

# **HALF YEAR FINANCIAL REPORT**

for the six months ended 30 June 2020

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30 July 2020

## Anglo American Interim Results 2020

### Operational agility underpins underlying EBITDA of \$3.4 billion

**Mark Cutifani, Chief Executive of Anglo American**, said: “The first half of 2020 has tested society to its limits and I am encouraged by – and proud of – how our people have pulled together to do what’s right for each other, our business and for society as a whole. Anglo American acted quickly at the onset of the pandemic to protect both the health of our people and host communities through our global “WeCare” lives and livelihoods programme. At the same time, we secured the continuity and integrity of our operations.

“The pandemic did materially impact production, with varying degrees of lockdown being the main driver for our 11% overall reduction in output<sup>(1)</sup> and 16% decrease in revenue, alongside operational incidents at PGMs and Met Coal. These reductions were partially offset by strong performances from our Brazilian iron ore and Chilean copper operations. By the end of June, we were back at c.90% capacity across the portfolio<sup>(1)</sup> and the significant transformation of our underlying operational capabilities that has made the business more resilient helped to deliver \$3.4 billion of underlying EBITDA\*.

“The safety of our people comes first, no matter what. We have made so much progress, yet we are acutely aware that serious incidents continue in our business, none more alarming than at our Grosvenor underground mine in Australia in May. Across the global business, we recorded another all-time low injury frequency rate, representing a further 3% improvement compared to the record low of 2019 and a 62% improvement since 2013.

“Looking beyond the near term, we continue to invest in high quality growth. We still expect first production at our world class Quellaveco copper project in Peru in 2022, despite the prolonged slowdown through the national quarantine, reflecting the excellent progress achieved prior to March. The trajectory of our portfolio is towards later cycle products, with development of our recently acquired Tier 1 Woodsmith polyhalite fertiliser project continuing to progress well, while in May we set out our plans to exit our remaining South African thermal coal operations.

“During the second half, I expect our product diversification and Operating Model to continue to serve us well. As the global economy recovers, PGMs, copper and iron ore are all particularly well positioned, while De Beers, as the world's leading diamond business, is taking all appropriate steps to address the effects of acute disruption. As a company, we are continuing to invest and grow, with our products increasingly geared towards a fast growing population and a cleaner, greener, more sustainable world.”

### Financial highlights – six months ended 30 June 2020

- Generated underlying EBITDA\* of \$3.4 billion, a 39% decrease
- Profit attributable to equity shareholders of \$0.5 billion (30 June 2019: \$1.9 billion)
- Net debt\* increased to \$7.6 billion (21% gearing), due to investment in growth and temporary working capital build-up at De Beers and PGMs
- Interim dividend of \$0.28 per share, consistent with our 40% payout policy
- Investing in high quality growth in later cycle products, including Quellaveco (copper) and Woodsmith (fertiliser)
- Working towards exit from remaining South African thermal coal operations
- Targeting carbon neutrality across operations by 2040

Six months ended	30 June 2020	30 June 2019	Change
US\$ million, unless otherwise stated			
Revenue	12,474	14,772	(16)%
Underlying EBITDA*	3,350	5,451	(39)%
Mining EBITDA margin*	38 %	46 %	
Attributable free cash flow*	(1,257)	1,342	(194)%
Profit attributable to equity shareholders of the Company	471	1,883	(75)%
Underlying earnings per share* (\$)	0.72	1.58	(54)%
Earnings per share (\$)	0.38	1.48	(74)%
Dividend per share (\$)	0.28	0.62	(55)%
Group attributable ROCE*	11 %	22 %	

Terms with this symbol \* are defined as Alternative Performance Measures (APMs). For more information on the APMs used by the Group, including definitions, please refer to page 66.

## SUSTAINABILITY PERFORMANCE

### **Safety**

The safety of our people is always front of mind. Making sure every employee returns home at the end of each day, better for having worked at Anglo American, is our vision for safety and health across the business. In this context, there have been no fatal incidents at our managed operations in the first six months of 2020 – a significant achievement, particularly during a period of major operational disruption with the need for wholesale logistical changes on site due to Covid-19 related health measures.

Serious safety incidents are still an issue we need to eliminate; and while their frequency may be much reduced, the impact on individuals and their families is real and sometimes lifelong. The gas ignition at our underground Grosvenor metallurgical coal mine in Australia in May, in which five of our colleagues were seriously injured, reminds us again how we must continue to improve the safety of everyone associated with Anglo American. This critical work includes going beyond regulatory requirements and industry best practice, while using every available technology – and developing new technologies – to keep people safe.

Across the global business, we recorded another all-time low total recordable case frequency rate, representing a further 3% improvement on the record low we achieved in 2019 and a 62% improvement at our managed operations since 2013. By being unconditional about safety, major safety incidents should be consigned to history, as we have shown to be possible across most of our working locations. And while the first half of 2020 was our best overall safety performance in our history, our progress strengthens our determination to deliver on our clear commitment to zero harm.

### **Environment**

Our environmental performance improved significantly in 2019, and we continue to improve in 2020. However, we did record one Level 3 environmental incident at PGMs' base metals refinery in South Africa, relating to an overflow from a storage pond due to excessive rainfall. Appropriate short term corrective and remedial actions were completed and we are implementing further actions to prevent repeat incidents of this nature across the Group.

Our Sustainable Mining Plan includes commitments to be a leader in environmental stewardship. By 2030, we aim to: reduce GHG emissions by 30% against a 2016 baseline; improve energy efficiency by 30%; achieve a 50% net reduction in freshwater abstraction; and deliver net-positive impacts in biodiversity wherever we operate. In addition, by 2040, we are aiming to be carbon neutral across our operations.

### ***WeCare – our global response to the pandemic***

Anglo American acted quickly at the onset of the pandemic to support the lives and livelihoods of our workforce and host communities through the health, social and economic effects of the Covid-19 pandemic – through our global “WeCare” response programme. Our mines and host communities, which are also often home to much of our workforce, operate as an ecosystem and both must be healthy to prosper. Across our operational footprint and in those communities that are local to our operations, our “WeCare” programme provides information and extensive practical support across four pillars of: physical health, mental health, living with dignity, and community response:

**Physical health** – education and behavioural change to support personal health and hygiene; health screening and testing; PPE and medical equipment and facilities.

**Mental health** – employee support programmes to assist with mental health management, including via our employee app and online events and other digital materials.

**Living with dignity** – direct employee and community support to combat gender-based and domestic violence; work with health authorities to identify abuse cases and referrals to support mechanisms.

**Community response** – wide-ranging livelihoods programme to support communities through the social and economic effects of the pandemic, including: public information campaigns aimed at health and hygiene; health screening and Covid-19 testing; support for health service provision; continuation of essential services (e.g. water, energy, accommodation); food package distribution; employee match-giving programme; support for SMEs and entrepreneurs; support for teachers and students; job training for post-pandemic employability; regional development planning to enhance local economic activity for the long term.

<sup>(1)</sup> On a copper equivalent basis.

## Operational and financial review of Group results for the six months ended 30 June 2020

### OPERATIONAL PERFORMANCE

Continued strong performances from our Minas-Rio iron ore operation in Brazil and the Collahuasi copper operation in Chile helped mitigate our overall decrease in production to 11% on a copper equivalent basis. The Covid-19 lockdowns across southern Africa affected production at PGMs, De Beers, Kumba and Thermal Coal, with production also affected by operational issues at Metallurgical Coal and PGMs. Ramping up from a production level of around 60% of capacity in April, operations across the Group continued to increase to around 90% of production capacity by the end of June.

De Beers' rough diamond production decreased by 27% to 11.3 million carats (30 June 2019: 15.6 million carats), primarily as a result of the impact of Covid-19 lockdowns on production at its southern African operations.

Copper production decreased by 2% to 313,900 tonnes (30 June 2019: 320,200 tonnes). At Los Bronces, production decreased by 18% to 149,400 tonnes (30 June 2019: 182,900 tonnes) due to expected lower water availability impacting plant throughput, partly offset by planned higher grades. Attributable production from Collahuasi increased by 27% to a record of 142,200 tonnes (30 June 2019: 112,000 tonnes) on the back of higher throughput and record copper recovery, reflecting plant improvement projects implemented in 2019. Disruption to operations from Covid-19 has been limited, with measures in place to help safeguard the workforce and local communities.

At our PGMs business, platinum and palladium production (metal in concentrate) decreased by 25% to 748,300 ounces (30 June 2019: 992,200 ounces), and by 21% to 531,600 ounces (30 June 2019: 673,800 ounces), respectively. The decrease in production was primarily due to the Covid-19 related lockdowns in southern Africa which reduced operating capacity for most of the second quarter, although Mogalakwena had ramped up towards normal levels by the end of June 2020, with Amandelbult expected to reach 85% production levels by the end of the year.

At Kumba, iron ore production decreased by 11% to 17.9 Mt (30 June 2019: 20.1 Mt), mainly due to lower workforce levels in response to the Covid-19 lockdown. Both Sishen and Kolomela had ramped up to normal run rates by the end of June 2020.

Minas-Rio production increased by 17% to 12.6 Mt (30 June 2019: 10.8 Mt), reflecting a continued strong performance, with P101 productivity initiatives supported by sustained operational stability. The Covid-19 measures put in place to safeguard the workforce and communities did not significantly affect production in the period.

Metallurgical coal production decreased by 22% to 7.8 Mt (30 June 2019: 10.0 Mt), principally as a result of two incidents underground that affected Moranbah and Grosvenor, as well as longwall moves at Grosvenor and Grasree. Disruption to operations from Covid-19 has been limited, with measures in place to help safeguard the workforce and local communities. Open cut operations have been scaled back at Dawson and Capcoal in response to reduced demand for lower quality metallurgical coal.

Thermal coal total export production decreased by 20% to 10.5 Mt (30 June 2019: 13.2 Mt), largely due to the impact of Covid-19 lockdown restrictions. In South Africa, operations operated at 50% throughout the lockdown period and have ramped up to operate at c.80% since June. In Colombia, operations restarted in May and are progressively ramping up towards normal levels in the third quarter.

Nickel's production increased by 11% to 21,700 tonnes (30 June 2019: 19,600 tonnes) owing to improved operational stability and the planned stoppage at Barro Alto having been completed in the first half of 2019. Manganese ore production was 4% lower at 1.6 Mt (30 June 2019: 1.7 Mt).

Group copper equivalent unit costs decreased by 4% in US dollar terms, largely due to weaker producer currencies, partially offset by the lower production described above.

## FINANCIAL PERFORMANCE

Anglo American's profit attributable to equity shareholders decreased by 75% to \$0.5 billion (30 June 2019: \$1.9 billion). Underlying earnings were \$0.9 billion (30 June 2019: \$2.0 billion).

### UNDERLYING EBITDA\*

Group underlying EBITDA decreased by 39% to \$3.4 billion (30 June 2019: \$5.5 billion). The Group Mining EBITDA margin\* was lower than for the first half of 2019 at 38%, due to the decrease in the price for the Group's basket of products and the impact of the Covid-19 pandemic on production across our assets in southern Africa. A reconciliation of 'Profit before net finance costs and tax', the closest equivalent IFRS measure to underlying EBITDA, is provided within note 3 to the Condensed financial statements.

#### *Underlying EBITDA\* by segment*

\$ million	6 months ended 30 June 2020	6 months ended 30 June 2019
De Beers	2	518
Copper	706	789
PGMs	610	824
Iron Ore	1,827	2,036
Coal	23	996
Nickel and Manganese	218	326
Crop Nutrients	4	—
Corporate and other	(40)	(38)
<b>Total</b>	<b>3,350</b>	<b>5,451</b>

#### *Underlying EBITDA\* reconciliation for the six months ended 30 June 2019 to six months ended 30 June 2020*

The reconciliation of underlying EBITDA from \$5.5 billion in the six months ended 30 June 2019, to \$3.4 billion in the six months ended 30 June 2020, shows the controllable factors (e.g. cost and volume), as well as those outside of management control (e.g. price, foreign exchange, inflation and the impact of the pandemic), that drive the Group's performance.

\$ billion	
<b>H1 2019 underlying EBITDA*</b>	<b>5.5</b>
Price	(0.6)
Foreign exchange	0.6
Inflation	(0.2)
Covid-19 volume impact	(1.1)
Net cost and volume	(0.6)
Other	(0.2)
<b>H1 2020 underlying EBITDA*</b>	<b>3.4</b>

#### **Price**

Average market prices for the Group's basket of products decreased by 2%, reducing underlying EBITDA by \$0.6 billion. Realised prices decreased across most of the Group's products, but principally for metallurgical coal (36% decrease), Kumba's iron ore (14% decrease), and copper (11% decrease). These reductions were partly offset by the price achieved for the PGMs basket, which increased by 106%, largely due to palladium and rhodium increasing by 53% and 216%, respectively.

#### **Foreign exchange**

The favourable foreign exchange impact on underlying EBITDA of \$0.6 billion was due to weaker local currencies in our countries of operation, principally the South African rand, Brazilian real and Chilean peso.

## **Inflation**

The Group's weighted average CPI for the first half of the year was 3.1%, compared with 3.3% in the first six months of 2019. The impact of inflation on costs reduced underlying EBITDA by \$0.2 billion.

## **Covid-19 volume impact**

The volume impact of Covid-19 related disruption to production and the supply chain and the impact of reduced diamond demand decreased underlying EBITDA by \$1.1 billion.

Across southern Africa, operational disruptions as a result of the Covid-19 pandemic were primarily due to the implementation of a national lockdown by the South African government from 26 March and the Botswana government taking similar action from 2 April. These restrictions affected PGMs, Kumba, De Beers and Thermal Coal significantly throughout the second quarter. Since the imposition of the restrictions, however, the Group's operations have built up production levels from around 60% of total capacity in April, to approximately 90% by the end of June.

The Covid-19 outbreak has had a major impact on the diamond market, affecting all stages of the diamond supply chain and resulting in a 45% decrease in rough diamond sales volumes at De Beers.

## **Net cost and volume**

The net impact of cost and volume was a \$0.6 billion reduction in underlying EBITDA, as continued strong performance at Minas-Rio and cost-saving initiatives at Copper and De Beers were more than offset by operational issues at Metallurgical Coal and PGMs.

Metallurgical coal operations were affected by two incidents underground. In January, a fall of ground at Moranbah delayed the completion of a longwall move and, at Grosvenor, operations have been suspended since the beginning of May following a gas ignition incident.

Refined production at PGMs was impacted by a force majeure incident at the Anglo Converter Plant (ACP), leading to closure of both Phase A and Phase B units from 6 March, with Phase B returning to steady state on 12 May. Following a subsequent closure during the first two weeks of June, the Phase B unit has since ramped up and is operating at full capacity. Repairs to Phase A are ahead of schedule with completion estimated by the year end.

## **Other**

The \$0.2 billion decrease in underlying EBITDA was driven by Victor mine (De Beers) reaching the end of mine life in 2019. Also included are charges to the income statement in respect of increases in the environmental restoration provisions at Metallurgical Coal and Copper as a result of recent market volatility influencing the discount rate.

## **UNDERLYING EARNINGS\***

Profit for the financial period decreased by 67% to \$0.8 billion (30 June 2019: \$2.5 billion). Group underlying earnings decreased to \$0.9 billion (30 June 2019: \$2.0 billion), driven by the decrease in underlying EBITDA.

### *Reconciliation from underlying EBITDA\* to underlying earnings\**

\$ million	6 months ended 30 June 2020	6 months ended 30 June 2019
Underlying EBITDA*	3,350	5,451
Depreciation and amortisation	(1,266)	(1,436)
Net finance costs and income tax expense	(849)	(1,354)
Non-controlling interests	(349)	(656)
<b>Underlying earnings*</b>	<b>886</b>	<b>2,005</b>

### **Depreciation and amortisation**

Depreciation and amortisation decreased by 12% to \$1.3 billion (30 June 2019: \$1.4 billion), reflecting the effect of weaker local currencies and lower production at Metallurgical Coal as a result of the operational issues at Moranbah and Grosvenor.

### **Net finance costs and income tax expense**

Net finance costs, before special items and remeasurements, were \$0.3 billion (30 June 2019: \$0.2 billion). The increase was principally driven by fair value losses on the revaluation of deferred consideration balances at PGMs relating to the Mototolo acquisition.

The underlying effective tax rate was 30.9% (30 June 2019: 29.7%). The effective tax rate in the first half of 2020 was impacted by the relative levels of profits arising in the Group's operating jurisdictions. The tax charge for the period, before special items and remeasurements, was \$0.5 billion (30 June 2019: \$1.0 billion).

### **Non-controlling interests**

The share of underlying earnings attributable to non-controlling interests of \$0.3 billion (30 June 2019: \$0.7 billion) principally relates to minority shareholdings in Kumba, PGMs and Copper.

### **SPECIAL ITEMS AND REMEASUREMENTS**

Special items and remeasurements are a net charge of \$0.4 billion (30 June 2019: net charge of \$0.1 billion) and include deferred tax remeasurements of \$0.3 billion, driven by the weaker Brazilian real.

Full details of the special items and remeasurements recorded are included in note 9 to the Condensed financial statements.

### **NET DEBT\***

\$ million	2020	2019
<b>Opening net debt* at 1 January</b>	<b>(4,626)</b>	(2,848)
Underlying EBITDA* from subsidiaries and joint operations	<b>3,050</b>	4,936
Working capital movements	<b>(1,439)</b>	(725)
Other cash flows from operations	<b>(87)</b>	36
<b>Cash flows from operations</b>	<b>1,524</b>	4,247
Capital repayments of lease obligations	<b>(75)</b>	(101)
Cash tax paid	<b>(451)</b>	(1,143)
Dividends from associates, joint ventures and financial asset investments	<b>132</b>	301
Net interest <sup>(1)</sup>	<b>(184)</b>	(155)
Dividends paid to non-controlling interests	<b>(395)</b>	(421)
Sustaining capital expenditure <sup>(2)</sup>	<b>(1,171)</b>	(1,281)
<b>Sustaining attributable free cash flow*</b>	<b>(620)</b>	1,447
Growth capital expenditure <sup>(2)</sup>	<b>(637)</b>	(105)
<b>Attributable free cash flow*</b>	<b>(1,257)</b>	1,342
Dividends to Anglo American plc shareholders	<b>(557)</b>	(652)
Acquisitions	<b>(515)</b>	(8)
Disposals	<b>187</b>	26
Foreign exchange and fair value movements	<b>(53)</b>	21
Other net debt movements <sup>(3)</sup>	<b>(796)</b>	(1,292)
<b>Total movement in net debt*<sup>(4)</sup></b>	<b>(2,991)</b>	(563)
<b>Closing net debt* at 30 June</b>	<b>(7,617)</b>	(3,411)

See next page for footnotes.



- (1) Includes cash inflows of \$15 million (30 June 2019: outflows of \$38 million), relating to interest receipts (30 June 2019: interest payments) on derivatives hedging net debt, which are included in cash flows from derivatives related to financing activities.
- (2) Included within sustaining capital expenditure is \$21 million of capitalised operating cash flows relating to life-extension projects. Included within growth capital expenditure is \$1 million of capitalised operating cash flows relating to growth projects.
- (3) Includes Mitsubishi's share of Quellaveco capital expenditure of \$277 million; \$253 million of debt recognised on the acquisition of Sirius Minerals Plc; the purchase of shares under the buyback of \$223 million; and the purchase of shares for other purposes (including for employee share schemes) of \$117 million. 2019 includes the IFRS 16 Leases transition adjustment of \$469 million, capital expenditure on the Quellaveco project funded from the 2018 syndication transaction of \$454 million and the purchase of shares for employee share schemes of \$225 million.
- (4) Net debt excludes the own credit risk fair value adjustment on derivatives of \$2 million (31 December 2019: \$1 million).

Net debt (including related derivatives) of \$7.6 billion has increased by \$3.0 billion since 31 December 2019, driven by attributable free cash outflows of \$1.3 billion, the acquisition of Sirius Minerals Plc (including debt acquired) of \$0.7 billion, the payment of dividends to Anglo American plc shareholders of \$0.6 billion and the purchase of ordinary shares, including the completion of the share buyback programme announced in July 2019, of \$0.3 billion. Net debt at 30 June 2020 represented gearing of 21% (31 December 2019: 13%), comprising cash and cash equivalents of \$6.3 billion (31 December 2019: \$6.3 billion) and gross debt (including related derivatives) of \$13.9 billion (31 December 2019: \$11.0 billion).

On 26 February 2020, South Africa's Minister of Finance announced in his Budget Speech that the country would shift from a policy of exchange controls to a risk-based capital flow management system, in line with international best practice and in order to facilitate cross-border financial transactions in support of trade and investment. This change aligns South Africa with the foreign direct investment criteria implemented by other OECD nations and removes the previous restrictions on the Group's ability to permanently remit cash earned from operating activities in South Africa, aligning the Group with other global companies that operate in South Africa. Separate disclosure of the Group's South African cash and debt balances will no longer be relevant once these changes become effective. This is currently expected to be no later than February 2021.

## CASH FLOW

### *Cash flows from operations*

Cash flows from operations decreased to \$1.5 billion (30 June 2019: \$4.2 billion), reflecting a decrease in underlying EBITDA from subsidiaries and joint operations and a build-up in working capital.

Cash outflows on working capital were \$1.4 billion (30 June 2019: outflows of \$0.7 billion). Inventory increased by \$1.2 billion, largely due to the impact of Covid-19 on demand for diamonds, repairs at the ACP affecting refining activity at PGMs and weather impacts in late June on vessel loading at both Copper and Kumba. Receivables increased by \$221 million, owing to increased metal borrowing activity within PGMs. Payables decreased by \$38 million due to reduced expenditure at operations related to Covid-19 disruptions, partly offset by an increase in a customer prepayment within PGMs, reflecting increased metal prices.

### *Capital expenditure\**

\$ million	6 months ended 30 June 2020	6 months ended 30 June 2019
Stay-in-business	622	653
Development and stripping	390	505
Life-extension projects <sup>(1)</sup>	141	126
Proceeds from disposal of property, plant and equipment	(3)	(3)
<b>Sustaining capital</b>	<b>1,150</b>	1,281
Growth projects <sup>(1)</sup>	636	105
<b>Total</b>	<b>1,786</b>	1,386
Capitalised operating cash flows <sup>(1)</sup>	22	—
<b>Total capital expenditure</b>	<b>1,808</b>	1,386

<sup>(1)</sup> Collectively referred to as expansionary capital expenditure

Capital expenditure increased to \$1.8 billion for the first six months of the year (30 June 2019: \$1.4 billion).

Sustaining capital expenditure decreased to \$1.2 billion (30 June 2019: \$1.3 billion), due to higher stripping and development costs in the prior year, principally at De Beers, favourable foreign exchange rates, and deferrals as a result of Covid-19 related restrictions.

Growth capital expenditure increased to \$0.6 billion (30 June 2019: \$0.1 billion), owing to increased expenditure at Quellaveco of \$0.4 billion, net of Mitsubishi funding (capital expenditure on a 100% basis at Quellaveco was \$0.7 billion), and at the Woodsmith polyhalite project (acquired in March 2020) of \$0.1 billion.

#### ***Attributable free cash flow\****

The Group's attributable free cash flow decreased to an outflow of \$1.3 billion (30 June 2019: cash inflows of \$1.3 billion) due to the decline in cash flows from operations to \$1.5 billion (30 June 2019: \$4.2 billion) and increased capital expenditure of \$1.8 billion (30 June 2019: \$1.4 billion), partially offset by reduced tax payments of \$0.5 billion (30 June 2019: \$1.1 billion).

#### ***Dividends***

In line with the Group's established dividend policy to pay out 40% of underlying earnings, the Board has proposed a dividend of \$0.28 per share for the period to 30 June 2020 (30 June 2019: \$0.62 per share), equivalent to \$0.3 billion (30 June 2019: \$0.8 billion).

#### ***Acquisition of Sirius Minerals***

On 17 March 2020, the Group completed the acquisition of Sirius Minerals Plc for a cash consideration of \$0.5 billion. As part of the acquisition, the Group recognised borrowings and lease liabilities with a fair value of \$0.3 billion.

#### ***Share buyback***

In July 2019, the Board approved an additional return of up to \$1 billion to shareholders via an on-market share buyback programme. This additional return recognised the resilience of our balance sheet, and our confidence in funding our portfolio of highly attractive near and medium term growth opportunities. Following the return of \$0.8 billion to shareholders in 2019, the remaining \$0.2 billion of the buyback programme had been completed by March 2020.

## **BALANCE SHEET**

Net assets decreased by \$2.5 billion to \$28.9 billion (31 December 2019: \$31.4 billion), reflecting the effect of foreign exchange on operating assets denominated in local currency and dividend payments to Company shareholders and non-controlling interests, partially offset by higher inventory.

## **ATTRIBUTABLE ROCE\***

Attributable ROCE decreased to 11% (30 June 2019: 22%). Annualised attributable underlying EBIT was \$3.2 billion (30 June 2019: \$6.1 billion), reflecting the impact of Covid-19 related disruptions across our southern African assets, operational issues at Metallurgical Coal and PGMs and lower realised prices for many of the Group's products. Average attributable capital employed increased to \$29.8 billion (30 June 2019: \$27.9 billion), primarily due to the acquisition of Sirius Minerals Plc and increased capital expenditure, partly offset by weaker producer currencies.

## **LIQUIDITY AND FUNDING**

Group liquidity remains conservative at \$15.5 billion (31 December 2019: \$15.0 billion), comprising \$6.3 billion of cash (31 December 2019: \$6.3 billion) and \$9.2 billion of undrawn committed facilities (31 December 2019: \$8.7 billion).

In April 2020, the Group signed a new \$2.0 billion revolving credit facility with an initial maturity date of April 2021. The Group has, at its sole discretion, two options to extend the facility for a further six months to October 2021 and April 2022.

As part of our routine funding schedule, in April 2020, the Group issued \$750 million of 5.375% Senior Notes due 2025 and \$750 million of 5.625% Senior Notes due 2030. These new bonds helped to maintain the weighted average maturity on the Group's bonds at 4.5 years (31 December 2019: 4.5 years).

On 24 April 2020, Moody's Investors Service affirmed the Group's Baa2 rating and updated the outlook from stable to negative. On 12 May 2020, Standard and Poor's reaffirmed the Group's BBB rating with a stable outlook.

## **PORTFOLIO UPGRADE**

Anglo American continues to grow and evolve its portfolio of competitive, world class assets towards later cycle products that support a cleaner, greener, more sustainable world.

In the first six months of 2020, we completed the acquisition of Sirius Minerals Plc which has been developing a major new polyhalite project in the UK. Anglo American is continuing to develop what is now known as the Woodsmith project in the north east of England to access the world's largest known deposit of polyhalite, a natural mineral fertiliser product containing potassium, sulphur, magnesium and calcium – four of the six nutrients that every plant needs to grow. The mine is being constructed approximately three kilometres south of Whitby and the entire operation is designed to be sympathetic to its natural surroundings. Ore will be extracted via two 1.6 kilometre deep mine shafts and transported to the port at Teesside on a conveyor belt in a 37 kilometre underground tunnel, thereby minimising impact on the surface above. The ore will then be granulated at a materials handling facility to produce a fertiliser product – known as POLY4 – that will be exported to a network of customers in overseas markets. The Woodsmith project, part of our Crop Nutrients business which also incorporates the further development of the global market for POLY4, will be a world class supplier of premium quality fertiliser certified for organic use and with a low carbon footprint, expected to help meet food demand from a fast growing global population.

We have also confirmed our plans to work towards an exit of our South African thermal coal operations, with a demerger being our likely preferred exit option, expected within the next two to three years, with a primary listing on the Johannesburg Stock Exchange for the demerged business. We will continue to consider other exit options as we engage with stakeholders as part of our commitment to a responsible transition.

## THE BOARD

Changes during 2020 to the composition of the Board are set out below.

On 1 January 2020, Nonkululeko Nyembezi joined the Board as a non-executive director.

Following the conclusion of the Annual General Meeting on 5 May 2020, Dr Mphu Ramatlapeng stepped down from the Board as a non-executive director after almost seven years.

The names of the directors at the date of this report and the skills and experience our Board members contribute to the long term sustainable success of Anglo American are set out on the Group's website:

[www.angloamerican.com/about-us/leadership-team/board](http://www.angloamerican.com/about-us/leadership-team/board)

## PRINCIPAL RISKS AND UNCERTAINTIES

Anglo American is exposed to a variety of risks and uncertainties which may have a financial, operational or reputational impact on the Group, and which may also have an impact on the achievement of social, economic and environmental objectives.

The principal risks and uncertainties facing the Group relate to the following:

- Catastrophic risks
- Product prices
- Safety
- Health pandemics
- Political and regulatory uncertainties
- Corruption
- Cyber security
- Future demand for diamonds
- Operational performance
- Water
- Future demand for PGMs
- Evolving stakeholder requirements and expectations.

The Group is exposed to changes in the economic environment, as with any other business. Details of any key risks and uncertainties specific to the period are covered in the Operations review section.

Subsequent to the publication of the Integrated Annual Report 2019, and following the emergence of the Covid-19 pandemic, Anglo American has included a new principal risk: Health pandemics. The principal risks and uncertainties facing the Group at the 2019 year end are set out in detail in the strategic report section of the Integrated Annual Report 2019 on the Group's website [www.angloamerican.com](http://www.angloamerican.com).

## DE BEERS

### Financial and operational metrics<sup>(1)</sup>

	Production volume	Sales volume	Price	Unit cost*	Group revenue*	Underlying EBITDA*	EBITDA margin <sup>(6)</sup>	Underlying EBIT*	Capex*	ROCE*
	'000 cts	'000 cts <sup>(2)</sup>	\$/ct <sup>(3)</sup>	\$/ct <sup>(4)</sup>	\$m <sup>(5)</sup>	\$m		\$m	\$m	
<b>De Beers</b>	<b>11,277</b>	<b>8,547</b>	<b>119</b>	<b>62</b>	<b>1,223</b>	<b>2</b>	<b>49 %</b>	<b>(179)</b>	<b>159</b>	<b>(4)%</b>
<i>Prior year</i>	15,551	15,547	151	62	2,647	518	55 %	324	278	7 %
<b>Botswana</b>	<b>7,469</b>	—	<b>124</b>	<b>36</b>	—	<b>83</b>	—	<b>57</b>	<b>29</b>	—
<i>Prior year</i>	11,668	—	148	27	—	225	—	198	42	—
<b>Namibia</b>	<b>869</b>	—	<b>477</b>	<b>208</b>	—	<b>28</b>	—	<b>14</b>	<b>30</b>	—
<i>Prior year</i>	818	—	552	317	—	80	—	62	27	—
<b>South Africa</b>	<b>1,306</b>	—	<b>94</b>	<b>71</b>	—	<b>26</b>	—	<b>(20)</b>	<b>58</b>	—
<i>Prior year</i>	953	—	125	62	—	38	—	26	128	—
<b>Canada</b>	<b>1,633</b>	—	<b>56</b>	<b>39</b>	—	<b>36</b>	—	<b>12</b>	<b>12</b>	—
<i>Prior year</i>	2,112	—	159	49	—	160	—	121	24	—
<b>Trading</b>	—	—	—	—	—	<b>(17)</b>	<b>(2)%</b>	<b>(20)</b>	<b>1</b>	—
<i>Prior year</i>	—	—	—	—	—	96	4 %	93	—	—
<b>Other<sup>(7)</sup></b>	—	—	—	—	—	<b>(154)</b>	—	<b>(222)</b>	<b>29</b>	—
<i>Prior year</i>	—	—	—	—	—	(81)	—	(176)	57	—

(1) Prepared on a consolidated accounting basis, except for production, which is stated on a 100% basis except for the Gahcho Kué joint operation in Canada, which is on an attributable 51% basis.

(2) Total sales volumes on a 100% basis were 9.2 million carats (30 June 2019: 16.5 million carats). Total sales volumes (100%) include De Beers Group's joint arrangement partners' 50% proportionate share of sales to entities outside De Beers Group from Diamond Trading Company Botswana and Namibia Diamond Trading Company.

(3) Pricing for the mining business units is based on 100% selling value post-aggregation of goods. Realised price includes the price impact of the sale of non-equity product and, as a result, is not directly comparable to the unit cost, which relates to equity production only.

(4) Unit cost is based on consolidated production and operating costs, excluding depreciation and operating special items, divided by carats recovered.

(5) Includes rough diamond sales of \$1.0 billion (30 June 2019: \$2.3 billion).

(6) Total De Beers EBITDA margin shows Mining EBITDA Margin on an equity basis, which excludes the impact of non-mining activities, third-party sales, purchases, trading downstream and corporate.

(7) Other includes Element Six, downstream, acquisition accounting adjustments and corporate.

## Markets

All parts of the diamond supply chain were severely impacted by the global lockdown measures introduced in response to the Covid-19 pandemic in the first half of 2020.

After a strong US holiday season at the end of 2019, the rough diamond industry started 2020 positively as the midstream restocked and sentiment improved. However, from February, the Covid-19 outbreak began to have a significant impact on diamond jewellery retail sales and supply chain. Jewellery retailer restocking has therefore been very limited, with many jewellers suspending all polished purchases and/or delaying payments to their suppliers.

In addition to the impact on consumer markets, most of the Indian and southern African diamond cutting and polishing centres closed due to the lockdown restrictions. A gradual opening of diamond cutting and polishing centres started at the end of May; however, Covid-19 restrictions have remained in place, particularly in India, limiting capacity. De Beers and other major suppliers increased flexibility in response to this lower demand.

Rough diamond sales have also been materially affected by lockdowns and travel restrictions, delaying the shipping of rough diamonds into cutting and trading centres and preventing buyers from attending sales events. China has seen strong diamond jewellery sales post-lockdown, with sales for May and June above those for the comparable periods last year. Recovery in the US will be dependent on the reopening of its economy.

## Financial and operational overview

Total revenue decreased by 54% to \$1.2 billion (30 June 2019: \$2.6 billion), with rough diamond sales falling to \$1.0 billion (30 June 2019: \$2.3 billion). Rough diamond sales volumes decreased by 45% to 8.5 million carats (30 June 2019: 15.5 million carats) due to the significant impact of Covid-19 on the global diamond industry.

Consequently, De Beers offered Sightholders the option to defer up to 100% of their allocations at the fourth and fifth Sights and held some viewings for Sight 5 outside of Botswana, following the cancellation of the third Sight of 2020 due to Covid-19 related travel restrictions. The average realised price decreased by 21% to \$119/carats (30 June 2019: \$151/carats), driven by a higher proportion of lower value rough diamonds being sold in the first two Sights of the year and an 8% decline in the average rough price index.

Underlying EBITDA decreased to \$2 million (30 June 2019: \$518 million) owing to the impact of the considerably lower sales volumes and the lower rough price index reducing margins in both the mining and the trading businesses. Unit costs were flat compared with the first half of 2019 due to cost-saving measures and favourable exchange rates.

## **Operational performance**

### ***Mining and manufacturing***

Rough diamond production decreased by 27% to 11.3 million carats (30 June 2019: 15.6 million carats), primarily due to the Covid-19 lockdowns in southern Africa. Mining operations restarted following the easing of regional lockdowns, with Covid-19 measures in place to safeguard the workforce; however, production resumed at lower levels, reflecting reduced demand for rough diamonds as a consequence of the pandemic.

In Botswana, production was 36% lower at 7.5 million carats (30 June 2019: 11.7 million carats), driven by a lengthy nationwide lockdown from 2 April to 18 May. Production at Jwaneng fell by 34% to 4.3 million carats (30 June 2019: 6.6 million carats) due to the shutdown. Production at Orapa fell by 39% to 3.1 million carats (30 June 2019: 5.1 million carats) due to the lockdown impact, as well as challenges related to commissioning of new plant infrastructure. Operations restarted from mid-May, with production targeted at levels to meet the lower demand.

In Namibia, production increased by 6% to 0.9 million carats (30 June 2019: 0.8 million carats), driven by the marine operations as the Mafuta crawler vessel was under planned maintenance in the second quarter of 2019, and supported by the implementation of measures to enable continuity of the fleet while safeguarding the workforce. This increase was offset by a 30% reduction at the land operations to 0.1 million carats following the Covid-19 lockdown.

In South Africa, production increased by 37% at Venetia to 1.3 million carats (30 June 2019: 1.0 million carats), supported by a significant increase in grade as the final ore from the open pit is mined prior to the transition to underground, partially offset by the lockdown.

Canadian production decreased by 23% to 1.6 million carats (30 June 2019: 2.1 million carats), as Victor reached the end of its life in the first half of 2019. At Gahcho Kué, production decreased by 3% due to Covid-19 measures.

### **Brands**

Jewellery retail stores were significantly affected by Covid-19, with the majority of De Beers Jewellers (DBJ) stores and Forevermark™ outlets closed across key markets for a considerable part of the reporting period. Stores have reopened following the gradual lifting of lockdowns, but remain at risk of temporary closure in response to second-wave concerns.

Mainland China has shown signs of a strong recovery as stores have returned to normal operating hours. DBJ has delivered double digit year-on-year sales growth here in the year to date, with a similar recovery reported by Forevermark™ at its Mainland China locations in recent months. Hong Kong remains subdued.

### **Operational and market outlook**

The current market outlook is highly uncertain owing to the possibility of a second wave of Covid-19 infections, the ability of fiscal and monetary measures to continue to support employment and businesses in consumer countries, as well as the shape and strength of the global macro-economic recovery. Significant challenges for rough diamond demand look set to continue in the short term with the ongoing restrictions to travel in southern Africa, as well as the risk of further Covid-19 cases in the Indian cutting centres.

In the longer term, the outlook for the diamond sector remains positive, and De Beers is accelerating its business transformation – from discovery and mining, to how we sell rough diamonds to customers and how consumers purchase diamond jewellery – to ensure it retains its position as the world's leading diamond business.

Production guidance remains unchanged at 25–27 million carats, subject to continuous review based on the disruptions to operations as a result of Covid-19, as well as the timing and scale of the recovery in demand.

## COPPER

### Financial and operational metrics

	Production volume	Sales volume	Price	Unit cost*	Group revenue*	Underlying EBITDA*	Mining EBITDA margin <sup>(2)</sup>	Underlying EBIT*	Capex*	ROCE*
	kt	kt <sup>(1)</sup>	c/lb <sup>(2)</sup>	c/lb <sup>(3)</sup>	\$m <sup>(4)</sup>	\$m		\$m	\$m	
<b>Copper</b>	<b>314</b>	<b>294</b>	<b>250</b>	<b>107</b>	<b>2,731</b>	<b>706</b>	<b>45 %</b>	<b>378</b>	<b>729</b>	<b>13 %</b>
<i>Prior year</i>	320	307	280	135	2,676	789	44 %	469	242	14 %
<b>Los Bronces<sup>(5)</sup></b>	<b>149</b>	<b>136</b>	—	<b>140</b>	<b>669</b>	<b>221</b>	<b>33 %</b>	<b>44</b>	<b>133</b>	—
<i>Prior year</i>	183	175	—	135	1,008	464	46 %	291	103	—
<b>Collahuasi<sup>(6)</sup></b>	<b>142</b>	<b>135</b>	—	<b>69</b>	<b>752</b>	<b>546</b>	<b>73 %</b>	<b>428</b>	<b>153</b>	—
<i>Prior year</i>	112	107	—	121	597	370	62 %	255	112	—
<b>Quellaveco<sup>(7)</sup></b>	—	—	—	—	—	—	—	—	<b>415</b>	—
<i>Prior year</i>	—	—	—	—	—	—	—	—	—	—
<b>Other operations<sup>(8)</sup></b>	<b>22</b>	<b>23</b>	—	—	<b>1,310</b>	<b>(61)</b>	<b>20 %</b>	<b>(94)</b>	<b>28</b>	—
<i>Prior year</i>	25	25	—	—	1,071	(45)	20 %	(77)	27	—

(1) Excludes 207 kt third-party sales (30 June 2019: 142 kt).

(2) Price represents realised price, Mining EBITDA margin excludes impact of third-party sales.

(3) C1 unit cost includes by-product credits.

(4) Group revenue is shown after deduction of treatment and refining charges (TC/RCS).

(5) Figures on a 100% basis (Group's share: 50.1%).

(6) 44% share of Collahuasi production, sales and financials.

(7) Figures on a 100% basis (Group's share: 60%), except capex which represents the Group's share after deducting direct funding from non-controlling interests. H1 2020 capex on a 100% basis was \$692 million, of which the Group's 60% share is \$415 million. H1 2019 capex on a 100% basis was \$454 million and was fully funded by cash from the 2018 Mitsubishi syndication transaction and, hence, was not included in reported capex.

(8) Other operations includes El Soldado and Chagres (figures on a 100% basis, Group's share: 50.1%), third-party sales and purchases, projects and corporate costs.

### Financial and operational overview

Underlying EBITDA decreased by 11% to \$706 million (30 June 2019: \$789 million), largely driven by an 11% decline in the average LME copper price, partly offset by a 21% reduction in unit costs.

Production decreased by 2% to 313,900 tonnes (30 June 2019: 320,200 tonnes) owing to expected lower water availability at Los Bronces, partly offset by water-management initiatives and record production from Collahuasi. Covid-19 protocols implemented to help ensure the safety of our workforce did not have a meaningful negative impact on production in the period. Unit costs decreased by 21% to 107 c/lb (30 June 2019: 135 c/lb), reflecting year-on-year sustainable cost savings and favourable movements in the Chilean peso.

Sales volumes in the six months to 30 June 2020 were affected by temporary port closures in Chile due to heavy tidal swells limiting vessel loading availability in June. At 30 June, 124,800 tonnes of copper were provisionally priced at an average price of 273c/lb.

### Markets

	30 June 2020	30 June 2019
Average market price (c/lb)	<b>249</b>	280
Average realised price (c/lb)	<b>250</b>	280

The differences between the market price and realised price are largely a function of the timing of sales across the period and provisional pricing adjustments.

The average LME cash copper price in the first half of 2020 was 11% lower than for the same period in 2019. The Covid-19 pandemic has had the greatest impact on global demand, hitting consumption as lockdowns hampered economic activity. A sharp recovery is now becoming evident in China while, elsewhere, measures to restart activity have taken effect and there are signs of pending recovery. Despite uncertainties, copper prices increased later in the period as investors focused on copper's positive fundamentals, potential for disruptions to supply and a decline in reported inventories.

## Operational performance

Total production decreased by 2% to 313,900 tonnes (30 June 2019: 320,200 tonnes).

At Los Bronces, production decreased by 18% to 149,400 tonnes (30 June 2019: 182,900 tonnes) due to expected lower water availability impacting plant throughput (17 Mt vs 24 Mt), particularly during the first quarter, partially offset by planned higher grades (0.90% vs 0.81%). Although precipitation has increased recently, Chile's central zone, where the operation is located, continues to face severe climatic conditions following the decade-long mega-drought. The impact on production has been mitigated by the successful implementation of initiatives to optimise plant efficiency, reduce water consumption and increase water recycling, as well as to secure additional external sources of industrial or 'grey' water. C1 unit costs increased by 4% to 140 c/lb (30 June 2019: 135 c/lb), mainly due to lower production and lower capitalised waste, compensated by the weaker Chilean peso and cost-saving initiatives.

At Collahuasi, Anglo American's attributable share of copper production increased by 27% to 142,200 tonnes (30 June 2019: 112,000 tonnes), a record for the operation, driven by higher throughput (28 Mt vs 25 Mt) and record copper recovery (90.5% vs 86.5%), reflecting plant improvement projects implemented during 2019. C1 unit costs decreased by 43% to 69 c/lb (30 June 2019: 121 c/lb), reflecting the solid production performance and the weaker Chilean currency.

Production at El Soldado decreased by 12% to 22,300 tonnes (30 June 2019: 25,300 tonnes) as a result of water availability issues. C1 unit costs decreased by 7% to 202 c/lb (30 June 2019: 218 c/lb), owing to the favourable exchange rate and cost reductions.

## Operational outlook

Production guidance for the year is unchanged at 620,000–670,000 tonnes, subject to water availability and the impact of the Covid-19 pandemic.

## Quellaveco update

Prior to the Covid-19 pandemic, project execution was ahead of schedule, with all applicable milestones achieved. At the Vizcachas dam, part of the water-source infrastructure located approximately 90 kilometres from the plant, water impoundment had started as scheduled and construction works across the mine, plant and tailings areas were also progressing to plan. However, the project has been affected by the implementation of Peru's national quarantine since 15 March.

As previously announced, on 17 March, Quellaveco withdrew the majority of the project's 10,000-strong workforce from site after the Peruvian government's announcement of an initial 15-day national quarantine. Construction work was significantly slowed, maintaining only limited critical works. Following subsequent further extensions of the quarantine, on 23 April, Anglo American announced the suspension of non-critical works for an expected period of up to three months in support of the government's continuing efforts to control the spread of Covid-19, allowing for a safe and responsible restart to be planned. During the suspension, the focus has been on the safety of our workforce and the local community, as well as on the development of a restart and updated construction plan. These plans incorporate leading health protocols which have been approved by the Peruvian authorities, enabling a gradual and safe restart of site activities.

From the beginning of July, activities have recommenced on site and are expected to ramp up during the second half of 2020, subject to further Covid-19 related impacts. Key project activities in the second six months will be the construction of a c.95-kilometre water pipeline from the water-source area to the Quellaveco site, the start of pre-stripping activities to remove surface waste material, and assembly of the mills.

Despite the Covid-19 related slowdown, first production is still expected in 2022, in part due to the excellent progress achieved prior to the national quarantine, and based on optimised development and mine plans designed to enhance value. Capital expenditure is expected to increase, reflecting additional costs associated with the demobilisation and subsequent remobilisation of the construction workforce. As a result, based on current expectations for remobilisation and ramp-up of activity, total project capital expenditure guidance (100% basis) has increased to \$5.3–\$5.5 billion (previously the upper end of \$5.0–\$5.3 billion), of which the Group's share is \$2.7–\$2.8 billion. Capital expenditure guidance (100% basis) for 2020 is unchanged at \$1.2–\$1.5 billion, of which the Group's share is \$0.7–\$0.9 billion. Capital expenditure for Quellaveco is attributable 60% to Anglo American and 40% to Mitsubishi.



## PLATINUM GROUP METALS

### Financial and operational metrics

	Production volume platinum	Production volume palladium	Sales volume platinum	Basket price	Unit cost*	Group revenue*	Underlying EBITDA*	Mining EBITDA margin <sup>(5)</sup>	Underlying EBIT*	Capex*	ROCE*
	koz <sup>(1)</sup>	koz <sup>(1)</sup>	koz <sup>(2)</sup>	\$/Pt oz <sup>(3)</sup>	\$/Pt oz <sup>(4)</sup>	\$m	\$m		\$m	\$m	
<b>PGMs</b>	<b>748</b>	<b>532</b>	<b>436</b>	<b>5,520</b>	<b>1,675</b>	<b>3,331</b>	<b>610</b>	<b>27 %</b>	<b>476</b>	<b>200</b>	<b>24%</b>
<i>Prior year</i>	992	674	1,009	2,685	1,551	3,007	824	38 %	659	217	29%
<b>Mogalakwena</b>	<b>239</b>	<b>258</b>	<b>122</b>	<b>5,681</b>	<b>1,281</b>	<b>683</b>	<b>386</b>	<b>57 %</b>	<b>330</b>	<b>90</b>	<b>—</b>
<i>Prior year</i>	258	281	231	3,354	1,353	779	442	57 %	373	119	—
<b>Amandelbult</b>	<b>111</b>	<b>51</b>	<b>88</b>	<b>5,476</b>	<b>2,430</b>	<b>475</b>	<b>137</b>	<b>29 %</b>	<b>116</b>	<b>14</b>	<b>—</b>
<i>Prior year</i>	215	99	194	2,485	1,720	485	126	26 %	100	26	—
<b>Other operations<sup>(6)</sup></b>	<b>138</b>	<b>98</b>	<b>85</b>	<b>5,858</b>	<b>1,835</b>	<b>556</b>	<b>(69)</b>	<b>(6)%</b>	<b>(115)</b>	<b>96</b>	<b>—</b>
<i>Prior year</i>	191	132	186	2,741	1,629	499	94	26 %	38	72	—
<b>Processing and trading<sup>(7)</sup></b>	<b>260</b>	<b>125</b>	<b>141</b>	<b>—</b>	<b>—</b>	<b>1,617</b>	<b>156</b>	<b>10 %</b>	<b>145</b>	<b>—</b>	<b>—</b>
<i>Prior year</i>	328	162	398	—	—	1,244	162	13 %	148	—	—

(1) Production reflects own-mined production and purchase of metal in concentrate.

(2) Sales volumes exclude the sale of refined metal purchased from third parties and toll material.

(3) Average US\$ realised basket price. Excludes the impact of the sale of refined metal purchased from third parties.

(4) Total cash operating costs – includes on-mine, smelting and refining costs only.

(5) The total PGMs mining EBITDA margin excludes the impact of the sale of refined metal purchased from third parties, purchase of concentrate and tolling. Other operations margin includes unallocated market development, care and maintenance, and corporate costs, but excludes Group recharges.

(6) Includes Unki, Mototolo and PGMs' share of joint operations.

(7) Purchase of concentrate from joint operations, associates and third parties for processing into refined metals, tolling and trading activities.

### Financial and operational overview

Underlying EBITDA decreased by 26% to \$610 million (30 June 2019: \$824 million), driven by the shutdown of the Anglo Converter Plant (ACP) for repairs and the impact of Covid-19 related lockdowns.

### Markets

	30 June 2020	30 June 2019
Average platinum market price (\$/oz)	<b>848</b>	832
Average palladium market price (\$/oz)	<b>2,136</b>	1,410
Average rhodium market price (\$/oz)	<b>9,254</b>	2,846
US\$ realised basket price (\$/Pt oz)	<b>5,520</b>	2,685
Rand realised basket price (R/Pt oz)	<b>90,776</b>	38,305

The realised basket price increased by 106% in dollar terms, compared with the same period in 2019. The average market platinum price increased by 2%, but palladium and rhodium prices were significantly stronger, with both metals hitting all-time price highs during the period, increasing by 51% and 225%, respectively. The initial gains were driven by strong automotive demand and, while both metals moved substantially lower when Covid-19 spread globally, they still ended the period significantly higher year on year.

## **Operational performance**

Total platinum production (metal in concentrate) decreased by 25% to 748,300 ounces, with total palladium output decreasing by 21% to 531,600 ounces. This was largely attributable to the South African government implementing a national lockdown from 26 March 2020, in response to the Covid-19 pandemic.

### ***Own-mined production***

Own-mined platinum production decreased by 27% to 488,100 ounces, with palladium production decreasing by 21% to 406,300 ounces, primarily due to the impact of lockdowns to contain Covid-19.

Mogalakwena's platinum production decreased by 7% to 239,200 ounces and palladium production by 8% to 257,600 ounces, owing to the effects of the lockdowns. In addition, production was affected by maintenance at the North concentrator and lower built-up head grade owing to drawdown of ore stockpiles, though this was partially offset by improved concentrator recovery.

At Amandelbult, platinum and palladium production decreased by 48% to 110,800 ounces and 50,800 ounces, respectively, largely due to the impact of the lockdown, as well as the closure of some sections in Tumela Upper in December 2019 as they came to the end of their mine life.

Production of platinum and palladium from other operations decreased by 28% to 138,100 ounces and 26% to 97,900 ounces, respectively, in the wake of Covid-19. Unki in Zimbabwe, however, recorded a strong performance; despite being impacted by Covid-19 lockdowns, the operation was able to ramp up to normal production levels quickly.

Joint operations, also subject to lockdowns, saw platinum production decrease by 35% to 129,200 ounces and palladium production by 32% to 86,400 ounces (split equally between own-mined and purchase of concentrate).

### ***Purchase of concentrate***

Purchase of concentrate, excluding tolling, decreased by 21% to 260,200 ounces in the case of platinum and by 23% to 125,300 ounces for palladium, reflecting the lower production from joint operations.

### ***Refined production and sales volumes***

Refined platinum production (excluding toll-treated metal and purchased concentrate from Sibanye refined in the prior year) decreased by 57% to 400,900 ounces, while refined palladium output on the same basis was 49% lower at 344,500 ounces. Refined production was adversely affected by the temporary shutdown of the ACP in March following a force majeure event. Phase B returned to operation on 12 May and, following a further two-week shut down at the beginning of June, has ramped up and is operating at full capacity. Repairs to Phase A are ahead of schedule, with completion estimated by the end of the year. During the period the ACP was down, there was a build-up in work-in-progress inventory, which is expected to be refined to normalised levels through the second half of 2020 and into 2021.

Platinum sales volumes (excluding prior year sales of concentrate purchased from Sibanye) decreased by 52% to 435,600 ounces, while palladium sales declined by 46% to 383,300 ounces on the same basis, largely due to the ACP shutdown. Refined inventory was drawn down to supplement sales.

## **Operational outlook**

Production guidance (metal in concentrate) is unchanged at 1.5–1.7 million ounces of platinum and 1.0–1.2 million ounces of palladium, subject to the extent of any further Covid-19 related disruptions.

## IRON ORE

### Financial and operational metrics

	Production volume	Sales volume	Price	Unit cost*	Group revenue*	Underlying EBITDA*	Mining EBITDA margin*	Underlying EBIT*	Capex*	ROCE*
	Mt <sup>(1)</sup>	Mt <sup>(1)</sup>	\$/t <sup>(2)</sup>	\$/t <sup>(3)</sup>	\$m	\$m <sup>(4)</sup>		\$m <sup>(4)</sup>	\$m	
<b>Iron Ore</b>	<b>30.5</b>	<b>31.5</b>	<b>91</b>	<b>25</b>	<b>3,291</b>	<b>1,827</b>	<b>56 %</b>	<b>1,606</b>	<b>235</b>	<b>34 %</b>
<i>Prior year</i>	30.9	32.0	103	30	3,584	2,036	57 %	1,819	278	42 %
<b>Kumba Iron Ore<sup>(5)</sup></b>	<b>17.9</b>	<b>18.8</b>	<b>93</b>	<b>29</b>	<b>1,914</b>	<b>1,028</b>	<b>54 %</b>	<b>881</b>	<b>174</b>	<b>69 %</b>
<i>Prior year</i>	20.1	21.4	108	34	2,427	1,366	57 %	1,214	186	92 %
<b>Iron Ore Brazil (Minas-Rio)</b>	<b>12.6</b>	<b>12.7</b>	<b>88</b>	<b>19</b>	<b>1,377</b>	<b>799</b>	<b>59 %</b>	<b>725</b>	<b>61</b>	<b>25 %</b>
<i>Prior year</i>	10.8	10.6	92	21	1,157	670	60 %	605	92	27 %

<sup>(1)</sup> Minas-Rio production and sales volumes are reported as wet metric tonnes. Product is shipped with c.9% moisture. Total iron ore is the sum of Kumba (dry basis) and Minas-Rio (wet basis).

<sup>(2)</sup> Prices for Kumba Iron Ore are the average realised export basket price (FOB Saldanha). Prices for Minas-Rio are the average realised export basket price (FOB Açú) (wet basis). Prices for total iron ore are a blended average.

<sup>(3)</sup> Unit costs for Kumba Iron Ore are on an FOB (dry) basis. Unit costs for Minas-Rio are on an FOB (wet) basis. Unit costs for total iron ore are a blended average.

<sup>(4)</sup> Kumba Iron Ore segment includes \$28 million projects and corporate costs (30 June 2019: \$27 million). Iron Ore Brazil segment includes \$26 million projects and corporate costs (30 June 2019: \$23 million).

<sup>(5)</sup> Sales volumes, stock and realised price for H1 2020 differ to Kumba's stand-alone reported results due to sales to other Group companies.

### Financial and operational overview

#### Kumba

Underlying EBITDA decreased by 25% to \$1,028 million (30 June 2019: \$1,366 million), driven by a 14% decrease in the average realised iron ore price to \$93/tonne (30 June 2019: \$108/tonne) and lower sales volumes, partly offset by the favourable impact of the weaker South African rand. FOB unit costs decreased to \$29/tonne (30 June 2019: \$34/tonne), primarily due to the effect of the weaker rand, lower maintenance costs and the benefit from cost optimisation initiatives, partly offset by lower production volumes and mining cost inflation.

Total sales volumes decreased by 12% to 18.8 Mt (30 June 2019: 21.4 Mt) owing to Covid-19 related logistical constraints, severe weather conditions at Saldanha Port in June, and lower domestic sales of 0.4 Mt (30 June 2019: 1.5 Mt). Export sales decreased to 18.4 Mt (30 June 2019: 19.9 Mt) and total finished stock increased to 6.2 Mt<sup>(5)</sup> (30 June 2019: 4.5 Mt).

#### Minas-Rio

Underlying EBITDA increased by 19% to \$799 million (30 June 2019: \$670 million), reflecting the higher volumes and lower unit costs, partly offset by lower average realised prices. Unit costs decreased by 10% to \$19/tonne (30 June 2019: \$21/tonne), due to the weaker Brazilian real, higher production due to the ongoing implementation of P101 productivity initiatives and cost savings.

### Markets

	30 June 2020	30 June 2019
Average market price (IODEX 62% Fe CFR China – \$/tonne)	91	91
Average market price (MB 66% Fe Concentrate CFR – \$/tonne)	104	106
Average realised price (Kumba export – \$/tonne) (FOB Saldanha)	93	108
Average realised price (Minas-Rio – \$/tonne) (FOB wet basis)	88	92

Kumba's outperformance over the IODEX (Platts) 62% Fe CFR China index was primarily due to the higher iron content at 64.4% and the relatively high proportion (approximately 65%) of lump in its product portfolio.

Minas-Rio's pellet feed product is also higher grade (higher iron content of 67% and lower gangue) than the reference product used for the IODEX 62% Fe CFR China index. The Metal Bulletin (MB) 66 index, therefore, is used when referring to Minas-Rio product.

## **Operational performance**

### ***Kumba***

Total production decreased by 11% to 17.9 Mt (30 June 2019: 20.1 Mt), reflecting lower workforce levels in response to the Covid-19 lockdown, the subsequent reopening of operations with reduced workforce levels of c.50% and the ramp up of production to normal run rates in June. Sishen's production decreased by 10% to 12.4 Mt (30 June 2019: 13.8 Mt) and Kolomela's reduced by 12% to 5.6 Mt (30 June 2019: 6.3 Mt).

In line with this, Sishen's waste stripping decreased by 17% to 68 Mt (30 June 2019: 83 Mt), while Kolomela's waste stripping reduced by 15% to 26 Mt (30 June 2019: 31 Mt). The scheduled maintenance programme is on track and progress continues to be made towards P101 benchmark efficiency.

### ***Minas-Rio***

Production increased by 17% to 12.6 Mt (30 June 2019: 10.8 Mt), reflecting further improvements to operational performance from the ongoing implementation of P101 initiatives, as well as sustained operational stability. Covid-19 measures in place to help safeguard the workforce and communities are not currently expected to significantly affect 2020 production.

## **Operational outlook**

### ***Kumba***

Kumba's production guidance for 2020 is unchanged at 37–39 Mt, subject to the extent of further Covid-19 related disruption.

### ***Minas-Rio***

Minas-Rio production guidance is unchanged at 22–24 Mt, subject to the extent of further Covid-19-related disruption. The planned one-month production stoppage to carry out routine internal scanning of the pipeline, originally scheduled for the second quarter of 2020, has been postponed to the second half of the year owing to prevailing Covid-19 related constraints.

## COAL

### Financial and operational metrics

	Production volume	Sales volume	Price	Unit cost*	Group revenue*	Underlying EBITDA*	Mining EBITDA margin <sup>(6)</sup>	Underlying EBIT*	Capex*	ROCE*
	Mt <sup>(1)</sup>	Mt <sup>(2)</sup>	\$/t <sup>(3)</sup>	\$/t <sup>(4)</sup>	\$m	\$m <sup>(5)</sup>		\$m <sup>(5)</sup>	\$m	
<b>Coal</b>	—	—	—	—	<b>1,969</b>	<b>23</b>	<b>0 %</b>	<b>(271)</b>	<b>375</b>	<b>(15)%</b>
<i>Prior year</i>	—	—	—	—	3,204	996	35 %	607	336	28 %
<b>Metallurgical Coal</b>	<b>7.8</b>	<b>7.8</b>	<b>120</b>	<b>97</b>	<b>962</b>	<b>(10)</b>	<b>(1)%</b>	<b>(230)</b>	<b>287</b>	<b>(16)%</b>
<i>Prior year</i>	10.0	9.9	187	68	1,880	906	50 %	610	253	45 %
<b>Thermal Coal – South Africa</b>	<b>7.8</b>	<b>7.2</b>	<b>61</b>	<b>39</b>	<b>862</b>	<b>20</b>	<b>1 %</b>	<b>(8)</b>	<b>88</b>	<b>(5)%</b>
<i>Prior year</i>	9.0	9.2	64	46	1,049	14	4 %	(32)	83	(11)%
<b>Thermal Coal – Colombia<sup>(7)</sup></b>	<b>2.7</b>	<b>3.2</b>	<b>46</b>	<b>35</b>	<b>145</b>	<b>13</b>	<b>9 %</b>	<b>(33)</b>	—	<b>(16)%</b>
<i>Prior year</i>	4.2	4.4	62	36	275	76	28 %	29	—	7 %

<sup>(1)</sup> Production volumes are saleable tonnes. South African production volumes include export primary production, secondary production sold into export markets, production sold domestically at export parity pricing and pre-commercial production volumes from Navigation section of Khwezela and excludes other domestic production of 6.4 Mt (30 June 2019: 4.9 Mt). Metallurgical Coal production volumes exclude thermal coal production of 0.9 Mt (30 June 2019: 0.6 Mt).

<sup>(2)</sup> South African sales volumes include export primary production, secondary production sold into export markets and production sold domestically at export parity pricing and pre-commercial production volumes from Navigation section of Khwezela and exclude domestic sales of 6.0 Mt (30 June 2019: 4.4 Mt) and non-equity traded sales of 5.6 Mt (30 June 2019: 5.5 Mt). Metallurgical Coal sales volumes exclude thermal coal sales of 1.1 Mt (30 June 2019: 0.7 Mt).

<sup>(3)</sup> Metallurgical Coal realised price is the weighted average hard coking coal and PCI sales price achieved at managed operations. Thermal Coal – South Africa realised price is the weighted average export thermal coal price achieved. Excludes third-party sales from locations other than Richards Bay.

<sup>(4)</sup> FOB cost per saleable tonne, excluding royalties. Metallurgical Coal excludes study costs. Thermal Coal – South Africa unit cost is for the trade operations.

<sup>(5)</sup> Metallurgical Coal segment includes \$30 million projects and corporate costs (30 June 2019: \$28 million). Thermal Coal – South Africa segment includes \$24 million projects and corporate costs (30 June 2019: \$26 million).

<sup>(6)</sup> Excludes impact of third-party sales.

<sup>(7)</sup> Represents the Group's attributable share from its 33.3% interest in Cerrejón.

### Financial and operational overview

#### Metallurgical Coal

Metallurgical Coal recorded an underlying EBITDA loss of \$10 million (30 June 2019: \$ 906 million gain), with a 36% reduction in the realised price for metallurgical coal, a 22% decrease in sales volumes and a 43% increase in US dollar unit costs to \$97/tonne (30 June 2019: \$68/tonne). The volume and cost performances were principally impacted by two underground operational incidents at Moranbah and Grosvenor, as well as longwall moves at Grosvenor and Grasstree.

#### Thermal Coal – South Africa

Underlying EBITDA increased by 43% to \$20 million (30 June 2019: \$14 million), as higher domestic sales volumes and lower unit costs more than offset lower export volumes resulting from Covid-19 related restrictions and a 5% decrease in the realised export thermal coal price. Unit costs decreased by 15% to \$39/tonne (30 June 2019: \$46/tonne) as domestic productivity improvements and the favourable impact of the weaker rand offset the effects of inflation and lower export production volumes. Since June, all mines have been operating at c.80% as a result of Covid-19 measures implemented to help safeguard the workforce.

#### Thermal Coal – Colombia

Underlying EBITDA decreased by 83% to \$13 million (30 June 2019: \$76 million), reflecting a 26% decrease in the realised price and a 29% reduction in sales volumes as a result of the impact of Covid-19 on production and weaker demand. Despite the 35% reduction in saleable production, Cerrejón reduced unit costs by 3% to \$35/tonne (30 June 2019: \$36/tonne) through optimisation of the mine plan to exclude higher cost volumes that are not economic at current prices and an enterprise-wide cost reduction programme.

Revenue for thermal coal includes amounts earned from the sale of volumes purchased from third parties (non-equity traded sales) that were not mined by the Group. Excluding these volumes, revenue from the mining of thermal coal (including Thermal coal business volumes from South Africa, Colombia and the Metallurgical Coal business) for the period was \$676 million, or 5% of Group's revenue (30 June 2019: \$1,018 million, 6%). Thermal coal underlying EBITDA for the period, excluding non-equity traded sales, was \$13 million (30 June 2019: \$84 million).

## Markets

### *Metallurgical coal*

	<b>30 June 2020</b>	30 June 2019
Average benchmark price hard coking coal (\$/tonne) <sup>(1)</sup>	<b>137</b>	205
Average benchmark price PCI (\$/tonne) <sup>(1)</sup>	<b>83</b>	125
Average realised price for premium low-volatile hard coking coal (\$/tonne)	<b>123</b>	195
Average realised price for PCI (\$/tonne)	<b>98</b>	123

<sup>(1)</sup> Represents average spot prices.

Average realised prices differ from the average market price owing to differences in material grade and timing of contracts.

Market prices decreased in line with demand through the first half of the year. Demand was affected by the slowdown in the global economy due to the Covid-19 pandemic and increasingly stringent coal import policies at ports in China.

### *Thermal coal*

	<b>30 June 2020</b>	30 June 2019
Average market price (\$/tonne, FOB South Africa)	<b>67</b>	74
Average market price (\$/tonne, FOB Colombia)	<b>46</b>	60
Average realised price – Export South Africa (\$/tonne, FOB)	<b>61</b>	64
Average realised price – Colombia (\$/tonne, FOB)	<b>46</b>	62

The average realised price for export thermal coal differs from the average market price due to timing differences and quality discounts relative to the industry benchmark.

Thermal coal prices declined over the period as demand was impacted to a greater extent than supply by the effects of Covid-19. India, a key market for South African coal, experienced an estimated 23% decrease in imports in the first half of 2020. Towards the end of the half, the US and Indonesia had started to respond by reducing their seaborne supply.

## Operational performance

### *Metallurgical Coal*

Production decreased by 22% to 7.8 Mt (30 June 2019: 10.0 Mt), principally due to two incidents underground as well as longwall moves at Grosvenor and Grasstree. In January, a fall of ground at Moranbah delayed the completion of a longwall move with the operation restarting ahead of schedule in mid-May. At Grosvenor, operations have been suspended since the beginning of May following a gas ignition incident underground. The investigation into the incident at Grosvenor is ongoing. The affected longwall panel is being sealed off for safety reasons to facilitate works to prepare the mine for restart, resulting in a \$75 million write-down relating to the lost equipment in that area. Mining operations will restart in a new location only when it is safe to do so, with the benefit of learnings from the investigation and the Board of Inquiry, and with any additional safety measures in place. Grosvenor is therefore currently expected to return to operation in the second half of 2021. Disruption to operations from Covid-19 has been limited, with measures in place to help safeguard the workforce and local communities. Open cut operations have been scaled back at Dawson and Capcoal in response to reduced demand for lower quality metallurgical coal.

### ***Thermal Coal – South Africa***

Export production decreased by 13% to 7.8 Mt (30 June 2019: 9.0 Mt), mainly due to sections at Goedehoop reaching the end of their life and the impact of Covid-19-related lockdowns.

### ***Thermal Coal – Colombia***

Anglo American's attributable production from its 33.3% ownership of Cerrejón decreased by 35% to 2.7 Mt (30 June 2019: 4.2 Mt) as a result of the impact of lockdown restrictions due to Covid-19 and planned lower production in response to lower demand.

### **Operational outlook**

#### ***Metallurgical coal***

Following the temporary suspension of operations at Grosvenor since the start of May, production guidance for metallurgical coal is revised to 16–18 million tonnes (previously 19–21 million tonnes), subject to the extent of further Covid-19 related disruption.

#### ***Export thermal coal***

Production guidance for export thermal coal is revised to c.21 million tonnes (previously c.22 million tonnes) due to the impact of Covid-19 related restrictions and lower production at Cerrejón in response to reduced demand, and remains subject to the extent of further Covid-19 related disruption.

## NICKEL AND MANGANESE

### Financial and operational metrics

	Production volume <sup>(1)</sup>	Sales volume <sup>(1)</sup>	Price	Unit cost*	Group revenue*	Underlying EBITDA*	Mining EBITDA margin*	Underlying EBIT*	Capex*	ROCE*
			c/lb <sup>(2)</sup>	c/lb <sup>(3)</sup>	\$m	\$m <sup>(4)</sup>		\$m <sup>(4)</sup>	\$m	
<b>Nickel and Manganese</b>	—	—	—	—	<b>564</b>	<b>218</b>	<b>39 %</b>	<b>132</b>	<b>12</b>	<b>12 %</b>
<i>Prior year</i>	—	—	—	—	756	326	43 %	249	20	20 %
<b>Nickel</b>	<b>21,700</b>	<b>20,400</b>	<b>502</b>	<b>336</b>	<b>229</b>	<b>64</b>	<b>28 %</b>	<b>9</b>	<b>12</b>	<b>1 %</b>
<i>Prior year</i>	19,600	18,600	563	410	232	52	22 %	1	20	0 %
<b>Manganese<sup>(5)</sup></b>	<b>1.7</b>	<b>1.7</b>	—	—	<b>335</b>	<b>154</b>	<b>46 %</b>	<b>123</b>	—	<b>79 %</b>
<i>Prior year</i>	1.8	1.9	—	—	524	274	52 %	248	—	142 %

(1) Nickel production and sales are tonnes (t). Manganese production and sales are million tonnes (Mt).

(2) Realised price.

(3) C1 unit cost.

(4) Nickel segment includes \$5 million projects and corporate costs (30 June 2019: \$5 million).

(5) Production, sales and financials include ore and alloy.

### Financial and operational overview

#### Nickel

Underlying EBITDA increased by 23% to \$64 million (30 June 2019: \$52 million), benefiting from improved operational stability and favourable foreign exchange movements, partly offset by the lower realised nickel price. In addition, the first half of 2019 was also adversely affected by a 40-day planned stoppage at Barro Alto.

#### Manganese (Samancor)

Underlying EBITDA decreased by 44% to \$154 million (30 June 2019: \$274 million), mainly owing to the lower manganese ore price and a 25% decrease in alloy sales, driven by lower production.

### Markets

#### Nickel

	30 June 2020	30 June 2019
Average market price (c/lb)	<b>566</b>	559
Average realised price (c/lb)	<b>502</b>	563

Ferronickel is traded based on discounts or premiums to the LME nickel price, depending on market conditions, supplier products and consumer preferences. Differences between market prices and realised prices are largely due to variances between the LME and the ferronickel price.

The average LME nickel price remained largely unchanged at 566 c/lb (30 June 2019: 559 c/lb), despite the negative impacts of Covid-19 on demand and market sentiment. Nickel demand for stainless steel production had a strong recovery in China in the second quarter, while the global supply of nickel decreased owing to the impact of Covid-19 containment measures. Nickel demand for electric vehicle batteries also benefited from the strong year-on-year growth in sales of zero-emission vehicles in Europe.



### ***Manganese***

The average benchmark price for manganese ore (Metal Bulletin 44% manganese ore CIF China) was \$5.07/dmtu, a decrease of 20% (30 June 2019: \$6.33/dmtu). The adverse effects of Covid-19 shutdowns led to lower demand and prices.

### **Operational performance**

#### ***Nickel***

Nickel output increased by 11% to 21,700 tonnes (30 June 2019: 19,600 tonnes), reflecting improved operational stability and the effect of a planned stoppage at Barro Alto in the first half of 2019. Current Covid-19 measures in place to safeguard the workplace and communities are not expected to significantly affect 2020 production.

#### ***Manganese***

Attributable manganese ore production decreased by 4% to 1.6 Mt (30 June 2019: 1.7 Mt) as the impact from the Covid-19 lockdowns in South Africa was largely offset by improved production in Australia due to improved concentrator and PC-02 performance.

### **Operational outlook**

#### ***Nickel***

Production guidance for 2020 is unchanged at 42,000–44,000 tonnes, subject to the extent of further Covid-19 related disruptions.

## CROP NUTRIENTS

### Financial and operational metrics

	Production volume	Sales volume <sup>(1)</sup>	Price	Unit cost	Group revenue*	Underlying EBITDA*	Mining EBITDA margin*	Underlying EBIT*	Capex*	ROCE*
			c/lb	c/lb	\$m	\$m		\$m	\$m	
<b>Crop Nutrients</b>	—	—	—	—	<b>22</b>	<b>4</b>	<b>n/a</b>	<b>4</b>	<b>91</b>	<b>n/a</b>
<i>Prior year</i>	—	—	—	—	—	—	<i>n/a</i>	—	—	<i>n/a</i>
<b>Woodsmith project</b>	—	—	—	—	—	—	<b>n/a</b>	—	<b>91</b>	<b>n/a</b>
<i>Prior year</i>	—	—	—	—	—	—	<i>n/a</i>	—	—	<i>n/a</i>
<b>Other<sup>(1)</sup></b>	—	—	—	—	<b>22</b>	<b>4</b>	<b>n/a</b>	<b>4</b>	—	<b>n/a</b>
<i>Prior year</i>	—	—	—	—	—	—	<i>n/a</i>	—	—	<i>n/a</i>

<sup>(1)</sup> Other comprises a 30% interest in The Cibra Group, a fertiliser distributor based in Brazil.

### Crop Nutrients

Anglo American is developing the Woodsmith project in the north east of England to access the world's largest known deposit of polyhalite, a natural mineral fertiliser product containing potassium, sulphur, magnesium and calcium – four of the six nutrients that every plant needs to grow. The mine is being constructed approximately three kilometres south of Whitby where polyhalite ore will be extracted via two 1.6 kilometre deep mine shafts and transported to the port at Teesside on a conveyor belt system in a 37 kilometre underground tunnel, thereby minimising impact on the surface above. It will then be granulated at a materials handling facility to produce a fertiliser product – known as POLY4 – that will be exported to a network of customers in overseas markets.

#### Woodsmith project

Following the completion of the acquisition of Sirius Minerals Plc on 17 March 2020, integration activities have progressed well and the development of the project has continued in line with Anglo American's expected \$300 million capital expenditure for 2020. The impact of Covid-19 on the project's development has been limited due to the successful implementation of appropriate health measures.

By the end of June, the first drive of the project's 37 kilometre tunnel to accommodate the underground mineral transport system had reached 7.3 kilometres and continues to progress well. At the mine head, the first shaft-boring machine is being assembled within the service shaft (where the early shaft-sinking work has taken place), with works at the production shaft also progressing well.

During the second half of the year, a review of the project's overall development plan will continue, making any appropriate adjustments to further optimise the project and align it with Anglo American's technical and other standards.

#### Market development – POLY4

Supply agreements with a global customer base are in place, including with a number of well-established counterparties such as Archer Daniels Midland Company, BayWa AG, Cibra, IFFCO, Wilmar Group and Muntajat. Many of these agreements have specific price levels recognising the value from key nutrients and have been set up on a take-or-pay basis. In total, these offtake arrangements accommodate production in excess of 10 Mtpa.

The ongoing focus of the market development activities is now around developing and implementing detailed sales and marketing strategies for each region and supporting customers with their own market development activities in order to further promote POLY4 to the end-users of the product.

## CORPORATE AND OTHER

### Financial metrics

	Group revenue*	Underlying EBITDA*	Underlying EBIT*	Capex*
	\$m	\$m	\$m	\$m
<b>Segment</b>	<b>91</b>	<b>(40)</b>	<b>(62)</b>	<b>7</b>
<i>Prior year</i>	—	(38)	(112)	15
<b>Exploration</b>	<b>—</b>	<b>(43)</b>	<b>(44)</b>	<b>—</b>
<i>Prior year</i>	—	(53)	(54)	—
<b>Corporate activities and unallocated costs</b>	<b>91</b>	<b>3</b>	<b>(18)</b>	<b>7</b>
<i>Prior year</i>	—	15	(58)	15

### Financial overview

Corporate and other reported an underlying EBITDA loss of \$40 million (30 June 2019: \$38 million loss). Revenue increased to \$91 million (30 June 2019: nil), predominantly due to a ramp up of third-party shipping activity.

#### **Exploration**

Exploration's underlying EBITDA loss decreased to \$43 million (30 June 2019: \$53 million loss), reflecting decreased exploration activities across most product groups, in particular at De Beers.

#### **Corporate activities and unallocated costs**

Underlying EBITDA decreased to a \$3 million gain (30 June 2019: \$15 million gain), driven primarily by transaction costs related to the acquisition of Sirius Minerals Plc.

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#### Notes to editors:

Anglo American is a leading global mining company and our products are the essential ingredients in almost every aspect of modern life. Our portfolio of world-class competitive operations, development projects and undeveloped resources, provides many of the metals and minerals that enable a cleaner, greener, more sustainable world and that meet the fast growing consumer-driven demands of developed and maturing economies. With our people at the heart of our business, we use innovative practices and the latest technologies to mine, process, move and market our products to our customers – and to discover new resources – safely and sustainably.

As a responsible producer of diamonds (through De Beers), copper, platinum group metals, the steelmaking ingredients of iron ore and metallurgical coal, and nickel – with crop nutrients in development and thermal coal operations planned for divestment – we are committed to being carbon neutral across our operations by 2040. We work together with our business partners and diverse stakeholders to unlock sustainable value from precious natural resources for the benefit of the communities and countries in which we operate, for society as a whole, and for our shareholders. Anglo American is re-imagining mining to improve people's lives.

[www.angloamerican.com](http://www.angloamerican.com)



#### Webcast of presentation:

A live webcast of the results presentation, starting at 9.00am UK time on 30 July 2020, can be accessed through the Anglo American website at [www.angloamerican.com](http://www.angloamerican.com)

Note: Throughout this results announcement, '\$' denotes United States dollars and 'cents' refers to United States cents. Tonnes are metric tons, 'Mt' denotes million tonnes and 'kt' denotes thousand tonnes, unless otherwise stated.

#### Group terminology

In this document, references to “Anglo American”, the “Anglo American Group”, the “Group”, “we”, “us”, and “our” are to refer to either Anglo American plc and its subsidiaries and/or those who work for them generally, or where it is not necessary to refer to a particular entity, entities or persons. The use of those generic terms herein is for convenience only, and is in no way indicative of how the Anglo American Group or any entity within it is structured, managed or controlled. Anglo American subsidiaries, and their management, are responsible for their own day-to-day operations, including but not limited to securing and maintaining all relevant licences and permits, operational adaptation and implementation of Group policies, management, training and any applicable local grievance mechanisms. Anglo American produces Group-wide policies and procedures to ensure best uniform practices and standardisation across the Anglo American Group but is not responsible for the day to day implementation of such policies. Such policies and procedures constitute prescribed minimum standards only. Group operating subsidiaries are responsible for adapting those policies and procedures to reflect local conditions where appropriate, and for implementation, oversight and monitoring within their specific businesses

#### Forward-looking statements and third-party information:

This announcement includes forward-looking statements. All statements other than statements of historical facts included in this announcement, including, without limitation, those regarding Anglo American’s financial position, business, acquisition and divestment strategy, dividend policy, plans and objectives of management for future operations (including development plans and objectives relating to Anglo American’s products, production forecasts and Ore Reserves and Mineral Resource estimates), are forward-looking statements. By their nature, such forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of Anglo American, or industry results, to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. Such forward-looking statements are based on numerous assumptions regarding Anglo American’s present and future business strategies and the environment in which Anglo American will operate in the future. Important factors that could cause Anglo American’s actual results, performance or achievements to differ materially from those in the forward-looking statements include, among others, levels of actual production during any period, levels of global demand and commodity market prices, mineral resource exploration and development capabilities, recovery rates and other operational capabilities, the effects of global pandemics and outbreaks of infectious diseases, sustainability aspirations, the availability of mining and processing equipment, the ability to produce and transport products profitably, the availability of transportation infrastructure, the impact of foreign currency exchange rates on market prices and operating costs, the availability of sufficient credit, the effects of inflation, political uncertainty and economic conditions in relevant areas of the world, the actions of competitors, activities by governmental authorities such as permitting and changes in taxation or safety, health, environmental or other types of regulation in the countries where Anglo American operates, conflicts over land and resource ownership rights and such other risk factors identified in Anglo American’s most recent Annual Report. Forward-looking statements should, therefore, be construed in light of such risk factors and undue reliance should not be placed on forward-looking statements. These forward-looking statements speak only as of the date of this announcement. Anglo American expressly disclaims any obligation or undertaking (except as required by applicable law, the City Code on Takeovers and Mergers (the “Takeover Code”), the UK Listing Rules, the Disclosure Guidance and Transparency Rules of the Financial Conduct Authority, the Listings Requirements of the securities exchange of the JSE Limited in South Africa, the SIX Swiss Exchange, the Botswana Stock Exchange and the Namibian Stock Exchange and any other applicable regulations) to release publicly any updates or revisions to any forward-looking statement contained herein to reflect any change in Anglo American’s expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based.

Nothing in this announcement should be interpreted to mean that future earnings per share of Anglo American will necessarily match or exceed its historical published earnings per share.

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## **CONDENSED FINANCIAL STATEMENTS**

for the six months ended 30 June 2020

## CONTENTS

### **Primary statements**

Consolidated income statement	31
Consolidated statement of comprehensive income	32
Consolidated balance sheet	33
Consolidated cash flow statement	34
Consolidated statement of changes in equity	35

### **Notes to the Condensed financial statements**

1. Basis of preparation	36
2. Changes in accounting policies and disclosures	36

### **Financial performance**

3. Financial performance by segment	37
4. Earnings per share	40
5. Net finance costs	41
6. Income tax expense	42
7. Dividends	43

### **Significant items**

8. Significant accounting matters	44
9. Special items and remeasurements	46

### **Capital base**

10. Capital by segment	48
11. Capital expenditure	49
12. Investments in associates and joint ventures	50

### **Net debt and financial risk management**

13. Net debt	51
14. Borrowings	53
15. Financial instruments	54

### **Equity**

16. Non-controlling interests	56
-------------------------------	----

### **Unrecognised items and uncertain events**

17. Events occurring after the period end	57
18. Contingent liabilities	57

### **Group structure**

19. Acquisitions and disposals	58
--------------------------------	----

<b>Responsibility statement</b>	60
---------------------------------	----

<b>Independent review report to Anglo American plc</b>	61
--	----

<b>Summary by operation</b>	62
-----------------------------	----

<b>Alternative performance measures</b>	66
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<b>Exchange rates and commodity prices</b>	70
--	----

<b>Notice of Dividend</b>	71
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**Consolidated income statement**  
for the six months ended 30 June 2020

US\$ million	Note	6 months ended 30.06.20			6 months ended 30.06.19		
		Before special items and re-measure-ments	Special items and re-measure-ments (note 9)	Total	Before special items and re-measure-ments	Special items and re-measure-ments (note 9)	Total
<b>Revenue</b>	3	<b>12,474</b>	<b>—</b>	<b>12,474</b>	14,772	—	14,772
Operating costs		<b>(10,607)</b>	<b>(101)</b>	<b>(10,708)</b>	(11,188)	(236)	(11,424)
<b>Operating profit</b>	3	<b>1,867</b>	<b>(101)</b>	<b>1,766</b>	3,584	(236)	3,348
Non-operating special items	9	—	<b>41</b>	<b>41</b>	—	(5)	(5)
Net income from associates and joint ventures	3 12	<b>122</b>	<b>(77)</b>	<b>45</b>	245	2	247
<b>Profit before net finance costs and tax</b>		<b>1,989</b>	<b>(137)</b>	<b>1,852</b>	3,829	(239)	3,590
Investment income		<b>55</b>	<b>—</b>	<b>55</b>	151	—	151
Interest expense		<b>(302)</b>	<b>(1)</b>	<b>(303)</b>	(341)	(2)	(343)
Other net financing (losses)/gains		<b>(54)</b>	<b>5</b>	<b>(49)</b>	(23)	10	(13)
Net finance costs	5	<b>(301)</b>	<b>4</b>	<b>(297)</b>	(213)	8	(205)
<b>Profit before tax</b>		<b>1,688</b>	<b>(133)</b>	<b>1,555</b>	3,616	(231)	3,385
Income tax expense	6	<b>(455)</b>	<b>(283)</b>	<b>(738)</b>	(959)	70	(889)
<b>Profit for the financial period</b>		<b>1,233</b>	<b>(416)</b>	<b>817</b>	2,657	(161)	2,496
<b>Attributable to:</b>							
Non-controlling interests	16	<b>347</b>	<b>(1)</b>	<b>346</b>	652	(39)	613
<b>Equity shareholders of the Company</b>		<b>886</b>	<b>(415)</b>	<b>471</b>	2,005	(122)	1,883
<b>Earnings per share (US\$)</b>							
Basic	4	<b>0.72</b>	<b>(0.34)</b>	<b>0.38</b>	1.58	(0.10)	1.48
Diluted	4	<b>0.71</b>	<b>(0.33)</b>	<b>0.38</b>	1.55	(0.09)	1.46

**Consolidated statement of comprehensive income**  
for the six months ended 30 June 2020

US\$ million	6 months ended 30.06.20	6 months ended 30.06.19
<b>Profit for the financial period</b>	<b>817</b>	<b>2,496</b>
Items that will not be reclassified to the income statement (net of tax)		
Remeasurement of net retirement benefit obligation	<b>107</b>	(75)
Net revaluation gain on equity investments	<b>46</b>	6
Items that have been or may subsequently be reclassified to the income statement (net of tax)		
Net exchange differences:		
Net (loss)/gain (including associates and joint ventures)	<b>(2,254)</b>	182
Cumulative loss transferred to the income statement on disposal of foreign operations	<b>4</b>	—
<b>Other comprehensive (loss)/income for the financial period (net of tax)</b>	<b>(2,097)</b>	113
<b>Total comprehensive (loss)/income for the financial period (net of tax)</b>	<b>(1,280)</b>	2,609
<b>Attributable to:</b>		
Non-controlling interests	<b>(161)</b>	660
<b>Equity shareholders of the Company</b>	<b>(1,119)</b>	1,949

**Consolidated balance sheet**  
as at 30 June 2020

US\$ million	Note	30.06.20	31.12.19
<b>ASSETS</b>			
<b>Non-current assets</b>			
Intangible assets		2,917	3,086
Property, plant and equipment		33,547	34,201
Environmental rehabilitation trusts		237	301
Investments in associates and joint ventures		1,208	1,333
Financial asset investments		359	434
Trade and other receivables		553	676
Deferred tax assets		756	1,057
Derivative financial assets	15	624	347
Other non-current assets		793	642
<b>Total non-current assets</b>		<b>40,994</b>	<b>42,077</b>
<b>Current assets</b>			
Inventories		5,600	4,962
Trade and other receivables		2,565	2,386
Current tax assets		54	130
Derivative financial assets	15	147	86
Cash and cash equivalents	13	6,321	6,345
<b>Total current assets</b>		<b>14,687</b>	<b>13,909</b>
Assets classified as held for sale		147	166
<b>Total assets</b>		<b>55,828</b>	<b>56,152</b>
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Trade and other payables		(4,616)	(5,373)
Short term borrowings	13 14	(2,345)	(990)
Provisions for liabilities and charges		(485)	(516)
Current tax liabilities		(379)	(194)
Derivative financial liabilities	15	(239)	(155)
<b>Total current liabilities</b>		<b>(8,064)</b>	<b>(7,228)</b>
<b>Non-current liabilities</b>			
Trade and other payables		(151)	(126)
Medium and long term borrowings	13 14	(11,638)	(9,744)
Royalty liabilities	19 15	(321)	—
Retirement benefit obligations		(564)	(651)
Deferred tax liabilities		(3,265)	(3,922)
Derivative financial liabilities	15	(469)	(522)
Provisions for liabilities and charges		(2,469)	(2,557)
<b>Total non-current liabilities</b>		<b>(18,877)</b>	<b>(17,522)</b>
Liabilities directly associated with assets classified as held for sale		(14)	(17)
<b>Total liabilities</b>		<b>(26,955)</b>	<b>(24,767)</b>
<b>Net assets</b>		<b>28,873</b>	<b>31,385</b>
<b>EQUITY</b>			
Called-up share capital		748	753
Share premium account		4,358	4,358
Own shares		(6,094)	(6,195)
Other reserves		(12,138)	(10,395)
Retained earnings		35,994	36,274
<b>Equity attributable to equity shareholders of the Company</b>		<b>22,868</b>	<b>24,795</b>
Non-controlling interests	16	6,005	6,590
<b>Total equity</b>		<b>28,873</b>	<b>31,385</b>

The Condensed financial statements of Anglo American plc, registered number 03564138, were approved by the Board of directors on 29 July 2020 and signed on its behalf by:

**Mark Cutifani**  
Chief Executive

**Stephen Pearce**  
Finance Director

**Consolidated cash flow statement**  
for the six months ended 30 June 2020

US\$ million	Note	6 months ended 30.06.20	6 months ended 30.06.19
<b>Cash flows from operating activities</b>			
Profit before tax		1,555	3,385
Net finance costs including financing special items and remeasurements		297	205
Net income from associates and joint ventures		(45)	(247)
Non-operating special items	9	(41)	5
<b>Operating profit</b>		<b>1,766</b>	<b>3,348</b>
Operating special items and remeasurements	9	101	236
Cash element of special items		(85)	(23)
Depreciation and amortisation		1,183	1,352
Share-based payment charges		79	81
Increase in provisions and net retirement benefit obligations		(70)	(75)
Increase in inventories		(1,180)	(175)
Increase in operating receivables		(221)	(459)
Decrease in operating payables		(38)	(91)
Other adjustments		(11)	53
<b>Cash flows from operations</b>		<b>1,524</b>	<b>4,247</b>
Dividends from associates and joint ventures	12	132	301
Income tax paid		(451)	(1,143)
<b>Net cash inflows from operating activities</b>		<b>1,205</b>	<b>3,405</b>
<b>Cash flows from investing activities</b>			
Expenditure on property, plant and equipment	11	(2,088)	(1,867)
Cash flows used in derivatives related to capital expenditure	11	—	(2)
Proceeds from disposal of property, plant and equipment	11	3	3
Investments in associates and joint ventures		(6)	(26)
Purchase of financial asset investments		(4)	(2)
Net redemption/(issuance) of financial asset investments held at amortised cost		42	(24)
Interest received and other investment income		51	117
Net cash outflow on acquisitions	19	(515)	(8)
Net cash inflow on disposals	19	187	26
Other investing activities		(30)	(37)
<b>Net cash used in investing activities</b>		<b>(2,360)</b>	<b>(1,820)</b>
<b>Cash flows from financing activities</b>			
Interest paid		(250)	(234)
Cash flows from/(used in) derivatives related to financing activities	13	113	(69)
Dividends paid to Company shareholders		(557)	(652)
Dividends paid to non-controlling interests	16	(395)	(421)
Proceeds from issuance of bonds		1,490	958
Proceeds from other borrowings		1,948	104
Capital repayment of lease obligations		(75)	(101)
Repayments of bonds and borrowings		(621)	(454)
Purchase of shares by Group companies		(340)	(225)
Other financing activities		(2)	(2)
<b>Net cash inflows from/(used in) financing activities</b>		<b>1,311</b>	<b>(1,096)</b>
<b>Net increase in cash and cash equivalents</b>		<b>156</b>	<b>489</b>
<b>Cash and cash equivalents at start of period</b>	13	<b>6,335</b>	<b>6,548</b>
Cash movements in the period		156	489
Effects of changes in foreign exchange rates		(179)	27
<b>Cash and cash equivalents at end of period</b>	13	<b>6,312</b>	<b>7,064</b>

**Consolidated statement of changes in equity**  
for the six months ended 30 June 2020

US\$ million	Total share capital <sup>(1)</sup>	Own shares <sup>(2)</sup>	Retained earnings	Cumulative translation adjustment reserve	Other reserves <sup>(3)</sup>	Total equity attributable to equity shareholders of the Company	Non-controlling interests	Total equity
At 1 January 2019	5,130	(6,315)	35,222	(11,056)	537	23,518	6,222	29,740
Total comprehensive income	—	—	1,813	131	5	1,949	660	2,609
Dividends payable	—	—	(652)	—	—	(652)	(276)	(928)
Equity settled share-based payment schemes	—	127	(221)	—	(78)	(172)	—	(172)
Other	—	—	(9)	—	—	(9)	—	(9)
At 30 June 2019	5,130	(6,188)	36,153	(10,925)	464	24,634	6,606	31,240
Total comprehensive income/(loss)	—	—	1,618	(40)	63	1,641	462	2,103
Dividends payable	—	—	(770)	—	—	(770)	(483)	(1,253)
Equity settled share-based payment schemes	—	(7)	(16)	—	76	53	3	56
Shares cancelled during the period	(19)	—	—	—	19	—	—	—
Share buyback	—	—	(777)	—	—	(777)	—	(777)
Other	—	—	66	—	(52)	14	2	16
At 31 December 2019	5,111	(6,195)	36,274	(10,965)	570	24,795	6,590	31,385
Total comprehensive income/(loss)	—	—	567	(1,724)	38	(1,119)	(161)	(1,280)
Dividends payable	—	—	(557)	—	—	(557)	(407)	(964)
Equity settled share-based payment schemes	—	101	(55)	—	(62)	(16)	(23)	(39)
Shares cancelled during the period	(5)	—	—	—	5	—	—	—
Share buyback	—	—	(223)	—	—	(223)	—	(223)
Other	—	—	(12)	—	—	(12)	6	(6)
<b>At 30 June 2020</b>	<b>5,106</b>	<b>(6,094)</b>	<b>35,994</b>	<b>(12,689)</b>	<b>551</b>	<b>22,868</b>	<b>6,005</b>	<b>28,873</b>

<sup>(1)</sup> Includes share capital and share premium.

<sup>(2)</sup> Own shares comprise shares of Anglo American plc held by the Company (treasury shares), its subsidiaries and employee benefit trusts.

<sup>(3)</sup> Includes the share-based payment reserve, financial asset revaluation reserve, capital redemption reserve, legal reserve and other reserves.

### 1. BASIS OF PREPARATION

#### Basis of Preparation

The Condensed financial statements for the six months ended 30 June 2020 have been prepared in accordance with International Accounting Standard (IAS) 34 *Interim Financial Reporting* and the requirements of the Disclosure Guidance and Transparency Rules (DTR) of the Financial Conduct Authority (FCA) in the United Kingdom as applicable to interim financial reporting.

The Condensed financial statements represent a 'condensed set of financial statements' as referred to in the DTR issued by the FCA. Accordingly, they do not include all of the information required for a full annual financial report and are to be read in conjunction with the Group's Consolidated financial statements for the year ended 31 December 2019, which were prepared in accordance with International Financial Reporting Standards (IFRS) adopted for use by the European Union. The Condensed financial statements are unaudited and do not constitute statutory accounts as defined in section 434 of the Companies Act 2006. The financial information for the year to 31 December 2019 included in this report was derived from the statutory accounts for the year ended 31 December 2019, a copy of which has been delivered to the Registrar of Companies. The auditor's report on these accounts was unqualified, did not include a reference to any matters to which the auditor drew attention by way of an emphasis of matter and did not contain a statement under sections 498 (2) or (3) of the Companies Act 2006.

#### Going concern

The financial position of the Group, its cash flows, liquidity position and borrowing facilities are set out in the Financial review of Group results for the six months ended 30 June 2020 on pages 4 to 9. The Group's net debt (including related hedges) at 30 June 2020 was \$7.6 billion (31 December 2019: \$4.6 billion) representing a gearing level of 21% (31 December 2019: 13%). The Group's liquidity position (defined as cash and undrawn committed facilities) of \$15.5 billion at 30 June 2020 remains strong. Further analysis of net debt is set out in note 13 and details of borrowings and facilities are set out in note 14.

The directors have considered the Group's cash flow forecasts for the period to the end of 31 December 2021 under base and downside scenarios, with consideration given to the uncertainty of the impact of the Covid-19 pandemic on both the wider macro-economic environment, including demand for the Group's products and realised prices, and the Group's operations, including production levels. In all of the scenarios modelled, the Group maintains sufficient liquidity throughout the period of assessment without the use of mitigating actions.

The Board is satisfied that the Group's forecasts and projections, taking into account reasonably possible changes in trading performance, show that the Group will be able to operate within the level of its current facilities for the foreseeable future. For this reason the Group continues to adopt the going concern basis in preparing its Condensed financial statements.

#### Alternative Performance Measures

When assessing and discussing the Group's reported financial performance, financial position and cash flows, management makes reference to Alternative Performance Measures (APMs) of historical or future financial performance, financial position or cash flows that are not defined or specified under IFRS. APMs should be considered in addition to, and not as a substitute for or as superior to, measures of financial performance, financial position or cash flows reported in accordance with IFRS. Further information on APMs is provided on page 66.

### 2. CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The accounting policies applied are consistent with those adopted and disclosed in the Group financial statements for the year ended 31 December 2019. A number of new accounting pronouncements, principally minor amendments to existing standards, also became effective on 1 January 2020 and have been adopted by the Group. The adoption of these new accounting pronouncements has not had a significant impact on the accounting policies, methods of computation or presentation applied by the Group.

The Group has not early adopted any other amendment, standard or interpretation that has been issued but is not yet effective. It is expected that where applicable, these standards and amendments will be adopted on each respective effective date.

**FINANCIAL PERFORMANCE**

Profit attributable to equity shareholders for the six months ended 30 June 2020 is \$471 million (six months ended 30 June 2019: \$1,883 million). Underlying earnings for the six months ended 30 June 2020 is \$886 million (six months ended 30 June 2019: \$2,005 million). Underlying earnings decreased by 56%.

The following disclosures provide further information about the drivers of the Group's financial performance in the period. This includes analysis of the respective contribution of the Group's reportable segments along with information about its operating cost base, net finance costs and tax. In addition, disclosure on earnings per share and the dividend is provided.

**3. FINANCIAL PERFORMANCE BY SEGMENT****Overview**

The Group's operating segments are aligned to those business units that are evaluated regularly by the chief operating decision maker in deciding how to allocate resources and in assessing performance. Operating segments with similar economic characteristics are aggregated into reportable segments.

On 17 March 2020 the Group acquired a 100% interest in Sirius Minerals Plc, and since that date it has been accounted for as a subsidiary of the Group and reported as the Crop Nutrients segment. As a result of the acquisition the Group has gained control of the Woodsmith project, located in North Yorkshire, UK. For details of this acquisition, see note 19.

Shipping revenue related to shipments of the Group's products is shown within the relevant operating segment. Revenue from other shipping arrangements is presented within the 'Corporate and other' segment, which also includes unallocated corporate costs and exploration costs.

The disclosures in this note include certain Alternative Performance Measures (APMs). For more information on the APMs used by the Group, including definitions, please refer to page 66.

**Segment results**

	30.06.20						
US\$ million	Group revenue	Underlying EBITDA	Depreciation and amortisation	Underlying EBIT	Net finance costs and income tax expense	Non-controlling interests	Underlying earnings
De Beers	1,223	2	(181)	(179)	(79)	44	(214)
Copper	2,731	706	(328)	378	(140)	(2)	236
Platinum Group Metals	3,331	610	(134)	476	(135)	(77)	264
Iron Ore	3,291	1,827	(221)	1,606	(256)	(312)	1,038
Coal	1,969	23	(294)	(271)	32	(3)	(242)
Nickel and Manganese	564	218	(86)	132	(58)	(2)	72
Crop Nutrients <sup>(1)</sup>	22	4	—	4	(4)	—	—
Corporate and other	91	(40)	(22)	(62)	(209)	3	(268)
	<b>13,222</b>	<b>3,350</b>	<b>(1,266)</b>	<b>2,084</b>	<b>(849)</b> <sup>(2)</sup>	<b>(349)</b>	<b>886</b>
Less: associates and joint ventures	(748)	(300)	83	(217)	93	2	(122)
<b>Subsidiaries and joint operations</b>	<b>12,474</b>	<b>3,050</b>	<b>(1,183)</b>	<b>1,867</b>	<b>(756)</b>	<b>(347)</b>	<b>764</b>
<b>Reconciliation:</b>							
Net income from associates and joint ventures				45			45
Special items and remeasurements				(60)			(338)
<b>Profit before net finance costs and tax</b>				<b>1,852</b>			
<b>Profit attributable to equity shareholders of the Company</b>							<b>471</b>

See next page for footnotes.

## Notes to the Condensed financial statements

### 3. FINANCIAL PERFORMANCE BY SEGMENT (continued)

30.06.19

US\$ million	Group revenue	Underlying EBITDA	Depreciation and amortisation	Underlying EBIT	Net finance costs and income tax expense	Non-controlling interests	Underlying earnings
De Beers	2,647	518	(194)	324	(103)	(34)	187
Copper	2,676	789	(320)	469	(165)	(92)	212
Platinum Group Metals	3,007	824	(165)	659	(204)	(103)	352
Iron Ore	3,584	2,036	(217)	1,819	(399)	(426)	994
Coal	3,204	996	(389)	607	(201)	(1)	405
Nickel and Manganese	756	326	(77)	249	(106)	(4)	139
Corporate and other	—	(38)	(74)	(112)	(176)	4	(284)
	15,874	5,451	(1,436)	4,015	(1,354) <sup>(2)</sup>	(656)	2,005
Less: associates and joint ventures	(1,102)	(515)	84	(431)	182	4	(245)
<b>Subsidiaries and joint operations</b>	<b>14,772</b>	<b>4,936</b>	<b>(1,352)</b>	<b>3,584</b>	<b>(1,172)</b>	<b>(652)</b>	<b>1,760</b>
<b>Reconciliation:</b>							
Net income from associates and joint ventures				247			247
Special items and remeasurements				(241)			(124)
<b>Profit before net finance costs and tax</b>				<b>3,590</b>			
<b>Profit attributable to equity shareholders of the Company</b>							<b>1,883</b>

<sup>(1)</sup> Crop Nutrients revenue relates to revenue from associate.

<sup>(2)</sup> Comprises net finance costs of \$298 million (six months ended 30 June 2019: \$228 million) and income tax expense of \$551 million (six months ended 30 June 2019: \$1,126 million).

The segment results are stated after elimination of inter-segment interest and dividends and include an allocation of corporate costs.

#### Further information

##### Group revenue by product

Segments predominantly derive revenue as follows – De Beers: rough and polished diamonds; Copper: copper; Platinum Group Metals: platinum group metals and nickel; Iron Ore: iron ore; Coal: metallurgical coal and thermal coal; Nickel and Manganese: nickel, manganese ore and alloys. Other revenue includes shipping revenue which predominantly relates to the Iron Ore, Platinum Group Metals and Copper segments.

US\$ million	30.06.20			30.06.19		
	Revenue from contracts with customers	Revenue from other sources	Group Revenue	Revenue from contracts with customers	Revenue from other sources	Group Revenue
Diamonds	1,220	3	1,223	2,643	4	2,647
Copper	2,587	7	2,594	2,556	3	2,559
Platinum	500	—	500	854	—	854
Palladium	1,456	—	1,456	1,271	—	1,271
Rhodium	959	—	959	442	—	442
Iron ore	2,846	44	2,890	3,043	224	3,267
Metallurgical coal	741	166	907	1,568	244	1,812
Thermal coal	910	145	1,055	1,104	284	1,388
Nickel	342	(4)	338	351	3	354
Manganese ore and alloys	—	335	335	—	524	524
Other	876	89	965	717	39	756
	<b>12,437</b>	<b>785</b>	<b>13,222</b>	<b>14,549</b>	<b>1,325</b>	<b>15,874</b>

Revenue for thermal coal includes amounts earned from the sale of volumes purchased from third parties (non-equity traded sales) that were not mined by the Group. Excluding these volumes, revenue from the mining of thermal coal (including Thermal coal business volumes from South Africa, Colombia and the Metallurgical Coal business) for the six months ended 30 June 2020 is \$676 million, or 5% of Group's revenue (six months ended 30 June 2019: \$1,018 million, 6%). Thermal coal underlying EBITDA for the six months ended 30 June 2020, excluding non-equity traded sales, is \$13 million (six months ended 30 June 2019: \$84 million).



## Notes to the Condensed financial statements

### 3. FINANCIAL PERFORMANCE BY SEGMENT (continued)

Revenue for the six months ended 30 June 2020 from other sources includes net gains of \$39 million on derivative financial instruments for sales and purchase contracts, provisionally priced receivables and economic hedges of commodity sales and purchases which are reported within total revenue from subsidiaries and joint operations (six months ended 30 June 2019: net gains of \$223 million) and \$748 million of revenue from associates and joint ventures for which further information is provided in note 12 (six months ended 30 June 2019: \$1,102 million).

#### *Group revenue by destination*

The Group's geographical analysis of segment revenue is allocated based on the customer's port of destination. Where the port of destination is not known, revenue is allocated based on the customer's country of domicile.

US\$ million	30.06.20	30.06.19
China	5,149	4,089
India	841	1,639
Japan	1,841	1,423
Other Asia	1,951	3,346
South Africa	262	489
Other Africa	365	656
Brazil	230	240
Chile	259	298
Other South America	9	50
North America	319	404
Australia	13	11
United Kingdom (Anglo American plc's country of domicile)	655	1,091
Other Europe	1,328	2,138
	<b>13,222</b>	<b>15,874</b>

## Notes to the Condensed financial statements

### 4. EARNINGS PER SHARE

#### Overview

The disclosures in this note include certain Alternative Performance Measures (APMs). For more information on the APMs used by the Group, including definitions, please refer to page 66.

US\$	6 months ended 30.06.20	6 months ended 30.06.19
<b>Earnings per share</b>		
Basic	<b>0.38</b>	1.48
Diluted	<b>0.38</b>	1.46
<b>Underlying earnings per share</b>		
Basic	<b>0.72</b>	1.58
Diluted	<b>0.71</b>	1.55
<b>Headline earnings per share</b>		
Basic	<b>0.49</b>	1.48
Diluted	<b>0.49</b>	1.46

#### Further information

The calculation of basic and diluted earnings per share is based on the following data:

	Profit attributable to equity shareholders of the Company		Underlying earnings		Headline earnings	
	6 months ended 30.06.20	6 months ended 30.06.19	6 months ended 30.06.20	6 months ended 30.06.19	6 months ended 30.06.20	6 months ended 30.06.19
<b>Earnings (US\$ million)</b>						
Basic and diluted earnings	<b>471</b>	1,883	<b>886</b>	2,005	<b>606</b>	1,888
<b>Weighted average number of shares (million)</b>						
Basic number of ordinary shares outstanding	<b>1,238</b>	1,272	<b>1,238</b>	1,272	<b>1,238</b>	1,272
Effect of dilutive potential ordinary shares	<b>11</b>	20	<b>11</b>	20	<b>11</b>	20
Diluted number of ordinary shares outstanding	<b>1,249</b>	1,292	<b>1,249</b>	1,292	<b>1,249</b>	1,292

The weighted average number of ordinary shares in issue excludes shares held by employee benefit trusts and Anglo American plc shares held by Group companies. The diluted number of ordinary shares outstanding including share options and awards is calculated on the assumption of conversion of all potentially dilutive ordinary shares. In the period ended 30 June 2020 there were 9,192 (six months ended 30 June 2019: nil) share options that were potentially dilutive but not included in the calculation of diluted earnings because they were anti-dilutive.

Headline earnings, a Johannesburg Stock Exchange defined performance measure, is reconciled from underlying earnings as follows:

US\$ million	30.06.20	30.06.19
<b>Underlying earnings for the financial period</b>	<b>886</b>	2,005
Other operating special items	—	(64)
Operating remeasurements	<b>(22)</b>	(60)
Financing special items and remeasurements	<b>5</b>	5
Tax special items and remeasurements	<b>(292)</b>	9
Associates' and joint ventures' special items and remeasurements	<b>(18)</b>	2
Other reconciling items	<b>47</b>	(9)
<b>Headline earnings for the financial period</b>	<b>606</b>	1,888

The reconciling items above are shown net of tax and non-controlling interests.

Other reconciling items principally relate to adjustments to former operations and disposals of property, plant and equipment (six months ended 30 June 2019: adjustments to former operations and disposals of property, plant and equipment).

## Notes to the Condensed financial statements

### 5. NET FINANCE COSTS

US\$ million	30.06.20	30.06.19
<b>Investment income</b>		
Interest income from cash and cash equivalents	39	105
Interest income from associates and joint ventures	7	11
Other interest income	3	21
Net interest income on defined benefit arrangements	7	14
	<b>56</b>	<b>151</b>
Less: Interest income capitalised	(1)	—
<b>Investment income</b>	<b>55</b>	<b>151</b>
<b>Interest expense</b>		
Interest and other finance expense	(320)	(307)
Net interest cost on defined benefit arrangements	(20)	(25)
Unwinding of discount relating to provisions and other liabilities	(41)	(42)
	<b>(381)</b>	<b>(374)</b>
Less: Interest expense capitalised	79	33
<b>Interest expense before special items and remeasurements</b>	<b>(302)</b>	<b>(341)</b>
Financing special items	(1)	(2)
<b>Interest expense</b>	<b>(303)</b>	<b>(343)</b>
<b>Other net financing (losses)/gains</b>		
Net foreign exchange gains/(losses)	46	(6)
Other net fair value losses	(100)	(17)
<b>Other net financing losses before special items and remeasurements</b>	<b>(54)</b>	<b>(23)</b>
Financing remeasurements	5	10
<b>Other net financing losses</b>	<b>(49)</b>	<b>(13)</b>
<b>Net finance costs</b>	<b>(297)</b>	<b>(205)</b>

**6. INCOME TAX EXPENSE****Overview**

In accordance with IAS 34, the Group's interim tax charge has historically been calculated by applying the forecast annual effective corporate income tax rate to the pre-tax income for the six month period. However, as a result of increased uncertainty due to the current Covid-19 pandemic, the tax charge for the six months ended 30 June 2020 has been calculated based on the actual tax charge for this period and in accordance with the requirements of IAS 12 to be the best estimate of the average annual effective income tax rate. No adjustments have been made to prior period comparatives.

The effective tax rate for the period of 47.5% (six months ended 30 June 2019: 26.3%) is higher (six months ended 30 June 2019: higher) than the applicable statutory rate of corporation tax in the United Kingdom.

	Profit before tax US\$ million	Tax charge US\$ million	30.06.20 Effective tax rate
<b>Calculation of effective tax rate (statutory basis)</b>	<b>1,555</b>	<b>(738)</b>	<b>47.5 %</b>
Adjusted for:			
Special items and remeasurements (note 9)	133	283	
Associates' and joint ventures' tax and non-controlling interests	98	(96)	
<b>Calculation of underlying effective tax rate</b>	<b>1,786</b>	<b>(551)</b>	<b>30.9 %</b>

The underlying effective tax rate was 30.9% for the six months ended 30 June 2020. This is higher than the equivalent underlying effective tax rate of 29.7% for the six months ended 30 June 2019. The effective tax rate in 2020 is affected by the impact of the relative levels of profits arising in the Group's operating jurisdictions. In future periods, it is expected that the underlying effective tax rate will remain above the United Kingdom statutory tax rate.

The disclosures in this note include certain Alternative Performance Measures (APMs). For more information on the APMs used by the Group, including definitions, please refer to page 66.

**a) Analysis of charge for the period**

US\$ million	30.06.20	30.06.19
United Kingdom corporation tax	36	33
South Africa tax	406	433
Other overseas tax	251	342
Prior year adjustments	(5)	(7)
<b>Current tax</b>	<b>688</b>	801
<b>Deferred tax</b>	<b>(233)</b>	158
<b>Income tax expense before special items and remeasurements</b>	<b>455</b>	959
Special items and remeasurements tax (note 9)	283	(70)
<b>Income tax expense</b>	<b>738</b>	889

Current tax includes royalties which meet the definition of income tax and are in addition to royalties recorded in operating costs.

## Notes to the Condensed financial statements

### 6. INCOME TAX EXPENSE (continued)

#### b) Factors affecting tax charge for the period

The reconciling items between the statutory corporation tax rate and the income tax expense are:

US\$ million	30.06.20	30.06.19
<b>Profit before tax</b>	<b>1,555</b>	<b>3,385</b>
Less: Net income from associates and joint ventures (note 12)	(45)	(247)
<b>Profit before tax (excluding associates and joint ventures)</b>	<b>1,510</b>	<b>3,138</b>
Tax calculated at United Kingdom corporation tax rate of 19% (six months ended 30 June 2019: 19%)	287	596
<b>Tax effects of:</b>		
<b>Items non-deductible/taxable for tax purposes</b>	<b>16</b>	<b>39</b>
<b>Temporary difference adjustments</b>	<b>(25)</b>	<b>(36)</b>
Functional currency remeasurements	295	(13)
Special items and other remeasurements	(1)	(13)
<b>Special items and remeasurements (note 9)</b>	<b>294</b>	<b>(26)</b>
<b>Other adjustments</b>		
Dividend withholding taxes	57	57
Effect of differences between local and United Kingdom tax rates	112	265
Prior year adjustments to current tax	(5)	(7)
Other adjustments	2	1
<b>Income tax expense</b>	<b>738</b>	<b>889</b>

The special items and remeasurements reconciling items charge of \$294 million (six months ended 30 June 2019: credit of \$26 million) relate to the net tax impact of total special items and remeasurements before tax calculated at the United Kingdom corporation tax rate less the associated tax recorded against these items and tax special items and remeasurements.

Associates' and joint ventures' tax included within Net income from associates and joint ventures for the six months ended 30 June 2020 is a charge of \$96 million (six months ended 30 June 2019: charge of \$165 million). Excluding special items and remeasurements, this remains a charge of \$96 million (six months ended 30 June 2019: charge of \$167 million).

## 7. DIVIDENDS

	6 months ended 30.06.20	6 months ended 30.06.19
Proposed interim ordinary dividend per share (US cents)	28	62
Proposed interim ordinary dividend (US\$ million)	349	798

## SIGNIFICANT ITEMS

During the six months ended 30 June 2020, the significant accounting matters addressed by management included:

- the assessment of impairment and impairment reversal indicators; and
- the estimation of cash flow projections for impairment testing and the recognition of deferred tax assets.

## 8. SIGNIFICANT ACCOUNTING MATTERS

### *Covid-19*

The critical judgements and sources of estimation uncertainty affecting the results for the six months ended 30 June 2020 are consistent with those disclosed in the Group's Integrated Annual Report for the year ended 31 December 2019. The Group has considered the impact of Covid-19 on each of its significant accounting judgements and estimates. The Group's principal source of estimation uncertainty continues to be in relation to assumptions used for the assessment of impairment and impairment reversal of assets where indicators of impairment or impairment reversal are identified. No further significant estimates have been identified as a result of Covid-19, although the pandemic has increased the level of uncertainty inherent in all future cash flow forecasts.

The price and foreign exchange rate assumptions used to forecast future cash flows for impairment assessment purposes have been updated to consider both the short-term observable impact of Covid-19 and the forecast medium and longer-term impact on the world economy and commodity prices. For the majority of the Group's assets the updated commodity price assumptions when considered together with foreign exchange rate assumptions are not considered to be indicators of impairment or impairment reversal at 30 June 2020. Additional information is provided below for those assets where impairment or impairment reversal triggers have been identified.

### *De Beers goodwill*

The valuation of De Beers has been assessed as at 30 June 2020 and the recoverable amount was considered to exceed the carrying value by \$1.6 billion. The valuation, based on discounted cash flows, is sensitive to input assumptions particularly in relation to the foreign exchange assumption for producer currencies against the US dollar (affecting the cost of production in US dollar terms) and the future price growth for diamonds.

The foreign exchange assumption in respect of the producer currency rates against the USD are sourced from an external provider. In the short term we assume a strengthening of the southern African producer currencies against the USD by 3% compared to the rates at 30 June 2020. Thereafter the rates are assumed to depreciate by the inflation differential between producer economies and the US. The two primary factors impacting price growth are expected consumer demand growth and changes in global supply.

Expected consumer demand growth (in USD terms) is driven predominantly by: local currency GDP growth expectations in the primary markets in which diamonds are sold; foreign exchange movements against the US dollar in the end consumer markets and the desirability of diamonds. Desirability includes all aspects of buying behaviour such as competition for share of wallet from other luxury products including experiential holidays, hardline and softline goods, new technology and other products such as labgrown diamonds.

The valuation remains sensitive to consumer demand growth which could result in both upside and downside risk. For example a reduction in the weighted GDP growth rates, a strengthening of the US dollar or an increase in consumer preference for labgrown diamonds would suppress natural diamond consumer demand growth. These factors have a range of possible impacts that may not occur independently of each other.

The Group has assumed a protracted "U" shaped recovery from the Covid-19 pandemic which assumes that consumer demand recovers to the level seen in 2018 by 2023. Following the recovery, the medium term real GDP growth assumption in US dollar terms inherent in the consumer demand forecast is 5.2% which is sourced from an external provider and is weighted by the key markets in which we operate including the US, China, India, Japan, Gulf Region and Eurozone. Over the long term consumer demand is expected to grow at least in line with inflation.

The foreign exchange assumption inherent in the consumer demand forecast is based on an external forecast, and in the medium term incorporates annual US dollar depreciation of 2.3% against the Chinese renminbi, 1.7% against the Japanese yen and 1.7% against the Indian rupee.

## Notes to the Condensed financial statements

### 8. SIGNIFICANT ACCOUNTING MATTERS (continued)

The consumer demand forecast has assumed short term growth in demand for labgrown diamonds which is then forecast to revert to a stable share of diamond jewellery sales by 2024 as the product becomes distinguished as a separate category.

A range of alternative scenarios have been considered in determining whether there is a reasonably possible change in the forecast for foreign exchange rates in producer countries in conjunction with a reasonably possibly change in consumer demand growth, which would result in the recoverable amount equating to the carrying amount.

A further 5% strengthening of the producer currencies against the US dollar in conjunction with a 0.5 percentage point underperformance in our long term consumer demand growth expectation would result in the recoverable amount equating to the carrying amount. This reduction in the consumer demand growth might be brought about through either a 7% appreciation in the US dollar or a reduction in medium term real GDP growth assumptions by 0.5 percentage points, with other valuation assumptions remaining the same.

Changes in total global supply are driven primarily by the output anticipated from new projects and assumes a continued supply contraction over the long term. Our assessment is that no reasonably possible change in global supply with other assumptions remaining the same, would result in the recoverable amount equating to the carrying amount.

#### ***Cerrejón***

The Group has a 33% interest in Cerrejón, an exporter of Colombian thermal coal, which is accounted for as an investment in an associate. Following the approval of a new Life of Mine Plan, the recoverable amount of the investment has been reassessed and based on a discounted cash flow model, supports the carrying value of \$0.4 billion.

The valuation, based on discounted cash flows, is sensitive to changes in input assumptions, particularly in relation to future Colombian thermal coal prices. The forecast realised price is calculated using API4 FOB Richards Bay as reference, with adjustments to reflect the quality and location of the product. In addition to the base case valuation, alternative scenarios have been considered to assess the impact of changes in key assumptions. The most significant input to the valuation is the short to medium-term price for thermal coal used to calculate the forecast realised price. The model uses prices linked to thermal coal prices that fall within the analyst range throughout the model. The thermal coal price in the model falls within the top quartile of the analyst range from 2026 onwards, of \$80/tonne to \$82/tonne API4 FOB Richards Bay reference basis, 2020 real terms. If the model assumptions were changed by \$5/tonne in each year with all other valuation assumptions remaining the same, this would change the valuation by \$0.2 billion.

**9. SPECIAL ITEMS AND REMEASUREMENTS****Overview**

US\$ million				6 months ended	6 months ended
	Before tax	Tax	Non-controlling interests	30.06.20	30.06.19
Other operating special items	(77)	22	—	(55)	(64)
Operating remeasurements	(24)	(1)	3	(22)	(60)
<b>Operating special items and remeasurements</b>	<b>(101)</b>	<b>21</b>	<b>3</b>	<b>(77)</b>	<b>(124)</b>
Adjustments relating to former operations	41	(10)	(5)	26	(14)
<b>Non-operating special items</b>	<b>41</b>	<b>(10)</b>	<b>(5)</b>	<b>26</b>	<b>(14)</b>
<b>Financing special items and remeasurements</b>	<b>4</b>	<b>—</b>	<b>1</b>	<b>5</b>	<b>5</b>
<b>Tax special items and remeasurements</b>	<b>—</b>	<b>(294)</b>	<b>2</b>	<b>(292)</b>	<b>9</b>
<b>Total</b>	<b>(56)</b>	<b>(283)</b>	<b>1</b>	<b>(338)</b>	<b>(124)</b>
Associates' and joint ventures' special items and remeasurements				(77)	2
<b>Total special items and remeasurements</b>				<b>(415)</b>	<b>(122)</b>

**Special items and remeasurement**

Special items are those items of financial performance that, due to their size and nature, the Group believes should be separately disclosed on the face of the income statement. Remeasurements are items that are excluded from underlying earnings in order to reverse timing differences in the recognition of gains and losses in the income statement in relation to transactions that, whilst economically linked, are subject to different accounting measurement or recognition criteria. Refer to note 8 of the Group's 2019 Integrated Annual Report for further details on classification of special items.

Special items and remeasurements, along with related tax and non-controlling interests, are excluded from underlying earnings, which is an Alternative Performance Measure (APM). For more information on the APMs used by the Group, including definitions, please refer to page 66.

**Operating special items****Other operating special items**

The loss of \$77 million (\$55 million after tax and non-controlling interests) principally relates to a \$75 million write-off of longwall assets assessed to have no future economic benefit following the incident at Grosvenor (Coal).

**2019**

Other operating special items reflected a net loss of \$64 million after tax and non-controlling interests for the six months ended 30 June 2019 relating to the cost to the Group of terminating a long-term power supply contract in Copper.

**Operating remeasurements**

Operating remeasurements reflect a net loss of \$24 million (\$22 million after tax and non-controlling interests) which principally relates to a \$36 million depreciation and amortisation charge arising due to the fair value uplift on the Group's pre-existing 45% shareholding in De Beers, which was required on acquisition of a controlling stake offset by a gain of \$12 million in respect of derivatives.

**2019**

Operating remeasurements reflected a net loss of \$60 million after tax and non-controlling interests for the six months ended 30 June 2019.



## Notes to the Condensed financial statements

### 9. SPECIAL ITEMS AND REMEASUREMENTS (continued)

#### Non-operating special items

##### *Adjustments relating to former operations*

The gain of \$41 million (\$26 million after tax and non-controlling interests) relates to adjustments in respect of disposals completed in prior periods.

2019

The net loss of \$14 million after tax and non-controlling interests relates to adjustments in respect of disposals completed in prior periods.

#### Financing special items and remeasurements

Financing special items and remeasurements principally comprise a net fair value gain of \$4 million in respect of derivatives hedging net debt (six months ended 30 June 2019: gain of \$8 million in respect of derivatives hedging net debt).

#### Tax associated with special items and remeasurements

This includes a tax remeasurement charge of \$295 million principally arising on Brazilian deferred tax assets (six months ended 30 June 2019: credit of \$13 million principally arising on Peruvian deferred tax assets).

Of the total tax charge of \$283 million (six months ended 30 June 2019: credit of \$70 million), there is a net current tax charge of \$4 million (six months ended 30 June 2019: credit of \$57 million) and a net deferred tax charge of \$279 million (six months ended 30 June 2019: credit of \$13 million).

#### Associates' and joint ventures' special items and remeasurements

Associates' and joint ventures' special items and remeasurements of \$77 million principally relate to a \$62 million charge in relation to impairment charges and restructuring costs in Manganese and a tax remeasurement charge of \$15 million arising on deferred tax remeasurements relating to the Coal segment.

2019

Associates' and joint ventures' special items and remeasurements related to the Coal segment.

## CAPITAL BASE

We have a value-focused approach to capital allocation with clear prioritisation: maintain asset integrity; pay dividends to our shareholders while ensuring a strong balance sheet. Discretionary capital is then allocated based on a balanced approach.

Value-disciplined capital allocation throughout the cycle is critical to protecting and enhancing our shareholders' capital, given the long-term and capital intensive nature of our business.

The Group uses attributable return on capital employed (ROCE) to monitor how efficiently assets are generating profit on invested capital for the equity shareholders of the Company. Attributable ROCE is an Alternative Performance Measure (APM). For more information on the APMs used by the Group, including definitions, please refer to page 66.

	Attributable ROCE %	
	6 months ended 30.06.20	6 months ended 30.06.19
De Beers	(4)	7
Copper	13	14
Platinum Group Metals	24	29
Iron Ore	34	42
Coal	(15)	28
Nickel and Manganese	12	20
Crop Nutrients	—	—
Corporate and other	n/a	n/a
	11	22

Attributable ROCE decreased to 11% in the six months ended 30 June 2020 (six months ended 30 June 2019: 22%). Average attributable capital employed has increased to \$29.8 billion (30 June 2019: \$27.9 billion), primarily due to the acquisition of Sirius Minerals Plc (note 19), increased capital expenditure and partly offset by weakening of producer currencies.

## 10. CAPITAL BY SEGMENT

The disclosures in this note include certain Alternative Performance Measures (APMs). For more information on the APMs used by the Group, including definitions, please refer to page 66.

### Capital employed by segment

Capital employed is the principal measure of segment assets and liabilities reported to the Group Management Committee. Capital employed is defined as net assets excluding net debt and financial asset investments.

US\$ million	Capital employed	
	6 months ended 30.06.20	Year ended 31.12.19
De Beers	8,658	8,800
Copper	9,274	8,238
Platinum Group Metals	3,480	4,045
Iron Ore	7,849	8,363
Coal	3,735	3,787
Nickel and Manganese	2,119	2,305
Crop Nutrients	840	—
Corporate and other	174	38
<b>Capital employed</b>	<b>36,129</b>	<b>35,576</b>
<b>Reconciliation to the Consolidated balance sheet:</b>		
Net debt	(7,617)	(4,626)
Debit valuation adjustment attributable to derivatives hedging net debt	2	1
Financial asset investments	359	434
<b>Net assets</b>	<b>28,873</b>	<b>31,385</b>

## Notes to the Condensed financial statements

### 11. CAPITAL EXPENDITURE

The disclosures in this note include certain Alternative Performance Measures (APMs). For more information on the APMs used by the Group, including definitions, please refer to page 66.

#### Capital expenditure by segment

US\$ million	6 months ended 30.06.20	6 months ended 30.06.19
De Beers	159	278
Copper	729	242
Platinum Group Metals	200	217
Iron Ore	235	278
Coal	375	336
Nickel and Manganese	12	20
Crop Nutrients	91	—
Corporate and other	7	15
<b>Capital expenditure</b>	<b>1,808</b>	<b>1,386</b>
<b>Reconciliation to the Consolidated cash flow statement:</b>		
Cash flows from derivatives related to capital expenditure	—	(2)
Proceeds from disposal of property, plant and equipment	3	3
Direct funding for capital expenditure received from non-controlling interests	277	454
Reimbursement of capital expenditure	—	26
<b>Expenditure on property, plant and equipment</b>	<b>2,088</b>	<b>1,867</b>

Direct funding for capital expenditure received from non-controlling interests represents capital expenditure relating to the Quellaveco project funded by Mitsubishi. Mitsubishi has continued to provide direct funding for its 40% share of capital expenditure via draw-downs against a committed shareholder facility of up to \$1.8 billion which are recorded as borrowings on the Group's Consolidated balance sheet. As at 30 June 2020 borrowings of \$719 million (31 December 2019: \$435 million) were recognised on the Consolidated balance sheet in relation to the Mitsubishi facility.

#### Capital expenditure by category

US\$ million	6 months ended 30.06.20	6 months ended 30.06.19
Expansionary	799	231
Stay-in-business	622	653
Stripping and development	390	505
Proceeds from disposal of property, plant and equipment	(3)	(3)
	<b>1,808</b>	<b>1,386</b>

Expansionary capital expenditure includes the cash flows from derivatives related to capital expenditure and is net of direct funding for capital expenditure received from non-controlling interests. Stay-in-business capital expenditure is net of reimbursement of capital expenditure.

## Notes to the Condensed financial statements

### 12. INVESTMENTS IN ASSOCIATES AND JOINT VENTURES

#### Overview

Investments in associates and joint ventures represent businesses the Group does not control, but instead exercises significant influence or joint control. These include (within the respective business units) the associates Cerrejón and Jellinbah (Coal) and the joint ventures Ferroport (Iron Ore) and Samancor (Nickel and Manganese). The Group's other investments in associates and joint ventures arise primarily in the Platinum Group Metals and Crop Nutrients segments.

The disclosures in this note include certain Alternative Performance Measures (APMs). For more information on the APMs used by the Group, including definitions, please refer to page 66.

US\$ million	6 months ended 30.06.20	6 months ended 30.06.19
Revenue	748	1,102
Operating costs (before special items and remeasurements)	(531)	(671)
<b>Associates' and joint ventures' underlying EBIT</b>	<b>217</b>	<b>431</b>
Net finance income/(costs)	3	(15)
Income tax expense	(96)	(167)
Non-controlling interests	(2)	(4)
<b>Net income from associates and joint ventures (before special items and remeasurements)</b>	<b>122</b>	<b>245</b>
Special items and remeasurements	(77)	—
Special items and remeasurements tax	—	2
<b>Net income from associates and joint ventures</b>	<b>45</b>	<b>247</b>

#### Further information

The Group's share of the results of the associates and joint ventures is as follows:

US\$ million	30.06.20				
	Revenue	Underlying EBITDA	Underlying EBIT	Share of net income	Dividends received
Samancor (Nickel and Manganese)	335	154	123	4	103
Cerrejón (Coal)	145	13	(33)	(48)	—
Jellinbah (Coal)	170	71	64	47	29
Ferroport (Iron Ore)	72	63	64	47	—
Other	26	(1)	(1)	(5)	—
	<b>748</b>	<b>300</b>	<b>217</b>	<b>45</b>	<b>132</b>
US\$ million	30.06.19				
	Revenue	Underlying EBITDA	Underlying EBIT	Share of net income	Dividends received
Samancor (Nickel and Manganese)	524	274	248	124	170
Cerrejón (Coal)	275	76	29	22	57
Jellinbah (Coal)	255	127	121	85	71
Ferroport (Iron Ore)	44	36	32	15	—
Other	4	2	1	1	3
	<b>1,102</b>	<b>515</b>	<b>431</b>	<b>247</b>	<b>301</b>

**NET DEBT AND FINANCIAL RISK MANAGEMENT**

Net debt increased from \$4.6 billion to \$7.6 billion during the period, driven by capital expenditure, working capital build and the acquisition of Sirius Minerals Plc. Gearing has increased from 13% at 31 December 2019 to 21% at 30 June 2020.

US\$ million	30.06.20	31.12.19
Net assets	<b>28,873</b>	31,385
<b>Net debt including related derivatives (note 13)</b>	<b>7,617</b>	4,626
Total capital	<b>36,490</b>	36,011
<b>Gearing</b>	<b>21 %</b>	13 %

Net debt is calculated as total borrowings less cash and cash equivalents (including derivatives that provide an economic hedge of net debt and excluding the impact of the debit valuation adjustment).

Total capital is calculated as 'Net assets' (as shown in the Consolidated balance sheet) excluding net debt.

**13. NET DEBT****Overview**

The disclosures in this note include certain Alternative Performance Measures (APMs). For more information on the APMs used by the Group, including definitions, please refer to page 66.

***Movement in net debt***

US\$ million	Cash and cash equivalents	Short term borrowings	Medium and long term borrowings	Net debt excluding derivatives	Derivatives hedging net debt	Net debt including derivatives
At 1 January 2019	6,548	(729)	(8,692)	(2,873)	(444)	(3,317)
Cash flow	489	515	(1,022)	(18)	69	51
Reclassifications	—	(220)	220	—	—	—
Movement in fair value	—	3	(266)	(263)	189	(74)
Other non-cash movements	—	(81)	(47)	(128)	—	(128)
Currency movements	27	3	27	57	—	57
At 30 June 2019	7,064	(509)	(9,780)	(3,225)	(186)	(3,411)
Cash flow	(657)	68	(374)	(963)	83	(880)
Reclassifications	—	(373)	373	—	—	—
Movement in fair value	—	(6)	35	29	(136)	(107)
Other non-cash movements	—	(150)	(44)	(194)	—	(194)
Currency movements	(72)	(8)	46	(34)	—	(34)
At 31 December 2019	<b>6,335</b>	<b>(978)</b>	<b>(9,744)</b>	<b>(4,387)</b>	<b>(239)</b>	<b>(4,626)</b>
Acquired through business combinations	—	(1)	(252)	(253)	—	(253)
Cash flow	<b>156</b>	<b>(283)</b>	<b>(2,459)</b>	<b>(2,586)</b>	<b>(113)</b>	<b>(2,699)</b>
Reclassifications	—	<b>(1,047)</b>	<b>1,047</b>	—	—	—
Movement in fair value	—	<b>(10)</b>	<b>(313)</b>	<b>(323)</b>	<b>397</b>	<b>74</b>
Other non-cash movements	—	<b>(32)</b>	<b>31</b>	<b>(1)</b>	—	<b>(1)</b>
Currency movements	<b>(179)</b>	<b>15</b>	<b>52</b>	<b>(112)</b>	—	<b>(112)</b>
<b>At 30 June 2020</b>	<b>6,312</b>	<b>(2,336)</b>	<b>(11,638)</b>	<b>(7,662)</b>	<b>45</b>	<b>(7,617)</b>

Other non-cash movements include \$97 million relating to leases entered into in the six months ended 30 June 2020 (six months ended 30 June 2019: \$118 million).

## Notes to the Condensed financial statements

### 13. NET DEBT (continued)

#### Further information

#### Reconciliation to the Consolidated balance sheet

US\$ million	Cash and cash equivalents			Short term borrowings			Medium and long term borrowings		
	30.06.20	30.06.19	31.12.19	30.06.20	30.06.19	31.12.19	30.06.20	30.06.19	31.12.19
Balance sheet	<b>6,321</b>	7,133	6,345	<b>(2,345)</b>	(578)	(990)	<b>(11,638)</b>	(9,780)	(9,744)
Balance sheet – disposal groups	—	—	2	—	—	—	—	—	—
Bank overdrafts	<b>(9)</b>	(69)	(12)	<b>9</b>	69	12	—	—	—
<b>Net cash/(debt) classifications</b>	<b>6,312</b>	7,064	6,335	<b>(2,336)</b>	(509)	(978)	<b>(11,638)</b>	(9,780)	(9,744)

#### South Africa net cash

The Group operates in South Africa where the existence of exchange controls may restrict the use of certain cash balances. The Group therefore monitors the cash and debt associated with these operations separately. These restrictions are not expected to have a material effect on the Group's ability to meet its ongoing obligations. On an owned basis cash and cash equivalents in South Africa is \$5,532 million (31 December 2019: \$5,001 million) and net cash is \$3,615 million (31 December 2019: \$4,282 million).

On 26 February 2020, South Africa's Minister of Finance announced in his Budget Speech that the country would shift from a policy of exchange controls to a risk-based capital flow management system in line with international best practice and in order to facilitate cross-border financial transactions, in support of trade and investment. This change aligns South Africa with the foreign direct investment criteria implemented by other OECD nations and removes the previous restrictions on the Group's ability to permanently remit cash earned from operating activities in South Africa, aligning the Group with other global companies that operate in South Africa. Separate disclosure of the Group's South African cash and debt balances will no longer be relevant once these changes become effective. This is currently expected to be no later than February 2021.

As part of the Group cash pooling arrangement, cash that is legally owned by South African companies is managed outside of South Africa. Below is a breakdown of net debt managed in South Africa:

US\$ million	30.06.20	31.12.19
Cash and cash equivalents	<b>540</b>	389
Short term borrowings	<b>(500)</b>	(42)
Medium and long term borrowings	<b>(1,418)</b>	(678)
<b>Net debt excluding derivatives</b>	<b>(1,378)</b>	(331)
Derivatives hedging net debt	<b>1</b>	1
<b>Net debt including derivatives</b>	<b>(1,377)</b>	(330)

## Notes to the Condensed financial statements

### 14. BORROWINGS

#### Overview

The Group accesses borrowings mostly in capital markets through bonds issued under the Euro Medium Term Note (EMTN) programme, the South African Domestic Medium Term Note (DMTN) programme and through accessing the US bond markets. The Group uses interest rate and cross currency swaps to ensure that the majority of the Group's borrowings are floating rate US dollar denominated.

In April 2020, the Group issued US\$750 million 5.375% Senior Notes due 2025 and US\$750 million 5.625% Senior Notes due 2030.

#### Further information

US\$ million	6 months ended			Year ended		
	Short term borrowings	Medium and long term borrowings	Total borrowings	Short term borrowings	Medium and long term borrowings	Total borrowings
			30.06.20			31.12.19
<b>Secured</b>						
Bank loans and overdrafts	21	24	45	26	15	41
Leases	222	336	558	209	345	554
Other loans	—	—	—	12	108	120
	<b>243</b>	<b>360</b>	<b>603</b>	<b>247</b>	<b>468</b>	<b>715</b>
<b>Unsecured</b>						
Bank loans and overdrafts	615	927	1,542	131	93	224
Bonds	1,313	9,524	10,837	475	8,748	9,223
Interest payable and other loans	174	827	1,001	137	435	572
	<b>2,102</b>	<b>11,278</b>	<b>13,380</b>	<b>743</b>	<b>9,276</b>	<b>10,019</b>
<b>Total borrowings</b>	<b>2,345</b>	<b>11,638</b>	<b>13,983</b>	<b>990</b>	<b>9,744</b>	<b>10,734</b>

#### Undrawn committed borrowing facilities

The Group had the following undrawn committed borrowing facilities at the period end:

US\$ million	6 months ended	Year ended
	30.06.20	31.12.19
<b>Expiry date</b>		
Within one year	2,000	228
Greater than one year, less than two years	93	394
Greater than two years, less than three years	1,507	1,121
Greater than three years, less than four years	333	1,538
Greater than four years, less than five years	5,207	5,385
Greater than five years, less than six years	35	—
Greater than six years, less than seven years	35	—
	<b>9,210</b>	<b>8,666</b>

On 10 February 2020, the Group extended the maturity of \$4.3 billion of its revolving credit facility by one year to March 2025 and \$0.2 billion of its revolving credit facility by two years to March 2025. The Group also extended the maturity of a \$0.2 billion bilateral facility by one year to March 2025.

In April 2020 the Group signed a new \$2.0 billion revolving credit facility with an initial maturity date of April 2021. The Group has, at its sole discretion, two options to extend the facility for a further six months to October 2021 and April 2022.

Undrawn committed borrowing facilities expiring within one year as at 31 December 2019 included undrawn South African rand facilities equivalent to \$0.2 billion in respect of facilities with a 364-day maturity which roll automatically on a daily basis, unless notice is served. There are no undrawn committed borrowing facilities in South Africa expiring within one year as at 30 June 2020.

## Notes to the Condensed financial statements

### 15. FINANCIAL INSTRUMENTS

#### Financial instruments overview

For financial assets and liabilities which are traded on an active market, such as listed investments or listed debt instruments, fair value is determined by reference to market value. For non-traded financial assets and liabilities, fair value is calculated using discounted cash flows, considered to be reasonable and consistent with those that would be used by a market participant, and based on observable market data where available (for example forward exchange rate, interest rate or commodity price curve), unless carrying value is considered to approximate fair value.

Where discounted cash flow models based on management's assumptions are used, the resulting fair value measurements are considered to be at level 3 in the fair value hierarchy, as defined in IFRS 13 *Fair Value Measurement*, as they depend to a significant extent on unobservable valuation inputs.

All derivatives that have been designated into hedge relationships have been separately disclosed.

30.06.20						
US\$ million	At fair value through profit and loss	Financial assets at amortised cost	At fair value through other comprehensive income	Designated into hedges	Financial liabilities at amortised cost	Total
<b>Financial assets</b>						
Trade and other receivables	942	923	—	—	—	1,865
Derivative financial assets	124	—	—	647	—	771
Cash and cash equivalents	4,813	1,508	—	—	—	6,321
Financial asset investments	23	235	101	—	—	359
	<b>5,902</b>	<b>2,666</b>	<b>101</b>	<b>647</b>	<b>—</b>	<b>9,316</b>
<b>Financial liabilities</b>						
Trade and other payables	(1,079)	—	—	—	(2,610)	(3,689)
Derivative financial liabilities	(708)	—	—	—	—	(708)
Royalty liability (note 19)	—	—	—	—	(321)	(321)
Borrowings	—	—	—	(9,431)	(4,552)	(13,983)
	<b>(1,787)</b>	<b>—</b>	<b>—</b>	<b>(9,431)</b>	<b>(7,483)</b>	<b>(18,701)</b>
<b>Net financial assets/(liabilities)</b>	<b>4,115</b>	<b>2,666</b>	<b>101</b>	<b>(8,784)</b>	<b>(7,483)</b>	<b>(9,385)</b>

31.12.19						
US\$ million	At fair value through profit and loss	Financial assets at amortised cost	At fair value through other comprehensive income	Designated into hedges	Financial liabilities at amortised cost	Total
<b>Financial assets</b>						
Trade and other receivables	1,166	766	—	—	—	1,932
Derivative financial assets	79	—	—	354	—	433
Cash and cash equivalents	4,282	2,063	—	—	—	6,345
Financial asset investments	3	373	58	—	—	434
	<b>5,530</b>	<b>3,202</b>	<b>58</b>	<b>354</b>	<b>—</b>	<b>9,144</b>
<b>Financial liabilities</b>						
Trade and other payables	(944)	—	—	—	(3,710)	(4,654)
Derivative financial liabilities	(677)	—	—	—	—	(677)
Borrowings	—	—	—	(9,320)	(1,414)	(10,734)
	<b>(1,621)</b>	<b>—</b>	<b>—</b>	<b>(9,320)</b>	<b>(5,124)</b>	<b>(16,065)</b>
<b>Net financial assets/(liabilities)</b>	<b>3,909</b>	<b>3,202</b>	<b>58</b>	<b>(8,966)</b>	<b>(5,124)</b>	<b>(6,921)</b>

Trade and other receivables exclude prepayments and tax receivables. Trade and other payables exclude tax, social security, contract liabilities and deferred income. Cash and cash equivalents includes \$99 million (31 December 2019: \$74 million) which is restricted as it is required to cover initial margin on trading exchanges.



## Notes to the Condensed financial statements

### 15. FINANCIAL INSTRUMENTS (continued)

#### Fair value hierarchy

An analysis of financial assets and liabilities carried at fair value is set out below:

US\$ million	30.06.20				31.12.19			
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
<b>Financial assets</b>								
At fair value through profit and loss								
Provisionally priced trade receivables	—	816	—	816	—	847	—	847
Other receivables	—	—	126	126	—	—	319	319
Financial asset investments	—	20	3	23	—	—	3	3
Derivatives hedging net debt	—	6	—	6	—	8	—	8
Other derivatives	2	116	—	118	—	71	—	71
Cash and cash equivalents	4,813	—	—	4,813	4,280	2	—	4,282
Designated into hedges								
Derivatives hedging net debt	—	647	—	647	—	354	—	354
At fair value through other comprehensive income								
Financial asset investments	81	—	20	101	11	—	47	58
	<b>4,896</b>	<b>1,605</b>	<b>149</b>	<b>6,650</b>	<b>4,291</b>	<b>1,282</b>	<b>369</b>	<b>5,942</b>
<b>Financial liabilities</b>								
At fair value through profit and loss								
Provisionally priced trade payables	—	(704)	—	(704)	—	(766)	—	(766)
Other payables	—	(148)	(227)	(375)	—	—	(178)	(178)
Derivatives hedging net debt	—	(608)	—	(608)	—	(601)	—	(601)
Other derivatives	(2)	(100)	—	(102)	(2)	(75)	—	(77)
Debit valuation adjustment to derivative liabilities	—	2	—	2	—	1	—	1
	<b>(2)</b>	<b>(1,558)</b>	<b>(227)</b>	<b>(1,787)</b>	<b>(2)</b>	<b>(1,441)</b>	<b>(178)</b>	<b>(1,621)</b>
<b>Net assets/(liabilities) carried at fair value</b>	<b>4,894</b>	<b>47</b>	<b>(78)</b>	<b>4,863</b>	<b>4,289</b>	<b>(159)</b>	<b>191</b>	<b>4,321</b>

Fair value hierarchy	Valuation technique
Level 1	Valued using unadjusted quoted prices in active markets for identical financial instruments. This category includes cash and cash equivalents held in money market funds, listed equity shares and quoted futures.
Level 2	Instruments in this category are valued using valuation techniques where all of the inputs that have a significant effect on the valuation are directly or indirectly based on observable market data. This category includes provisionally priced trade receivables and payables and over-the-counter derivatives.
Level 3	Instruments in this category have been valued using a valuation technique where at least one input (which could have a significant effect on the instrument's valuation) is not based on observable market data. Where inputs can be observed from market data without undue cost and effort, the observed input is used. Otherwise, management determines a reasonable estimate for the input. This category includes contingent consideration, receivables relating to disposals, unlisted equity investments and the embedded derivative relating to the Royalty liability.

**EQUITY**

Equity represents the capital of the Group attributable to Company shareholders and non-controlling interests, and includes share capital, share premium and reserves.

Total equity has decreased from \$31.4 billion to \$28.9 billion in the period, principally reflecting translation adjustments in the period.

**16. NON-CONTROLLING INTERESTS****Overview**

Non-controlling interests that are material to the Group relate to the following subsidiaries:

- De Beers plc (De Beers), which is a company incorporated in Jersey. It is the world's leading diamond company with operations across all key parts of the diamond value chain. Non-controlling interests hold a 15.0% (31 December 2019: 15.0%) interest in De Beers, which represents the whole of the Diamonds reportable segment.
- Anglo American Sur S.A. (Anglo American Sur), which is a company incorporated in Chile. Its principal operations are the Los Bronces and El Soldado copper mines and the Chagres smelter, which are located in Chile. Non-controlling interests hold a 49.9% (31 December 2019: 49.9%) interest in Anglo American Sur.
- Anglo American Platinum Limited (Anglo American Platinum), which is a company incorporated in South Africa and listed on the Johannesburg Stock Exchange (JSE). Its principal mining operations are the Mogalakwena and Amandelbult platinum group metals mines which are located in South Africa. Non-controlling interests hold an effective 20.7% (31 December 2019: 20.6%) interest in the operations of Anglo American Platinum, which represents the whole of the Platinum Group Metals reportable segment.
- Kumba Iron Ore Limited (Kumba Iron Ore), which is a company incorporated in South Africa and listed on the JSE. Its principal mining operations are the Sishen and Kolomela iron ore mines which are located in South Africa. Non-controlling interests hold an effective 46.6% (31 December 2019: 46.6%) interest in the operations of Kumba Iron Ore, comprising the 30.0% (31 December 2019: 30.0%) interest held by other shareholders in Kumba Iron Ore and the 23.7% (31 December 2019: 23.7%) of Kumba Iron Ore's principal operating subsidiary, Sishen Iron Ore Company Proprietary Limited, that is held by shareholders outside the Group.

The disclosures in this note include certain Alternative Performance Measures (APMs). For more information on the APMs used by the Group, including definitions, please refer to page 66.

**Further information**

	30.06.20					
US\$ million	De Beers	Anglo American Sur	Anglo American Platinum	Kumba Iron Ore	Other	Total
Underlying earnings attributable to non-controlling interests	(45)	8	77	308	(1)	347
Profit attributable to non-controlling interests	(49)	8	81	307	(1)	346
Dividends paid to non-controlling interests	(5)	(38)	(147)	(201)	(4)	(395)
Equity attributable to non-controlling interests	1,289	1,589	702	1,352	1,073	6,005

  

	30.06.19					
US\$ million	De Beers	Anglo American Sur	Anglo American Platinum	Kumba Iron Ore	Other	Total
Underlying earnings attributable to non-controlling interests	31	91	103	422	5	652
Profit attributable to non-controlling interests	34	29	108	431	11	613
Dividends paid to non-controlling interests	(4)	(143)	(36)	(220)	(18)	(421)

  

	31.12.19					
US\$ million	De Beers	Anglo American Sur	Anglo American Platinum	Kumba Iron Ore	Other	Total
Equity attributable to non-controlling interests	1,406	1,619	906	1,555	1,104	6,590

## UNRECOGNISED ITEMS AND UNCERTAIN EVENTS

### 17. EVENTS OCCURRING AFTER THE PERIOD END

With the exception of the declaration of the 2020 interim dividend, there have been no other reportable events since 30 June 2020.

### 18. CONTINGENT LIABILITIES

The Group is subject to various claims which arise in the ordinary course of business. Additionally, the Group has provided indemnities against certain liabilities as part of agreements for the sale or other disposal of business operations. Having taken appropriate legal advice, the Group believes that a material liability arising from the indemnities provided is remote.

The Group is required to provide guarantees in several jurisdictions in respect of environmental restoration and decommissioning obligations. The Group has provided for the estimated cost of these activities.

## 19. ACQUISITIONS AND DISPOSALS

### Acquisitions

#### *Sirius Minerals Plc Acquisition*

On 17 March 2020 the Group acquired a 100% interest in Sirius Minerals Plc for cash consideration of \$496 million (£405 million).

As a result of the acquisition the Group has acquired control of the Woodsmith project, which once developed will mine the world's largest known source of high-grade polyhalite (a premium multi-nutrient fertiliser).

The acquisition has been accounted for as a business combination using the acquisition method of accounting with an effective date of 17 March 2020, being the date the Group gained control of Sirius Minerals Plc.

Details of the purchase consideration, provisional fair values of identifiable assets and liabilities of Sirius Minerals Plc as at the date of acquisition were:

US\$ million	17.03.20
<b>Consideration</b>	
Fair value of consideration transferred	496
Less: net cash acquired with the subsidiary	(35)
<b>Total consideration</b>	<b>461</b>
<b>Assets</b>	
Property, plant and equipment (including mineral properties and projects)	974
Intangible assets	21
Associates	20
Receivables	6
Other assets	50
<b>Total assets</b>	<b>1,071</b>
<b>Liabilities</b>	
Provisions for liabilities and charges	(5)
Royalty liability	(310)
Borrowings (including lease liabilities)	(253)
Trade and other payables	(42)
<b>Total liabilities</b>	<b>(610)</b>
Net assets acquired	461
<b>Net attributable assets</b>	<b>461</b>

#### **Acquisition-related costs**

Acquisition-related costs of \$19 million are included in operating costs in the Consolidated income statement.

#### **Revenue and profit contribution**

From the acquisition date, the Woodsmith project has contributed no revenue and no profit or loss to the Group for the period from 17 March 2020 to 30 June 2020. For details of the segment results, see note 3, where the Woodsmith project is reported as the Crop Nutrients segment.

#### **Royalty liability**

Under financing arrangements prior to the Group's acquisition of the Woodsmith project, Hancock British Holdings Limited (Hancock) paid \$250 million in return for future royalty payments amounting to 5% of gross revenues from the project on the first 13 million tonnes of product sold in each calendar year and a further 1% of gross revenues on sales in excess of 13 million tonnes.

## Notes to the Condensed financial statements

### 19. ACQUISITIONS AND DISPOSALS (continued)

The liability to make these future payments was recognised at its fair value when the Group acquired the Woodsmith project, as required by IFRS 3 *Business Combinations*, and is subsequently measured under amortised cost. An interest expense is recorded in each period which reflects the interest rate used to calculate the fair value of the liability at acquisition.

Future royalty payments will vary based on the actual revenues achieved by the Woodsmith project. This uncertainty over future cash flows represents an embedded derivative. This derivative is measured at fair value and presented within derivative financial assets or derivative financial liabilities as appropriate in the table above. The fair value of the embedded derivative is valued as the discounted present value of all differences in expected royalty payments between the expectation prevailing on the acquisition date and the latest period-end date. At 30 June 2020 the embedded derivative had nil value as there was no difference between the latest expectation of royalty payments due and the expectation that prevailed at the acquisition date.

#### **Commitments**

At 30 June 2020 the Woodsmith project had contracted but unrecognised capital expenditure commitments of \$1.2 billion, of which \$82 million were non-cancellable.

#### *Other*

Other cash paid in respect of acquisitions principally relates to the payment of deferred consideration in respect of the Mototolo acquisition of control (Platinum Group Metals) which took place in 2018.

#### *2019*

There were no acquisitions in the six months ended 30 June 2019.

#### **Disposals**

In the six months ended 30 June 2020, the Group received net cash of \$187 million on disposals which principally relates to the settlement of the deferred consideration relating to the sale of the 33% interest in Bafokeng Rasimone Platinum Mine (Platinum Group Metals) which completed on 10 December 2018.

#### *2019*

There were no disposals in the six months ended 30 June 2019.

## Responsibility statement

We confirm that to the best of our knowledge:

- (a) the Condensed financial statements have been prepared in accordance with IAS 34 *Interim Financial Reporting*;
- (b) the Half year financial report includes a fair review of the information required by DTR 4.2.7R (being an indication of important events that have occurred during the first six months of the financial year, and their impact on the Half year financial report, and a description of the principal risks and uncertainties for the remaining six months of the financial year); and
- (c) the Half year financial report includes a fair review of the information required by DTR 4.2.8R (being disclosure of related party transactions that have taken place in the first six months of the current financial year and that have materially affected the financial position or the performance of the Group during that period and any changes in the related party transactions described in the last annual report that could have a material effect on the financial position or performance of the Group in the first six months of the current financial year).

By order of the Board

**Mark Cutifani**  
Chief Executive

**Stephen Pearce**  
Finance Director

# INDEPENDENT REVIEW REPORT TO ANGLO AMERICAN PLC

## Report on the Condensed financial statements

### Our conclusion

We have reviewed Anglo American plc's Condensed financial statements (the "interim financial statements") in the half year financial report of Anglo American plc for the six month period ended 30 June 2020. Based on our review, nothing has come to our attention that causes us to believe that the interim financial statements are not prepared, in all material respects, in accordance with International Accounting Standard 34, 'Interim Financial Reporting', as adopted by the European Union and the Disclosure Guidance and Transparency Rules sourcebook of the United Kingdom's Financial Conduct Authority.

### What we have reviewed

The interim financial statements comprise:

- the consolidated balance sheet as at 30 June 2020;
- the consolidated income statement and consolidated statement of comprehensive income for the period then ended;
- the consolidated cash flow statement for the period then ended;
- the consolidated statement of changes in equity for the period then ended; and
- the explanatory notes to the interim financial statements.

The interim financial statements included in the half year financial report have been prepared in accordance with International Accounting Standard 34, 'Interim Financial Reporting', as adopted by the European Union and the Disclosure Guidance and Transparency Rules sourcebook of the United Kingdom's Financial Conduct Authority.

As disclosed in note 1 to the interim financial statements, the financial reporting framework that has been applied in the preparation of the full annual financial statements of the Group is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union.

### Responsibilities for the interim financial statements and the review

#### Our responsibilities and those of the directors

The half year financial report, including the interim financial statements, is the responsibility of, and has been approved by, the directors. The directors are responsible for preparing the half year financial report in accordance with the Disclosure Guidance and Transparency Rules sourcebook of the United Kingdom's Financial Conduct Authority.

Our responsibility is to express a conclusion on the interim financial statements in the half year financial report based on our review. This report, including the conclusion, has been prepared for and only for the company for the purpose of complying with the Disclosure Guidance and Transparency Rules sourcebook of the United Kingdom's Financial Conduct Authority and for no other purpose. We do not, in giving this conclusion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

#### What a review of interim financial statements involves

We conducted our review in accordance with International Standard on Review Engagements (UK and Ireland) 2410, 'Review of Interim Financial Information Performed by the Independent Auditor of the Entity' issued by the Auditing Practices Board for use in the United Kingdom. A review of interim financial information consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures.

A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing (UK) and, consequently, does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

We have read the other information contained in the half year financial report and considered whether it contains any apparent misstatements or material inconsistencies with the information in the interim financial statements.

PricewaterhouseCoopers LLP

Chartered Accountants  
London  
29 July 2020

## Summary by operation

The disclosures in this section include certain Alternative Performance Measures (APMs). For more information on the APMs used by the Group, including definitions, please refer to page 66.

Marketing activities are allocated to the underlying operation to which they relate.

30.06.20								
US\$ million (unless otherwise stated)	Sales volume	Realised price	Unit cost	Group revenue <sup>(1)</sup>	Underlying EBITDA	Underlying EBIT	Underlying earnings	Capital expenditure
	'000 cts	\$/ct	\$/ct					
<b>De Beers</b>	<b>8,547</b> <sup>(2)</sup>	<b>119</b> <sup>(3)</sup>	<b>62</b> <sup>(4)</sup>	<b>1,223</b> <sup>(5)</sup>	<b>2</b>	<b>(179)</b>	<b>(214)</b>	<b>159</b>
Mining								
Botswana	n/a	124 <sup>(3)</sup>	36 <sup>(4)</sup>	n/a	83	57	n/a	29
Namibia	n/a	477 <sup>(3)</sup>	208 <sup>(4)</sup>	n/a	28	14	n/a	30
South Africa	n/a	94 <sup>(3)</sup>	71 <sup>(4)</sup>	n/a	26	(20)	n/a	58
Canada	n/a	56 <sup>(3)</sup>	39 <sup>(4)</sup>	n/a	36	12	n/a	12
Trading	n/a	n/a	n/a	n/a	(17)	(20)	n/a	1
Other <sup>(6)</sup>	n/a	n/a	n/a	n/a	(154)	(222)	n/a	29
	<b>kt</b>	<b>c/lb</b>	<b>c/lb</b>					
<b>Copper</b>	<b>294</b> <sup>(7)</sup>	<b>250</b> <sup>(8)</sup>	<b>107</b> <sup>(9)</sup>	<b>2,731</b>	<b>706</b>	<b>378</b>	<b>236</b>	<b>729</b>
Los Bronces <sup>(10)</sup>	136	n/a	140 <sup>(9)</sup>	669	221	44	n/a	133
Collahuasi <sup>(11)</sup>	135	n/a	69 <sup>(9)</sup>	752	546	428	316	153
Quellaveco <sup>(12)</sup>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	415
Other <sup>(13)</sup>	23	n/a	n/a	1,310	(61)	(94)	n/a	28
	<b>koz</b>	<b>\$/Pt oz</b>	<b>\$/Pt oz</b>					
<b>Platinum Group Metals</b>	<b>436</b> <sup>(14)</sup>	<b>5,520</b> <sup>(15)</sup>	<b>1,675</b> <sup>(16)</sup>	<b>3,331</b>	<b>610</b>	<b>476</b>	<b>264</b>	<b>200</b>
Mogalakwena	122 <sup>(14)</sup>	5,681 <sup>(15)</sup>	1,281 <sup>(16)</sup>	683	386	330	n/a	90
Amandelbult	88 <sup>(14)</sup>	5,476 <sup>(15)</sup>	2,430 <sup>(16)</sup>	475	137	116	n/a	14
Processing and trading <sup>(17)</sup>	141 <sup>(14)</sup>	n/a	n/a	1,617	156	145	n/a	—
Other <sup>(18)</sup>	85	5,858	1,835	556	(69)	(115)	n/a	96
	<b>Mt</b>	<b>\$/t</b>	<b>\$/t</b>					
<b>Iron Ore<sup>(19)</sup></b>	<b>31.5</b>	<b>91</b>	<b>25</b> <sup>(21)</sup>	<b>3,291</b>	<b>1,827</b>	<b>1,606</b>	<b>1,038</b>	<b>235</b>
Kumba Iron Ore <sup>(20)</sup>	18.8	93 <sup>(19)</sup>	29 <sup>(21)</sup>	1,914	1,028 <sup>(22)</sup>	881 <sup>(22)</sup>	315 <sup>(22)</sup>	174
Iron Ore Brazil (Minas-Rio)	12.7	88 <sup>(19)</sup>	19 <sup>(21)</sup>	1,377	799 <sup>(22)</sup>	725 <sup>(22)</sup>	723 <sup>(22)</sup>	61
	<b>Mt</b>	<b>\$/t</b>	<b>\$/t</b>					
<b>Coal</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>1,969</b>	<b>23</b>	<b>(271)</b>	<b>(242)</b>	<b>375</b>
Metallurgical Coal	7.8 <sup>(23)</sup>	120 <sup>(24)</sup>	97 <sup>(25)</sup>	962	(10) <sup>(26)</sup>	(230) <sup>(26)</sup>	(185) <sup>(26)</sup>	287
Thermal Coal								
– South Africa	7.2 <sup>(23)</sup>	61 <sup>(24)</sup>	39 <sup>(25)</sup>	862	20 <sup>(26)</sup>	(8) <sup>(26)</sup>	(22) <sup>(26)</sup>	88
Thermal Coal								
– Colombia <sup>(27)</sup>	3.2	46	35	145	13	(33)	(35)	—
<b>Nickel and Manganese</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>564</b>	<b>218</b>	<b>132</b>	<b>72</b>	<b>12</b>
Nickel	20,400 t	502 c/lb	336 c/lb <sup>(28)</sup>	229	64 <sup>(29)</sup>	9 <sup>(29)</sup>	6 <sup>(29)</sup>	12
Manganese (Samancor) <sup>(30)</sup>	1.7 Mt	—	—	335	154	123	66	—
<b>Crop Nutrients</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>22</b>	<b>4</b>	<b>4</b>	<b>—</b>	<b>91</b>
Woodsmith	n/a	n/a	n/a	n/a	n/a	n/a	n/a	91
Other <sup>(31)</sup>	n/a	n/a	n/a	22	4	4	—	—
<b>Corporate and other</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>91</b>	<b>(40)</b>	<b>(62)</b>	<b>(268)</b>	<b>7</b>
Exploration	n/a	n/a	n/a	—	(43)	(44)	(41)	—
Corporate activities and unallocated costs	n/a	n/a	n/a	91	3	(18)	(227)	7
	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>13,222</b>	<b>3,350</b>	<b>2,084</b>	<b>886</b>	<b>1,808</b>

See page 65 for footnotes.



Summary by operation (continued)

30.06.19

US\$ million (unless otherwise stated)	Sales volume	Realised price	Unit cost	Group revenue <sup>(1)</sup>	Underlying EBITDA	Underlying EBIT	Underlying earnings	Capital expenditure
	'000 cts	\$/ct	\$/ct					
<b>De Beers</b>	15,547 <sup>(2)</sup>	151 <sup>(3)</sup>	62 <sup>(4)</sup>	2,647 <sup>(5)</sup>	518	324	187	278
Mining								
Botswana	n/a	148 <sup>(3)</sup>	27 <sup>(4)</sup>	n/a	225	198	n/a	42
Namibia	n/a	552 <sup>(3)</sup>	317 <sup>(4)</sup>	n/a	80	62	n/a	27
South Africa	n/a	125 <sup>(3)</sup>	62 <sup>(4)</sup>	n/a	38	26	n/a	128
Canada	n/a	159 <sup>(3)</sup>	49 <sup>(4)</sup>	n/a	160	121	n/a	24
Trading	n/a	n/a	n/a	n/a	96	93	n/a	—
Other <sup>(6)</sup>	n/a	n/a	n/a	n/a	(81)	(176)	n/a	57
	kt	c/lb	c/lb					
<b>Copper</b>	307 <sup>(7)</sup>	280 <sup>(8)</sup>	135 <sup>(9)</sup>	2,676	789	469	212	242
Los Bronces <sup>(10)</sup>	175	n/a	135 <sup>(9)</sup>	1,008	464	291	n/a	103
Collahuasi <sup>(11)</sup>	107	n/a	121 <sup>(9)</sup>	597	370	255	180	112
Quellaveco <sup>(12)</sup>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	—
Other <sup>(13)</sup>	25	n/a	n/a	1,071	(45)	(77)	n/a	27
	koz	\$/Pt oz	\$/Pt oz					
<b>Platinum Group Metals</b>	1,009 <sup>(14)</sup>	2,685 <sup>(15)</sup>	1,551 <sup>(16)</sup>	3,007	824	659	352	217
Mogalakwena	231 <sup>(14)</sup>	3,354 <sup>(15)</sup>	1,353 <sup>(16)</sup>	779	442	373	n/a	119
Amandelbult	194 <sup>(14)</sup>	2,485 <sup>(15)</sup>	1,720 <sup>(16)</sup>	485	126	100	n/a	26
Processing and trading <sup>(17)</sup>	398 <sup>(14)</sup>	n/a	n/a	1,244	162	148	n/a	—
Other <sup>(18)</sup>	186	2,741	1,629	499	94	38	n/a	72
	Mt	\$/t	\$/t					
<b>Iron Ore<sup>(19)</sup></b>	32.0	103	30 <sup>(21)</sup>	3,584	2,036	1,819	994	278
Kumba Iron Ore <sup>(20)</sup>	21.4	108 <sup>(19)</sup>	34 <sup>(21)</sup>	2,427	1,366 <sup>(22)</sup>	1,214 <sup>(22)</sup>	436 <sup>(22)</sup>	186
Iron Ore Brazil (Minas-Rio)	10.6	92 <sup>(19)</sup>	21 <sup>(21)</sup>	1,157	670 <sup>(22)</sup>	605 <sup>(22)</sup>	558 <sup>(22)</sup>	92
	Mt	\$/t	\$/t					
<b>Coal</b>	n/a	n/a	n/a	3,204	996	607	405	336
Metallurgical Coal	9.9 <sup>(23)</sup>	187 <sup>(24)</sup>	68 <sup>(25)</sup>	1,880	906 <sup>(26)</sup>	610 <sup>(26)</sup>	419 <sup>(26)</sup>	253
Thermal Coal – South Africa	9.2 <sup>(23)</sup>	64 <sup>(24)</sup>	46 <sup>(25)</sup>	1,049	14 <sup>(26)</sup>	(32) <sup>(26)</sup>	(31) <sup>(26)</sup>	83
Thermal Coal – Colombia <sup>(27)</sup>	4.4	62	36	275	76	29	17	—
<b>Nickel and Manganese</b>	n/a	n/a	n/a	756	326	249	139	20
Nickel	18,600 t	563 c/lb	410 c/lb <sup>(28)</sup>	232	52 <sup>(29)</sup>	1 <sup>(29)</sup>	14 <sup>(29)</sup>	20
Manganese (Samancor) <sup>(30)</sup>	1.9 Mt	n/a	n/a	524	274	248	125	—
<b>Corporate and other</b>	n/a	n/a	n/a	n/a	(38)	(112)	(284)	15
Exploration	n/a	n/a	n/a	—	(53)	(54)	(47)	—
Corporate activities and unallocated costs	n/a	n/a	n/a	n/a	15	(58)	(237)	15
	n/a	n/a	n/a	15,874	5,451	4,015	2,005	1,386

See page 65 for footnotes.

**Summary by operation (continued)**

	31.12.19							
US\$ million (unless otherwise stated)	Sales volume	Realised price	Unit cost	Group revenue <sup>(1)</sup>	Underlying EBITDA	Underlying EBIT	Underlying earnings	Capital expenditure
	'000 cts	\$/ct	\$/ct					
<b>De Beers</b>	29,186 <sup>(2)</sup>	137 <sup>(3)</sup>	63 <sup>(4)</sup>	4,605 <sup>(5)</sup>	558	168	45	567
<b>Mining</b>								
Botswana	n/a	139 <sup>(3)</sup>	29 <sup>(4)</sup>	n/a	385	325	n/a	88
Namibia	n/a	534 <sup>(3)</sup>	303 <sup>(4)</sup>	n/a	121	86	n/a	55
South Africa	n/a	108 <sup>(3)</sup>	73 <sup>(4)</sup>	n/a	57	28	n/a	275
Canada	n/a	119 <sup>(3)</sup>	44 <sup>(4)</sup>	n/a	138	66	n/a	31
Trading	n/a	n/a	n/a	n/a	133	126	n/a	4
Other <sup>(6)</sup>	n/a	n/a	n/a	n/a	(276)	(463)	n/a	114
	kt	c/lb	c/lb					
<b>Copper</b>	644 <sup>(7)</sup>	273 <sup>(8)</sup>	126 <sup>(9)</sup>	5,840	1,618	960	509	1,078
Los Bronces <sup>(10)</sup>	336	n/a	135 <sup>(9)</sup>	1,872	745	378	n/a	239
Collahuasi <sup>(11)</sup>	254	n/a	100 <sup>(9)</sup>	1,414	916	691	486	275
Quellaveco <sup>(12)</sup>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	494
Other <sup>(13)</sup>	54	n/a	n/a	2,554	(43)	(109)	n/a	70
	koz	\$/Pt oz	\$/Pt oz					
<b>Platinum Group Metals</b>	2,215 <sup>(14)</sup>	2,819 <sup>(15)</sup>	1,543 <sup>(16)</sup>	6,866	2,000	1,672	872	569
Mogalakwena	519 <sup>(14)</sup>	3,433 <sup>(15)</sup>	1,329 <sup>(16)</sup>	1,789	995	863	n/a	264
Amandelbult	458 <sup>(14)</sup>	2,624 <sup>(15)</sup>	1,725 <sup>(16)</sup>	1,206	355	298	n/a	84
Processing and trading <sup>(17)</sup>	813 <sup>(14)</sup>	n/a	n/a	2,669	321	295	n/a	—
Other <sup>(18)</sup>	425	2,879	1,621	1,202	329	216	n/a	221
	Mt	\$/t	\$/t					
<b>Iron Ore<sup>(19)</sup></b>	64.9	91	29 <sup>(21)</sup>	6,758	3,407	2,952	1,635	594
Kumba Iron Ore <sup>(20)</sup>	42.0	97 <sup>(19)</sup>	33 <sup>(21)</sup>	4,445	2,243 <sup>(22)</sup>	1,918 <sup>(22)</sup>	663 <sup>(22)</sup>	389
Iron Ore Brazil (Minas-Rio)	22.9	79 <sup>(19)</sup>	21 <sup>(21)</sup>	2,313	1,164 <sup>(22)</sup>	1,034 <sup>(22)</sup>	972 <sup>(22)</sup>	205
	Mt	\$/t	\$/t					
<b>Coal</b>	n/a	n/a	n/a	6,137	1,832	1,010	662	934
Metallurgical Coal	22.4 <sup>(23)</sup>	165 <sup>(24)</sup>	63 <sup>(25)</sup>	3,756	1,707 <sup>(26)</sup>	1,079 <sup>(26)</sup>	734 <sup>(26)</sup>	670
Thermal Coal								
– South Africa	18.1 <sup>(23)</sup>	61 <sup>(24)</sup>	45 <sup>(25)</sup>	1,887	(5) <sup>(26)</sup>	(94) <sup>(26)</sup>	(81) <sup>(26)</sup>	264
Thermal Coal								
– Colombia <sup>(27)</sup>	8.8	56	33	494	130	25	9	—
<b>Nickel and Manganese</b>	n/a	n/a	n/a	1,498	634	477	301	42
Nickel	41,700 t	624 c/lb	380 c/lb <sup>(28)</sup>	572	191 <sup>(29)</sup>	89 <sup>(29)</sup>	99 <sup>(29)</sup>	42
Manganese (Samancor) <sup>(30)</sup>	3.7 Mt	n/a	n/a	926	443	388	202	—
<b>Corporate and other</b>	n/a	n/a	n/a	121	(43)	(229)	(556)	56
Exploration	n/a	n/a	n/a	n/a	(126)	(128)	(115)	1
Corporate activities and unallocated costs	n/a	n/a	n/a	121	83	(101)	(441)	55
	n/a	n/a	n/a	31,825	10,006	7,010	3,468	3,840

See page 65 for footnotes.

## Summary by operation (continued)

- (1) Group revenue is shown after deduction of treatment and refining charges (TC/RCS).
- (2) Total sales volumes on a 100% basis were 9.2 million carats (six months ended 30 June 2019: 16.5 million carats; year ended 31 December 2019: 30.9 million carats). Total sales volumes (100%) include De Beers Group's joint arrangement partners' 50% proportionate share of sales to entities outside De Beers Group from Diamond Trading Company Botswana and Namibia Diamond Trading Company.
- (3) Pricing for the mining business units is based on 100% selling value post-aggregation of goods. Realised price includes the price impact of the sale of non-equity product and, as a result, is not directly comparable to the unit cost, which relates to equity production only.
- (4) Unit cost is based on consolidated production and operating costs, excluding depreciation and operating special items, divided by carats recovered.
- (5) Includes rough diamond sales of \$1.0 billion (six months ended 30 June 2019: \$2.3 billion; year ended 31 December 2019: \$4.0 billion).
- (6) Other includes Element Six, downstream, acquisition accounting adjustments and corporate.
- (7) Excludes 207 kt third-party sales (six months ended 30 June 2019: 142 kt; year ended 31 December 2019: 349 kt).
- (8) Price represents realised price.
- (9) C1 unit cost includes by-product credits.
- (10) Figures on a 100% basis (Group's share: 50.1%).
- (11) 44% share of Collahuasi sales and financials.
- (12) Figures on a 100% basis (Group's share: 60%), except capex which represents the Group's share after deducting direct funding from non-controlling interests. H1 2020 capex on a 100% basis was \$692 million, of which the Group's 60% share is \$415 million. H1 2019 capex on a 100% basis was \$454 million and was fully funded by cash from the 2018 Mitsubishi syndication transaction and, hence, was not included in reported capex. For year ended 31 December 2019, capex on a 100% basis was \$1,338 million, of which \$515 million was funded by cash from the Mitsubishi syndication transaction in 2018. Of the remaining \$823 million, the Group and Mitsubishi funded their respective 60% and 40% shares via shareholder loans.
- (13) Other operations includes El Soldado and Chagres (figures on a 100% basis, Group's share: 50.1%), third-party sales and purchases, projects and corporate costs.
- (14) Sales volumes exclude the sale of refined metal purchased from third parties and toll material.
- (15) Average US\$ realised basket price. Excludes the impact of the sale of refined metal purchased from third parties.
- (16) Total cash operating costs – includes on-mine, smelting and refining costs only.
- (17) Purchase of concentrate from joint operations, associates and third parties for processing into refined metals, tolling and trading activities.
- (18) Includes Unki, Mototolo and PGMs' share of joint operations.
- (19) Minas-Rio sales volumes are reported as wet metric tonnes. Product is shipped with c.9% moisture. Total iron ore is the sum of Kumba (dry basis) and Minas-Rio (wet basis). Prices for Kumba Iron Ore are the average realised export basket price (FOB Saldanha). Prices for Minas-Rio are the average realised export basket price (FOB Açu) (wet basis). Prices for total iron ore are a blended average.
- (20) Sales volumes and realised price differ to Kumba's stand-alone reported results due to sales to other Group companies.
- (21) Unit costs for Kumba Iron Ore are on an FOB (dry) basis. Unit costs for Minas-Rio are on an FOB (wet) basis. Unit costs for total iron ore are a blended average.
- (22) Kumba Iron Ore segment includes \$28 million projects and corporate costs (six months ended 30 June 2019: \$27 million; year ended 31 December 2019: \$66 million). Iron Ore Brazil segment includes \$26 million projects and corporate costs (six months ended 30 June 2019: \$23 million; year ended 31 December 2019: \$55 million).
- (23) South African sales volumes include export primary production, secondary production sold into export markets and production sold domestically at export parity pricing and pre-commercial production volumes from Navigation section of Khwezela and exclude domestic sales of 6.0 Mt (six months ended 30 June 2019: 4.4 Mt; year ended 31 December 2019: 9.8Mt) and non-equity traded sales of 5.6 Mt (six months ended 30 June 2019: 5.5 Mt; year ended 31 December 2019: 10.9 Mt). Metallurgical Coal sales volumes exclude thermal coal sales of 1.1 Mt (six months ended 30 June 2019: 0.7 Mt; year ended 31 December 2019: 1.8 Mt).
- (24) Metallurgical Coal realised price is the weighted average hard coking coal and PCI sales price achieved at managed operations. Thermal Coal – South Africa realised price is the weighted average export thermal coal price achieved. Excludes third-party sales from locations other than Richards Bay.
- (25) FOB cost per saleable tonne, excluding royalties. Metallurgical Coal excludes study costs. Thermal Coal – South Africa unit cost is for the trade operations.
- (26) Metallurgical Coal segment includes \$30 million projects and corporate costs (six months ended 30 June 2019: \$28 million; year ended 31 December 2019: \$69 million). Thermal Coal – South Africa segment includes \$24 million projects and corporate costs (six months ended 30 June 2019: \$26 million; year ended 31 December 2019: \$59 million).
- (27) Represents the Group's attributable share from its 33.3% interest in Cerrejón.
- (28) C1 unit cost.
- (29) Nickel segment includes \$5 million projects and corporate costs (six months ended 30 June 2019: \$5 million; year ended 31 December 2019: \$12 million).
- (30) Sales and financials include ore and alloy.
- (31) Other comprises a 30% interest in The Cibra Group, a fertiliser distributor based in Brazil.

## Alternative performance measures

### Introduction

When assessing and discussing the Group's reported financial performance, financial position and cash flows, management makes reference to Alternative Performance Measures (APMs) of historical or future financial performance, financial position or cash flows that are not defined or specified under International Financial Reporting Standards (IFRS).

The APMs used by the Group fall into two categories:

- **Financial APMs:** These financial measures are usually derived from the financial statements, prepared in accordance with IFRS. Certain financial measures cannot be directly derived from the financial statements as they contain additional information, such as financial information from earlier periods or profit estimates or projections. The accounting policies applied when calculating APMs are, where relevant and unless otherwise stated, substantially the same as those disclosed in the Group's Consolidated financial statements for the year ended 31 December 2019.
- **Non-financial APMs:** These measures incorporate certain non-financial information that management believes is useful when assessing the performance of the Group.

The table below summarises the Group's financial APMs. APMs are not uniformly defined by all companies, including those in the Group's industry. Accordingly, the APMs used by the Group may not be comparable with similarly titled measures and disclosures made by other companies. Refer to page 228 of the Group's Integrated Annual Report for the year ended 31 December 2019 for more information about the purpose and definition of APMs.

## Alternative performance measures (continued)

Group APM	Closest equivalent IFRS measure	Adjustments to reconcile to primary statements	Reconciliation to IFRS measure
<b>Income statement</b>			
Group revenue	Revenue	<ul style="list-style-type: none"> <li>Group's share of revenue from associates and joint ventures</li> </ul>	Note 3
Underlying EBIT	Profit/(loss) before net finance income/(costs) and tax	<ul style="list-style-type: none"> <li>Operating and non-operating special items and remeasurements</li> <li>Underlying EBIT from associates and joint ventures</li> </ul>	Note 3
Underlying EBITDA	Profit/(loss) before net finance income/(costs) and tax	<ul style="list-style-type: none"> <li>Operating and non-operating special items and remeasurements</li> <li>Depreciation and amortisation</li> <li>Underlying EBITDA from associates and joint ventures</li> </ul>	Note 3
Underlying earnings	Profit/(loss) for the financial period/year attributable to equity shareholders of the Company	<ul style="list-style-type: none"> <li>Special items and remeasurements</li> </ul>	Note 3
Underlying effective tax rate	Income tax expense	<ul style="list-style-type: none"> <li>Tax related to special items and remeasurements</li> <li>The Group's share of associates' and joint ventures' profit before tax, before special items and remeasurements, and tax expense, before special items and remeasurements</li> </ul>	Note 6
Underlying earnings per share	Earnings per share	<ul style="list-style-type: none"> <li>Special items and remeasurements</li> </ul>	Notes 3 and 4
Mining EBITDA margin	Operating profit margin	<ul style="list-style-type: none"> <li>Revenue from associates and joint ventures</li> <li>Operating and non-operating special items and remeasurements</li> <li>Underlying EBIT from associates and joint ventures</li> <li>Adjustment to Debswana to reflect as a 50/50 joint operation</li> <li>Exclusion of third-party sales, purchases and trading activity</li> </ul>	Page 68
<b>Balance sheet</b>			
Net debt	Borrowings less cash and related hedges	<ul style="list-style-type: none"> <li>Debit valuation adjustment</li> <li>Borrowings do not include the Hancock royalty liabilities (note 19) on the basis that obligations to make cash payments against this liability only arise when the Woodsmith project generates revenues, and that otherwise the Group is not currently contractually liable to make any payments under this arrangement (other than in the event of the Woodsmith project's insolvency).</li> </ul>	Note 13
Attributable ROCE	No direct equivalent	<ul style="list-style-type: none"> <li>Non-controlling interests' share of capital employed and underlying EBIT</li> <li>Average of opening and closing attributable capital employed</li> </ul>	Page 68
<b>Cash flow</b>			
Capital expenditure (capex)	Expenditure on property, plant and equipment	<ul style="list-style-type: none"> <li>Cash flows from derivatives related to capital expenditure</li> <li>Proceeds from disposal of property, plant and equipment</li> <li>Direct funding for capital expenditure from non-controlling interests</li> <li>Reimbursement of capital expenditure</li> </ul>	Note 11
Attributable free cash flow	Cash flows from operations	<ul style="list-style-type: none"> <li>Capital expenditure</li> <li>Cash tax paid</li> <li>Dividends from associates, joint ventures and financial asset investments</li> <li>Net interest paid</li> <li>Dividends to non-controlling interests</li> <li>Capital repayment of lease obligations</li> </ul>	Page 6
Sustaining attributable free cash flow	Cash flows from operations	<ul style="list-style-type: none"> <li>Cash tax paid</li> <li>Dividends from associates, joint ventures and financial asset investments</li> <li>Net interest paid</li> <li>Dividends to non-controlling interests</li> <li>Capital repayment of lease obligations</li> <li>Sustaining capital expenditure</li> <li>Capitalised operating cash flows relating to life-extension projects</li> </ul>	Page 6

## Alternative performance measures (continued)

### Mining EBITDA margin

The Mining EBITDA margin is derived from the Group's Underlying EBITDA as a percentage of Group Revenue, adjusted to exclude certain items to better reflect the performance of the Group's mining business. The Mining EBITDA margin reflects Debswana accounting treatment as a 50/50 joint operation, excludes third-party sales, purchases and trading and excludes Platinum Group Metals' purchase of concentrate.

US\$ million (unless otherwise stated)	30.06.20	30.06.19
Underlying EBITDA	3,350	5,451
Group Revenue	13,222	15,874
<b>Margin</b>	<b>25 %</b>	<b>34 %</b>
Adjustments for:		
Debswana adjustment to reflect as a 50/50 joint operation	2 %	4 %
Exclude third-party purchases, trading activity and processing <sup>(1)</sup>	10 %	7 %
<b>Mining EBITDA margin<sup>(2)</sup></b>	<b>38 %</b>	<b>46 %</b>

<sup>(1)</sup> Third-party purchases, trading activity and processing consists of Platinum Group Metals' purchase of concentrate, third-party sales and purchases and the impact of third-party trading activity.

<sup>(2)</sup> Percentages are presented to the nearest whole number.

### Attributable return on capital employed (ROCE)

Attributable ROCE is calculated as attributable underlying EBIT divided by average attributable capital employed. Since the APM has no direct equivalent under IFRS it is not reconciled to an IFRS measure within the Condensed financial statements. The table below sets out the calculation of attributable ROCE. A reconciliation to 'Profit/(loss) before net finance income/(costs) and tax', the closest equivalent IFRS measure to underlying EBIT, is provided within note 3 to the Condensed financial statements. A reconciliation to 'Net assets', the closest equivalent IFRS measure to capital employed, is provided within note 10 to the Condensed financial statements.

	Attributable ROCE %	
	30.06.20	30.06.19
De Beers	(4)	7
Copper	13	14
Platinum Group Metals	24	29
Iron Ore	34	42
Coal	(15)	28
Nickel and Manganese	12	20
Crop Nutrients	—	—
Corporate and other	n/a	n/a
	<b>11</b>	<b>22</b>

**Alternative performance measures (continued)**

30.06.20

US\$ million	Underlying EBIT	Annualised underlying EBIT	Less: Non-controlling interests' share of underlying EBIT	Attributable underlying EBIT	Opening attributable capital employed	Closing capital employed	Less: Non-controlling interests' share of closing capital employed	Closing attributable capital employed	Average attributable capital employed
De Beers <sup>(1)</sup>	(179)	(328)	59	(269)	7,566	8,658	(1,231)	7,427	7,497
Copper	378	756	(30)	726	5,400	9,274	(3,203)	6,071	5,736
Platinum Group Metals	476	952	(202)	750	3,405	3,480	(550)	2,930	3,168
Iron Ore	1,606	3,212	(857)	2,355	7,161	7,849	(990)	6,859	7,010
Coal	(271)	(542)	(4)	(546)	3,721	3,735	(60)	3,675	3,698
Nickel and Manganese	132	264	(2)	262	2,305	2,119	—	2,119	2,212
Crop Nutrients	4	8	(8)	—	—	840	—	840	420
Corporate and other	(62)	(124)	1	(123)	38	174	—	174	106
	<b>2,084</b>	<b>4,198</b>	<b>(1,043)</b>	<b>3,155</b>	<b>29,596</b>	<b>36,129</b>	<b>(6,034)</b>	<b>30,095</b>	<b>29,847</b>

30.06.19

US\$ million	Underlying EBIT	Annualised underlying EBIT	Less: Non-controlling interests' share of underlying EBIT	Attributable underlying EBIT	Opening attributable capital employed	Closing capital employed	Less: Non-controlling interests' share of closing capital employed	Closing attributable capital employed	Average attributable capital employed
De Beers <sup>(1)</sup>	324	604	(93)	511	7,164	8,648	(1,233)	7,415	7,290
Copper	469	938	(295)	643	4,334	7,258	(2,443)	4,815	4,575
Platinum Group Metals	659	1,318	(294)	1,024	3,416	4,264	(685)	3,579	3,498
Iron Ore	1,819	3,638	(1,167)	2,471	5,799	7,116	(1,137)	5,979	5,889
Coal	607	1,214	(8)	1,206	4,066	4,470	(64)	4,406	4,236
Nickel and Manganese	249	498	(7)	491	2,390	2,428	—	2,428	2,409
Corporate and other	(112)	(224)	3	(221)	(51)	44	—	44	(4)
	<b>4,015</b>	<b>7,986</b>	<b>(1,861)</b>	<b>6,125</b>	<b>27,118</b>	<b>34,228</b>	<b>(5,562)</b>	<b>28,666</b>	<b>27,893</b>

<sup>(1)</sup> For half year reporting attributable underlying EBIT is annualised apart from the calculation of De Beers' attributable ROCE, where it is based on the prior 12 months, rather than the annualised half year performance, owing to the seasonality of sales and underlying EBIT profile of De Beers.

**Sustaining attributable free cashflow**

Sustaining attributable free cashflow is used to measure the amount of cash available to finance returns to shareholders or growth after servicing debt, providing a return to minority shareholders and meeting the capex commitments needed to sustain the current production base of existing assets. Sustaining attributable free cashflow is also used as an incentive measure in executives' remuneration and is proposed to be used in LTIP 20. It is calculated as attributable free cash flow prior to growth capex. A reconciliation of 'Cash flows from operations', the closest equivalent IFRS measure, is provided on page 6 of the report. Growth capital expenditure in 2020 principally related to Quellaveco, Woodsmith, and construction of another diamond mining vessel (De Beers) (2019: Quellaveco and construction of a greenfield synthetic diamond plant (De Beers)).

## Exchange rates and commodity prices

US\$ exchange rates		30.06.20	30.06.19	31.12.19
<b>Period end spot rates</b>				
South African rand		17.36	14.17	14.03
Brazilian real		5.40	3.82	4.02
Sterling		0.82	0.79	0.76
Australian dollar		1.46	1.43	1.43
Euro		0.89	0.88	0.89
Chilean peso		818	680	752
Botswana pula		11.81	10.63	10.60
Peruvian sol		3.53	3.29	3.32
<b>Average rates for the period</b>				
South African rand		16.67	14.20	14.45
Brazilian real		4.92	3.84	3.95
Sterling		0.79	0.77	0.78
Australian dollar		1.52	1.42	1.44
Euro		0.91	0.89	0.89
Chilean peso		813	676	703
Botswana pula		11.49	10.67	10.77
Peruvian sol		3.42	3.32	3.34
<b>Commodity prices</b>				
<b>Period end spot prices</b>				
Copper <sup>(1)</sup>	US cents/lb	274	271	279
Platinum <sup>(2)</sup>	US\$/oz	814	818	971
Palladium <sup>(2)</sup>	US\$/oz	1,905	1,524	1,920
Rhodium <sup>(3)</sup>	US\$/oz	8,000	3,365	6,050
Iron ore (62% Fe CFR) <sup>(4)</sup>	US\$/tonne	101	118	92
Iron ore (66% Fe Concentrate CFR) <sup>(5)</sup>	US\$/tonne	110	123	106
Hard coking coal (FOB Australia) <sup>(4)</sup>	US\$/tonne	116	194	140
PCI (FOB Australia) <sup>(4)</sup>	US\$/tonne	70	122	87
Thermal coal (FOB South Africa) <sup>(6)</sup>	US\$/tonne	50	64	87
Thermal coal (FOB Australia) <sup>(7)</sup>	US\$/tonne	51	69	66
Thermal coal (FOB Colombia) <sup>(6)</sup>	US\$/tonne	43	42	47
Nickel <sup>(1)</sup>	US cents/lb	580	574	635
Manganese ore (44% CIF China) <sup>(5)</sup>	US\$/dmtu	5.02	5.74	4.20
<b>Average market prices for the period</b>				
Copper <sup>(1)</sup>	US cents/lb	249	280	272
Platinum <sup>(2)</sup>	US\$/oz	848	832	864
Palladium <sup>(2)</sup>	US\$/oz	2,136	1,410	1,539
Rhodium <sup>(3)</sup>	US\$/oz	9,254	2,846	3,914
Iron ore (62% Fe CFR) <sup>(4)</sup>	US\$/tonne	91	91	93
Iron ore (66% Fe Concentrate CFR) <sup>(5)</sup>	US\$/tonne	104	106	104
Hard coking coal (FOB Australia) <sup>(4)</sup>	US\$/tonne	137	205	177
PCI (FOB Australia) <sup>(4)</sup>	US\$/tonne	83	125	110
Thermal coal (FOB South Africa) <sup>(6)</sup>	US\$/tonne	67	74	72
Thermal coal (FOB Australia) <sup>(7)</sup>	US\$/tonne	61	88	78
Thermal coal (FOB Colombia) <sup>(6)</sup>	US\$/tonne	46	60	54
Nickel <sup>(1)</sup>	US cents/lb	566	559	632
Manganese ore (44% CIF China) <sup>(5)</sup>	US\$/dmtu	5.07	6.33	5.58

<sup>(1)</sup> Source: London Metal Exchange (LME).

<sup>(2)</sup> Source: London Platinum and Palladium Market (LPPM).

<sup>(3)</sup> Source: Johnson Matthey/Comdaq.

<sup>(4)</sup> Source: Platts.

<sup>(5)</sup> Source: Metal Bulletin.

<sup>(6)</sup> Source: Argus/McCloskey.

<sup>(7)</sup> Source: globalCOAL.



# ANGLO AMERICAN plc

(Incorporated in England and Wales – Registered number 03564138)  
(the Company)

## Notice of Interim Dividend

(Dividend No. 37)

Notice is hereby given that an interim dividend on the Company's ordinary share capital in respect of the year to 31 December 2020 will be paid as follows:

Amount (United States currency) (note 1)	28 cents per ordinary share
Amount (South African currency) (note 2)	459.76280 cents per ordinary share
Last day to effect removal of shares between the United Kingdom (UK) and South African (SA) registers	Monday, 17 August 2020
Last day to trade on the JSE Limited (JSE) to qualify for dividend	Tuesday, 18 August 2020
Ex-dividend on the JSE from the commencement of trading (note 3)	Wednesday, 19 August 2020
Ex-dividend on the London Stock Exchange from the commencement of trading	Thursday, 20 August 2020
Record date (applicable to both the UK principal register and SA branch register)	Friday, 21 August 2020
Movement of shares between the UK and SA registers permissible from	Monday, 24 August 2020
Last day for receipt of US\$:£/€ currency elections by the UK Registrars (note 1)	Friday, 4 September 2020
Last day for receipt of Dividend Reinvestment Plan (DRIP) mandate forms by the UK Registrars (notes 4, 5 and 6)	Friday, 4 September 2020
Currency conversion US\$:£/€ rates announced on (note 7)	Friday, 11 September 2020
Last day for receipt of DRIP mandate forms by Central Securities Depository Participants (CSDPs) (notes 4, 5 and 6)	Friday, 18 September 2020
Last day for receipt of DRIP mandate forms by the South African Transfer Secretaries (notes 4, 5 and 6)	Monday, 21 September 2020
Payment date of dividend	Friday, 25 September 2020

### Notes

- Shareholders on the UK register of members with an address in the UK will be paid in Sterling and those with an address in a country in the European Union which has adopted the Euro will be paid in Euros. Such shareholders may, however, elect to be paid their dividends in US dollars provided the UK Registrars receive such election by Friday, 4 September 2020. Shareholders with an address elsewhere will be paid in US dollars except those registered on the South African branch register who will be paid in South African rand.
- Dividend Tax will be withheld from the amount of the gross dividend of 459.76280 cents per ordinary share paid to South African shareholders at the rate of 20% unless a shareholder qualifies for exemption. After the Dividend Tax has been withheld, the net dividend will be 367.81024 cents per ordinary share. Anglo American plc had a total of 1,363,118,080 ordinary shares in issue, including 50,488 treasury shares, as at 29 July 2020. In South Africa the dividend will be distributed by Anglo American South Africa Proprietary Limited, a South African company with tax registration number 9030010608, or one of its South African subsidiaries, in accordance with the Company's dividend access share arrangements. The dividend in South African rand is based on an exchange rate of US\$:R16.42010 taken on Wednesday, 29 July 2020, being the currency conversion date.
- Dematerialisation and rematerialisation of registered share certificates in South Africa will not be effected by CSDPs during the period from the JSE ex-dividend date to the record date (both days inclusive).
- Those shareholders who already participate in the DRIP need not complete a DRIP mandate form for each dividend as such forms provide an ongoing authority to participate in the DRIP until cancelled in writing. Shareholders who wish to participate in the DRIP should obtain a mandate form from the UK Registrars, the South African Transfer Secretaries or, in the case of those who hold their shares through the STRATE system, their CSDP.
- In terms of the DRIP, and subject to the purchase of shares in the open market, share certificates/CREST notifications are expected to be mailed and CSDP investor accounts credited/updated on or around Monday, 19 October 2020. CREST accounts will be credited on Wednesday, 30 September 2020.
- Copies of the terms and conditions of the DRIP are available from the UK Registrars or the South African Transfer Secretaries.
- The US\$:£/€ conversion rates will be determined by the actual rates achieved by Anglo American buying forward contracts for those currencies, during the two days preceding the announcement of the conversion rates, for delivery on the dividend payment date.

### Registered office

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United Kingdom

### UK Registrars

EQ (formerly Equiniti)  
Aspect House  
Spencer Road  
Lancing  
West Sussex  
BN99 6DA  
United Kingdom

### South African Transfer Secretaries

Computershare Investor Services (Pty) Limited  
Rosebank Towers, 15 Biermann Avenue  
Rosebank, 2196, South Africa  
Private Bag X9000  
Saxonwold, 2132  
South Africa