineral Resource positions) and environmental, social and corporate governance goals and aspirations, are forward-looking statements. By their nature, such forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of Anglo American or industry results to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements.

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