

LETSHEGO AFRICA HOLDINGS LIMITED
UNAUDITED INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
FOR THE PERIOD ENDED 30 JUNE 2026

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DIRECTORS' REPORT
For the period ended 30 June 2026

The Board of Directors is pleased to present their report to Shareholders together with the unaudited interim condensed consolidated financial statements for the period ended 30 June 2026.

1 Financial results

The condensed consolidated financial statements adequately disclose the results of the Group's operations for the interim period ended 30 June 2026.

2 Directors

The following changes to the composition of the Board of Directors took place during the period:

Resignations:

Director's name	Designation	Resignation Date
Jayaraman Ramesh	Independent Non-Executive Director	05 March 2026

Appointments:

Director's name	Designation	Appointment Date
Michael Viljeon	Non-Executive Director	30 April 2026
Rubin Japha	Independent Non-Executive Director	05 May 2026

3 Independent auditors

Ernst and Young
2nd Floor, Plot 22
Khama Crescent
Gaborone, Botswana

4 Company secretary and registered office

Gorata T. Dibotelo
Tower C, Zambezi Towers
Plot 54352, Central Business District
Gaborone, Botswana

5 Transfer secretaries

Central Securities Depository Botswana (CSDB)
4th Floor, Fairscape Precinct
Plot 70667, Fairgrounds
Gaborone, Botswana

6 Attorneys and legal advisors

Armstrongs
Acacia House
Plot 53438
Cnr Khama Crescent Extension and PG Matante Road
Gaborone, Botswana

7 Company registration

Registration Number: UIN BW00000877524

STATEMENT OF DIRECTORS' RESPONSIBILITY

For the period ended 30 June 2026

The Directors of Letshego Africa Holdings Limited are responsible for the interim condensed consolidated financial statements and all other information presented therewith. Their responsibility includes the maintenance of true and fair financial records and the preparation of these condensed consolidated financial statements using the framework principles, the recognition and measurement principles of IFRS and contains the presentation and disclosures required by IAS 34, 'Interim financial reporting'.

All companies within the Group maintain systems of internal control which are designed to provide reasonable assurance that the records accurately reflect its transactions and to provide protection against serious misuse or loss of the Group's assets. The directors are also responsible for the design, implementation, maintenance and monitoring of these systems of internal financial control. Nothing has come to the attention of the directors to indicate that any significant breakdown in the functioning of these systems has occurred during the period under review.

The going concern basis has been adopted in preparing the interim condensed consolidated financial statements. The directors have no reason to believe that the Group will not be a going concern in the foreseeable future based on forecasts and available cash resources.

The Board of Directors have reviewed and approved the accompanying condensed consolidated financial statements, set out on pages 4 to 28, for issue on 18 August 2026 and signed on their behalf by:



.....
C Mokgware
Group Board Chairman



.....
R. Van der Merwe
Group Chief Executive Officer

INTERIM CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION
At 30 JUNE 2026

		At 30 June 2026 (Unaudited) P'000	At* 30 June 2025 (Unaudited) P'000	At 31 December 2025 (Audited) P'000
	Note			
ASSETS				
Cash and similar instruments	1	2,753,307	2,165,551	1,951,246
Investment securities	2	336,131	613,829	257,797
Financial assets at fair value through profit or loss	3	413,789	507,407	605,877
Advances to customers	4	11,509,473	14,003,335	11,667,825
Insurance contract assets	5	140,377	141,629	149,216
Other receivables	6	167,215	328,713	189,249
Financial assets at fair value through other comprehensive income	8	-	11,038	11,038
Income tax receivable		37,014	9,475	5,816
Assets classified as held for sale	7	3,839,855	-	3,818,986
Property and equipment	9	76,943	109,646	86,047
Right-of-use assets	10	69,163	98,334	74,246
Intangible assets	11	262,641	379,984	283,290
Goodwill	12	25,278	31,963	24,246
Deferred tax assets		109,562	257,074	143,347
Total assets		19,740,748	18,657,978	19,268,226
LIABILITIES AND EQUITY				
Liabilities				
Financial liabilities at fair value through profit or loss	13	396,499	494,207	572,423
Customer deposits	14	2,505,140	2,653,560	2,237,157
Cash collateral	15	-	14,384	-
Income tax payable		128,311	128,727	158,025
Trade and other payables	16	330,530	483,981	325,772
Liabilities directly associated with assets classified as held for sale	7	2,963,057	-	2,999,132
Lease liabilities	17	75,929	93,621	86,034
Borrowings	18	8,268,281	9,693,362	8,127,042
Deferred tax liabilities		2,874	5,350	239
Total liabilities		14,670,621	13,567,192	14,505,824
Shareholders' equity				
Stated capital	19	897,909	897,909	897,909
Hyperinflation translation adjustment		-	83,920	-
Foreign currency translation reserve		20,400	(457,569)	(123,400)
Legal reserve		425,735	424,928	383,980
Share-based payment reserve		16,575	19,388	25,976
Retained earnings		3,494,299	3,652,405	3,354,444
Reserves of a disposal group held for sale	7	(309,072)	-	(284,615)
Total equity attributable to equity holders of the parent company		4,545,846	4,620,981	4,254,294
Non-controlling interests		524,281	469,805	508,108
Total shareholders' equity		5,070,127	5,090,786	4,762,402
Total liabilities and equity		19,740,748	18,657,978	19,268,226

*In classifying some of the Group's business interests in East and West Africa as a 'disposal group held for sale' and 'discontinued operations' (refer to Note 7), the prior year balances presented constitute amounts relating to both continuing and discontinued operations. This is in keeping with IFRS 5: *Non-current Assets Held for Sale and Discontinued Operations*, which indicates that an entity shall not reclassify or re-present amounts presented for the assets and liabilities of disposal groups classified as held for sale in the statements of financial position for prior periods to reflect the classification in the statement of financial position for the latest period presented.

INTERIM CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
For the period ended 30 June 2026

		6 months ended 30 June 2026 (Unaudited) P'000	6 months ended* 30 June 2025 (Unaudited) P'000	12 months ended 31 December 2025 (Audited) P'000
	Note			
Continuing Operations				
Interest income at effective interest rate	20	1,391,802	1,379,075	2,744,386
Interest expense at effective interest rate	21	(623,574)	(606,176)	(1,268,258)
Other interest expense	21.1	(4,175)	(4,457)	(9,212)
Net interest income		764,053	768,442	1,466,916
Fee and commission income	22	13,666	19,348	41,575
Other operating income	23	76,648	142,114	265,035
Insurance revenue	24	161,457	164,931	335,508
Insurance service expense	24	(58,373)	(56,715)	(89,270)
Insurance service result		103,084	108,216	246,238
Operating income		957,451	1,038,120	2,019,764
Expected credit losses	25	(32,575)	(86,421)	(124,754)
Net operating income		924,876	951,699	1,895,010
Employee costs	26	(215,102)	(246,128)	(511,817)
Direct costs	27	(36,952)	(48,215)	(94,630)
Other operating expenses	28	(273,341)	(271,515)	(599,012)
Total operating expenses		(525,395)	(565,858)	(1,205,459)
Profit before taxation		399,481	385,841	689,551
Taxation		(219,618)	(214,538)	(405,569)
Profit for the period		179,863	171,303	283,982
Discontinued Operations				
Profit/(loss) for the period from discontinued operations		47,053	9,716	(519,515)
Profit/(loss) for the period		226,916	181,019	(235,533)
Attributable to:				
Equity holders of the parent company		181,610	133,361	(327,888)
- Profit for the period from continuing operations		129,722	122,351	201,968
- Profit/(loss) for the period from discontinued operations		51,888	11,010	(529,856)
Non-controlling interests		45,306	47,658	92,355
- Profit for the period from continuing operations		50,141	48,952	82,014
- (Loss)/profit for the period from discontinued operations		(4,835)	(1,294)	10,341
Profit/(loss) for the period		226,916	181,019	(235,533)
Other comprehensive income, net of tax				
<i>Other comprehensive income that may be reclassified to profit or loss in subsequent periods (net of tax):</i>				
Foreign currency translation differences arising from foreign operations		142,027	(15,329)	62,585
Total comprehensive income for the period from continuing operations		321,890	146,847	344,747
Total comprehensive profit/(loss) for the period from discontinued operations		47,053	18,843	(517,695)
Total comprehensive income/(loss) for the period		368,943	165,690	(172,948)
Attributable to:				
Equity holders of the parent company		300,953	111,974	(299,721)
Non-controlling interests		67,990	53,716	126,773
Total comprehensive income/(loss) for the period		368,943	165,690	(172,948)
Weighted average number of shares in issue during the period (millions)		2,146	2,146	2,146
Dilution effect - number of shares (millions)		68	70	70
Number of shares in issue at the end of the period (millions)		2,175	2,175	2,175
Basic earnings per share (thebe) - continuing operations		6.0	5.7	9.4
Basic earnings/(loss) per share (thebe) - discontinued operations		2.4	0.5	(24.7)
Basic earnings/(loss) per share for continuing and discontinued operations (thebe)		8.5	6.2	(15.3)
Fully diluted earnings per share (thebe) - continuing operations		5.9	5.5	9.1
Fully diluted earnings/(loss) per share (thebe) - discontinued operations		2.3	0.5	(23.9)
Diluted earnings/(loss) per share for continuing and discontinued operations (thebe)		8.2	6.0	(14.8)

NOTE: The diluted EPS has been calculated based on the total number of shares that may vest in terms of the Group's long-term staff incentive scheme.

*During the reporting period, the Group made adjustments to the comparative income statement to reflect the impact of discontinued operations. These adjustments were made to accurately present the financial results of operations that have been discontinued as of 31 December 2025. Refer to Note 7 for more detail.

INTERIM CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the period ended 30 June 2026

	Stated capital	Hyperinflation translation adjustment	Retained earnings	Share-based payment reserve	Foreign currency translation reserve	Legal reserve	Reserves of a disposal group held for sale	Non- controlling interest	Total
	P'000	P'000	P'000	P'000	P'000	P'000	P'000	P'000	P'000
Balance at 1 January 2025	897,909	83,920	3,526,599	18,575	(436,182)	417,373	-	453,016	4,961,210
Total comprehensive income for the period									
Profit for the period	-	-	133,361	-	-	-	-	47,658	181,019
Other comprehensive income, net of income tax									
Foreign currency translation reserve	-	-	-	-	(21,387)	-	-	6,058	(15,329)
Transactions with owners, recorded directly in equity									
Allocation to legal reserve	-	-	(7,555)	-	-	7,555	-	-	-
Recognition of share-based payment reserve movement	-	-	-	813	-	-	-	-	813
Dividends paid by subsidiary to minority interests	-	-	-	-	-	-	-	(36,927)	(36,927)
Balance at 30 June 2025 - Unaudited	897,909	83,920	3,652,405	19,388	(457,569)	424,928	-	469,805	5,090,786
Total comprehensive income for the period									
(Loss)/profit for the period	-	-	(461,249)	-	-	-	-	44,697	(416,552)
Other comprehensive income, net of income tax									
Foreign currency translation reserve	-	-	-	-	49,554	-	-	28,360	77,914
Discontinued operations - foreign currency translation reserve	-	-	-	-	284,615	-	(284,615)	-	-
Hyperinflation adjustment	-	(83,920)	83,920	-	-	-	-	-	-
Transactions with owners, recorded directly in equity									
Allocation to legal reserve	-	-	(58,826)	-	-	58,826	-	-	-
Capital contribution from non-controlling interest	-	-	-	-	-	-	-	5,076	5,076
Recognition of share-based payment reserve movement	-	-	-	6,588	-	-	-	-	6,588
Derecognition of reserves on amalgamation of subsidiaries	-	-	138,194	-	-	(99,774)	-	-	38,420
Dividends paid by subsidiary to minority interests	-	-	-	-	-	-	-	(39,830)	(39,830)
Balance at 31 December 2025 - Audited	897,909	-	3,354,444	25,976	(123,400)	383,980	(284,615)	508,108	4,762,402
Total comprehensive income for the period									
Profit for the period	-	-	181,610	-	-	-	-	45,306	226,916
Other comprehensive income, net of income tax									
Foreign currency translation reserve	-	-	-	-	119,343	-	-	22,684	142,027
Discontinued operations - foreign currency translation reserve	-	-	-	-	24,457	-	(24,457)	-	-
Transactions with owners, recorded directly in equity									
Allocation to legal reserve	-	-	(41,755)	-	-	41,755	-	-	-
Recognition of share-based payment reserve movement	-	-	-	(9,401)	-	-	-	-	(9,401)
Dividends paid by subsidiary to minority interests	-	-	-	-	-	-	-	(51,817)	(51,817)
Balance at 30 June 2026 - Unaudited	897,909	-	3,494,299	16,575	20,400	425,735	(309,072)	524,281	5,070,127

INTERIM CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS
For the period ended 30 June 2026

		6 months ended 30 June 2026 (Unaudited) P'000	6 months ended 30 June 2025 (Unaudited) P'000	12 months ended 31 December 2025 (Audited) P'000
	Note			
Operating activities				
Profit before taxation from continuing operations		399,481	385,841	689,551
Profit/(loss) before taxation from discontinued operations		57,008	19,382	(464,972)
Adjustments for:				
- Interest income		(2,367,362)	(2,236,761)	(4,465,349)
- Interest expense		804,736	835,918	1,653,768
- Amortisation and depreciation		56,585	66,559	106,521
- Derecognition of intangible assets		-	-	31,666
- Impairment of intangible assets		-	-	30,926
- Impairment and write-off charge: advances to customers		502,118	357,577	766,320
- Impairment of goodwill		-	-	8,873
- Impairment loss recognised on the remeasurement of assets held for sale to fair value less costs to sell		-	-	570,655
- Net monetary loss		-	4,787	-
- Changes in working capital	29	404,130	175,961	(153,426)
- Movement in other non-cash items	29	(128,550)	101,226	125,220
Cash used in operations		(271,854)	(289,510)	(1,100,247)
Interest received		2,367,362	2,236,761	4,465,349
Interest paid		(800,561)	(830,179)	(1,644,556)
Income tax paid		(293,244)	(473,949)	(453,080)
Net cash flows generated from operating activities		1,001,703	643,123	1,267,466
Investing activities				
Proceeds from disposal of treasury bills and bonds		106,234	41,001	197,637
Purchase of property and equipment		(9,357)	(33,284)	(36,832)
Purchase of intangible assets		(1,683)	(7,622)	(1,815)
Net cash flows generated from investing activities		95,194	95	158,990
Financing activities				
Dividends paid to subsidiary non-controlling interest		(51,817)	(36,927)	(76,757)
Capital contribution from non-controlling interest		-	-	5,076
Repayment of principal portion of lease liabilities		(29,072)	(11,761)	(24,245)
Repayment of interest portion of lease liabilities		(4,175)	(5,739)	(9,212)
Proceeds from borrowings		1,080,055	599,007	1,436,104
Repayment of borrowings		(1,018,160)	(582,209)	(1,996,225)
Net cash flows used in financing activities		(23,169)	(37,629)	(665,259)
Net movement in cash and similar instruments		1,073,728	605,589	761,197
Cash and similar instruments at the beginning of the period		2,173,794	1,396,012	1,396,012
Effect of exchange rate changes on cash and similar instruments		76,699	(57,688)	16,585
Cash and similar instruments at the end of the period	1	3,324,221	1,943,913	2,173,794

SEGMENTAL REPORTING

For the period ended 30 June 2026

Operating segments are reported in accordance with the internal reporting provided to the Group Chief Executive Officer (the Chief Operating Decision-Maker), who is responsible for allocating resources to the reportable segments and assessing performance. All operating segments used by the Group meet the definition of a reportable segment.

The Group's geographical operating segments are reported below:

Reportable segments 30 June 2026	Botswana P '000	Namibia P '000	Mozambique P '000	Lesotho P '000	Eswatini P '000	Kenya P '000	Rwanda P '000	Uganda P '000	Tanzania P '000	Nigeria P '000	Ghana P '000	Holding company and eliminations P '000	Total P '000
Interest income at effective interest rate	361,160	433,105	426,227	63,970	83,292	29,278	-	-	-	-	-	(5,230)	1,391,802
Interest expense at effective interest rate	(104,290)	(147,047)	(122,573)	(7,698)	(27,476)	(19,048)	-	-	-	-	-	(195,442)	(623,574)
Other interest expense	(822)	(482)	(772)	(337)	(253)	(340)	-	-	-	-	-	(1,169)	(4,175)
Net interest income	256,048	285,576	302,882	55,935	55,563	9,890	-	-	-	-	-	(201,841)	764,053
Fee and commission income	284	4,417	5,187	3,789	-	(11)	-	-	-	-	-	-	13,666
Other operating income	22,976	7,779	36,874	3,315	1,393	832	-	-	-	-	-	3,479	76,648
Net insurance service result	-	103,084	-	-	-	-	-	-	-	-	-	-	103,084
Operating income	279,308	400,856	344,943	63,039	56,956	10,711	-	-	-	-	-	(198,362)	957,451
Profit / (loss) before taxation	134,513	241,146	232,546	22,882	36,448	(5,843)	-	-	-	-	-	(262,211)	399,481
Taxation - consolidated													(219,618)
Profit - consolidated													179,863
Gross advances to customers	3,429,549	4,163,771	2,959,613	480,600	731,713	309,893	-	-	-	-	-	-	12,075,139
Impairment provisions	(307,626)	(11,873)	(18,759)	(46,535)	(36,190)	(138,182)	-	-	-	-	-	(6,501)	(565,666)
Net advances	3,121,923	4,151,898	2,940,854	434,065	695,523	171,711	-	-	-	-	-	(6,501)	11,509,473
Total assets	3,615,712	5,851,232	3,997,947	518,447	781,767	254,090	-	-	-	-	-	4,721,553	19,740,748
Borrowings	1,824,918	2,014,497	439,192	111,657	340,500	144,904	-	-	-	-	-	3,392,613	8,268,281
Total liabilities	1,919,223	3,626,728	1,648,521	151,220	372,550	161,571	-	-	-	-	-	6,790,808	14,670,621

Reference is made to Note 7 where during the second half of the 31 December 2025 financial year, the Board of Directors approved a plan to explore the sale of the Group's business interests in East and West Africa. At 31 December 2025, the East and West Africa businesses indicated were classified as a 'disposal group held for sale' and as a 'discontinued operation'. With the businesses being classified as discontinued operations, the entities concerned are no longer presented in the Segment Information note.

SEGMENTAL REPORTING (CONT'D)
For the period ended 30 June 2026

Reportable segments 30 June 2025	Botswana P '000	Namibia P '000	Mozambique P '000	Lesotho P '000	Eswatini P '000	Kenya P '000	Rwanda P '000	Uganda P '000	Tanzania P '000	Nigeria P '000	Ghana P '000	Holding company and eliminations P '000	Total P '000
Interest income at effective interest rate	381,703	401,641	463,652	77,230	67,485	53,069	21,199	115,906	125,951	24,226	576,975	(72,276)	2,236,761
Interest expense at effective interest rate	(104,421)	(145,582)	(140,035)	(13,537)	(23,340)	(29,372)	(3,080)	(29,073)	(943)	(6,239)	(189,929)	(144,628)	(830,179)
Other interest expense	(728)	(336)	(1,566)	(406)	(219)	(120)	(99)	(268)	(635)	-	-	(1,362)	(5,739)
Net interest income	276,554	255,723	322,051	63,287	43,926	23,577	18,020	86,565	124,373	17,987	387,046	(218,266)	1,400,843
Fee and commission income	-	14,115	4,791	-	-	443	(277)	-	3,311	177	29,506	-	52,066
Other operating income	60,882	6,492	55,573	82,461	786	14,522	495	1,597	429	727	7,445	(78,603)	152,806
Net insurance service result	-	108,216	-	-	-	-	-	-	-	-	-	-	108,216
Operating income	337,436	384,546	382,415	145,748	44,712	38,542	18,238	88,162	128,113	18,891	423,997	(296,869)	1,713,931
Profit / (loss) before taxation	130,244	212,129	261,457	99,094	24,800	(2,119)	5,822	467	19,184	(2,745)	38,581	(381,692)	405,223
Taxation - consolidated													(224,204)
Profit - consolidated													181,019
Gross advances to customers	3,241,244	4,271,257	2,853,601	601,864	608,085	456,151	171,439	536,382	554,517	121,969	1,689,486	-	15,105,995
Impairment provisions	(349,999)	(11,216)	(20,229)	(58,134)	(45,554)	(162,324)	(5,631)	(58,960)	(81,300)	(25,200)	(254,113)	(30,000)	(1,102,660)
Net advances	2,891,245	4,260,041	2,833,372	543,730	562,531	293,827	165,808	477,422	473,217	96,769	1,435,373	(30,000)	14,003,335
Total assets	3,322,860	5,195,395	3,598,756	625,537	637,272	380,640	208,959	545,585	619,933	116,786	2,230,384	1,175,871	18,657,978
Borrowings	1,725,187	2,165,823	660,385	209,938	253,019	268,020	7,707	317,510	-	15,457	845,158	3,225,158	9,693,362
Total liabilities	1,819,462	3,147,339	1,511,187	266,321	277,433	304,584	86,661	321,559	143,522	60,638	1,785,926	3,842,560	13,567,192

ACCOUNTING POLICIES

For the period ended 30 June 2026

Reporting entity

Letshego Africa Holdings Limited (the Company) is a limited liability company incorporated in Botswana. The address of the company is Tower C, Zambezi Towers, Plot 54352, Central Business District (CBD), Gaborone, Botswana. The interim condensed consolidated financial statements for the period ended 30 June 2026 comprise the Company and its subsidiaries (together referred to as the "Group"). The Group is a retail financial services organisation involved in banking and microfinance activities in 11 African countries across East, West and Southern Africa. Six of the 11 operations have deposit-taking licenses with the rest being microfinance institutions.

The interim condensed consolidated financial statements for the period ended 30 June 2026 have been approved for issue by the Board of Directors on 18 August 2026.

Basis of preparation

These condensed consolidated financial statements for the period ended 30 June 2026 have been prepared using the framework principles, and the recognition and measurement principles of IFRS and contain the presentation and disclosures required by IAS 34, 'Interim Financial Reporting'. The condensed consolidated financial statements should be read in conjunction with the annual financial statements for the year ended 31 December 2025, which have been prepared in accordance with IFRS and the accounting policies adopted are consistent with those of the previous financial year, except for the adoption of new standards outlined below. The condensed consolidated financial statements have been prepared on the historical cost basis except for the following material items in the statement of financial position; financial assets classified at fair value through other comprehensive income (FVOCI), and financial assets and liabilities classified at fair value through profit or loss (FVTPL).

New Standards, Interpretations and Amendments adopted by Group

Standards issued and effective

The accounting policies adopted in the preparation of the interim condensed consolidated financial statements are consistent with those followed in the preparation of the Group's annual consolidated financial statements for the year ended 31 December 2025, except for the adoption of new standards effective as of 1 January 2026. The Group has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

Classification and Measurement of Financial Instruments – Amendments to IFRS 9 and IFRS 7

In May 2024, the IASB issued Amendments to IFRS 9 and IFRS 7, Amendments to the Classification and Measurement of Financial Instruments (the Amendments). The Amendments include:

- Clarifications of the requirements for recognition and derecognition of financial assets and financial liabilities. In particular, a financial liability is derecognised on the 'settlement date' and an accounting policy choice is introduced (if specific conditions are met) to derecognise financial liabilities settled using an electronic payment system before the settlement date
- Additional guidance on how the contractual cash flows for financial assets with environmental, social and corporate governance (ESG) and similar features should be assessed
- Clarifications on what constitute 'non-recourse features' and what are the characteristics of contractually linked instruments
- The introduction of disclosures for financial instruments with contingent features and additional disclosure requirements for equity instruments classified at fair value through other comprehensive income (OCI)

The amendments had no impact on the Group's interim condensed financial statements.

Annual Improvements to IFRS accounting Standards – Volume 11

In July 2024, the IASB issued nine narrow scope amendments as part of its periodic maintenance of IFRS accounting standards. The amendments include clarifications, simplifications, corrections or changes to improve consistency in IFRS 1 *First-time Adoption of International Financial Reporting Standards*, IFRS 7 *Financial instruments: Disclosure and its accompanying Guidance on implementing IFRS 7*, IFRS 9 *Financial Instruments*, IFRS 10 *Consolidated Financial Statements* and IAS 7 *Statements of Cash Flows*.

The amendments had no impact on the Group's interim condensed financial statements.

Contracts Referencing Nature-dependent Electricity – Amendments to IFRS 9 and IFRS 7

In December 2024, the IASB issued Amendments to IFRS 9 and IFRS 7 - Contracts Referencing Nature dependent Electricity. The amendments apply only to contracts that reference nature-dependent electricity, and they:

- Clarify the application of the 'own-use' requirements for in-scope contracts
- Amend the designation requirements for a hedged item in a cash flow hedging relationship for in-scope contracts
- Add new disclosure requirements to enable investors to understand the effect of these contracts on a company's financial performance and cash flows

The amendments had no impact on the Group's interim condensed financial statements.

ACCOUNTING POLICIES

For the period ended 30 June 2026

Use of judgements and estimates

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed by management on an ongoing basis. Revisions to accounting estimates are recognised in the year in which the estimate is revised if the revision affects only that year or in the year of the revision and future years if the revision affects both current and future years.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those applied in the consolidated annual financial statements of the Group for the year ended 31 December 2025.

Goodwill impairment assessment

Key assumptions in the assessment of goodwill include inflation rates, long-term growth and discount rates. Goodwill was assessed for impairment for the Namibia subsidiary at 30 June 2026. The subsidiary is expected to be profitable with positive growth rates anticipated, and indicated sufficient headroom to cushion against any future variations or pressures. Based on current information, we are not aware of any material impact of changes to business operations that may arise. Refer to Note 12.

Deferred tax asset recoverability

The two main areas of judgement on deferred tax recoverability relate to the timing differences in portfolio provisions and recognition of deferred tax assets on tax losses. Based on our assessments and financial forecast beyond June 2026 the Group expects to generate sufficient taxable profits and utilise these temporary differences and tax losses before they fall away.

Expected credit losses

The Group regularly reviews its loan portfolio and makes judgements in determining whether an impairment loss should be recognised in respect of observable data that may impact on future estimated cash flows. The methodology and assumptions used for estimating both the amount and timing of future cash flows are reviewed regularly to reduce the differences between loss estimates and loss experience.

The significant estimates and judgements applied to determine the financial position as at 30 June 2026 have been included as part of the accounting policies of the Group. The estimates applied, relating to the calculation of Expected Credit Losses, were based on forward-looking factors referencing a range of forecast economic conditions as at that date.

Insurance contracts

The Group has cell captive insurance arrangements for its Namibia subsidiary. Cash flows arising from insurance contracts usually involve a high degree of uncertainty regarding the timing and amount of a claim. In addition, there may be changes to the assumptions made about the insurance business as a result of changes in policyholder behaviour. The Group relies on the expertise of its insurers, who manage the cell captive entities, to determine the present value of insurance cash flows and ultimate cost of outstanding claims through the use of a range of standard actuarial techniques. The insurance experts apply judgements in determining the inputs used in the methodology employed to determine expected future cash flows, discount rates and risk premiums (where applicable) and resultant insurance contract assets and liabilities relating to the cell captive arrangements.

All forward-looking statements in these interim condensed consolidated financial statements expressing the management's expectations, beliefs, estimates, forecasts, projections and assumptions are based on the current view of the future development in the business environment and the future financial performance of Letshego Africa Holdings Group and actual results may differ materially from those expressed in the forward-looking statements.

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
For the period ended 30 June 2026

1 Financial Instruments

1.1 Expected credit losses as at 30 June 2026

Below is a summary of the expected credit losses as at 30 June 2026

Operating Segments 30 June 2026 P'000	IFRS 9 ECL Provisions at 30 June 2026 - (Unaudited)				IFRS 9 ECL Provisions at 30 June 2025 - (Unaudited)				IFRS 9 ECL Provisions at 31 December 2025 - (Audited)			
	Stage 1: 12-month ECL allowance	Stage 2: Lifetime ECL allowance – not credit-impaired	Stage 3: Lifetime ECL allowance – credit-impaired	Total ECL on 30 June 2026	Stage 1: 12-month ECL allowance	Stage 2: Lifetime ECL allowance – not credit-impaired	Stage 3: Lifetime ECL allowance – credit-impaired	Total ECL on 30 June 2025	Stage 1: 12-month ECL allowance	Stage 2: Lifetime ECL allowance – not credit-impaired	Stage 3: Lifetime ECL allowance – credit-impaired	Total ECL on 30 December 2025
Financial assets												
Botswana	41,004	34,585	232,037	307,626	43,619	45,394	260,986	349,999	39,712	37,740	245,470	322,922
Namibia	2,073	1,216	8,584	11,873	1,570	2,544	7,102	11,216	1,764	1,285	7,386	10,435
Mozambique	1,599	1,857	15,303	18,759	2,719	1,873	15,637	20,229	2,120	1,361	18,379	21,860
Lesotho	4,064	4,806	37,666	46,536	6,669	5,770	45,694	58,133	5,808	5,430	45,003	56,241
Eswatini	4,089	1,056	31,045	36,190	2,751	1,695	41,108	45,554	3,621	1,629	32,461	37,711
Kenya	2,940	3,543	131,699	138,182	9,893	12,549	139,881	162,323	4,693	6,589	131,666	142,948
Rwanda	548	171	1,747	2,466	1,332	1,192	3,106	5,630	865	340	1,544	2,749
Uganda	4,346	5,621	78,695	88,662	5,786	5,073	48,102	58,961	5,351	4,267	48,225	57,843
Tanzania	6,241	1,281	25,119	32,641	10,032	4,488	66,780	81,300	7,728	2,653	37,741	48,122
Nigeria	2,748	3,364	27,225	33,337	2,176	1,814	21,209	25,199	2,111	1,571	21,440	25,122
Ghana	23,760	6,175	593,756	623,691	14,219	4,409	235,488	254,116	33,857	8,184	363,592	405,633
General provision*	-	-	6,500	6,500	-	-	30,000	30,000	-	-	-	-
Total	93,412	63,675	1,189,376	1,346,463	100,766	86,801	915,093	1,102,660	107,630	71,049	952,907	1,131,586

Overall Expected Credit Losses increased from BWP1,131.6 million as at 31 December 2025 to BWP1,346.5 million as at 30 June 2026 (30 June 2025: BWP1,102.7 million), driven principally by a build-up in Stage 3 provisions within discontinued operations. Ghana's mobile lending portfolio was the primary driver of the increase, reflecting strong disbursement volumes and a shorter write-off horizon aligned to the product's behavioural characteristics. Deduction at Source (DAS) portfolios in Uganda and Nigeria also contributed to the increase as delayed remittances and payroll system migrations continued to pressure portfolio performance. Kenya, within continuing operations, maintained elevated Stage 3 provisions on Time-in-Default accounts impacted by extended litigation timelines.

In response, the Group has continued to apply enhanced provisioning to high-risk portfolios within operations classified as discontinuing, including a full stop-lending position on the Deduction at Source (DAS) book in Uganda and Nigeria. These portfolios have been identified as no longer aligned with the Group's risk appetite and are being managed toward an orderly wind-down, with recoveries and regulatory-approved write-offs the primary levers for credit quality improvement going forward.

As part of the Group's prudent risk management approach, a management overlay has been applied to the expected credit loss (ECL) model, representing a general provision of BWP 6.5 million at 30 June 2026 (30 June 2025: BWP 30.0 million). This overlay accounts for potential credit losses associated with new or evolving business activities, including test-and-learn initiatives and product pilots, which currently exhibit limited historical performance data. The year-on-year reduction reflects the retirement of, and improved data maturity on, certain pilot portfolios.

Attention is drawn to Note 7, where the Board of Directors approved a plan to dispose of some of the Group's business interests in East and West Africa and consequently the Advances related to the entities in the Disposal Group were classified as 'held for sale' at 31 December 2025. At the 30 June 2026 reporting date, the Group continued to have control of the entities within the Disposal Group and the disclosures shown outline the credit risk implications of the Group's entire loan portfolio. In light of this, the total gross advances and the total expected credit loss provisions within the Credit Risk Notes reflect an aggregation of the Gross Advances reflected in Note 4 (P12.08 billion) and Note 7 (P3.3 billion), respectively and the total Expected Credit Loss provisions in Note 4 (P565.7 million) and Note 7 (P780.8 million), respectively.

Metric	Continuing Operations		Discontinued Operations		Combined	
	HY2026	HY2025	HY2026	HY2025	HY2026	HY2025
Gross Advances (BWP million)	12,075	12,032	3,288	3,074	15,363	15,106
Impairment Expense (BWP million)	55.0 (release)	(27.5)	(259.6)	(72.5)	(204.6)	(100.1)
Write-Offs (BWP million)	(225.1)	(170.8)	(72.5)	(86.7)	(297.5)	(257.5)
Recoveries (BWP million)	137.5	111.9	40.7	15.6	178.2	127.5
Net Impairments (BWP million)	(32.6)	(86.4)	(291.4)	(143.6)	(323.9)	(230.1)
Loan Loss Ratio	0.5%	1.4%	18.3%	10.6%	4.3%	3.1%
PAR30	9.4%	11.2%	25.4%	19.0%	12.8%	12.8%
PAR90/NPL	6.9%	8.2%	16.7%	14.3%	9.0%	9.4%

Portfolio indicators reflect a divergent trend by operating basis during HY2026. On a consolidated basis, the Group's NPL (PAR90) ratio improved to 9.0% at 30 June 2026 (30 June 2025: 9.4%), and total ECL provisions increased to BWP 1,346.5 million (30 June 2025: BWP 1,102.7 million; 31 December 2025: BWP 1,131.6 million). This consolidated improvement masks a marked divergence: continuing operations delivered a genuine improvement in asset quality, with the NPL ratio improving to 6.9% (HY2025: 8.2%), while operations classified as discontinuing deteriorated to 16.7% (HY2025: 14.3%), concentrated in Uganda and Nigeria. The consolidated ratio improved because continuing operations represent the larger share of the combined gross loan book, so improvement in the retained portfolio outweighs deterioration in the book being wound down. The Group's credit risk mitigations in Mozambique and Namibia (comprehensive default insurance) remain in force and effective, and continue to be factored into the Group's IFRS 9 impairment modelling.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)
For the period ended 30 June 2026

1 Financial Instruments (continued)

1.2 Maximum exposure to credit risk

	At 30 June 2026	At 30 June 2025	At 30 December 2025
	P'000	P'000	P'000
Gross advances to customers	15,362,917	15,105,995	15,655,062
Of which stage 1	12,992,268	12,858,258	13,406,012
Of which stage 2	572,339	611,446	570,995
Of which stage 3	1,798,310	1,636,291	1,678,055
Expected credit loss provisions	(1,346,461)	(1,102,660)	(1,131,586)
Of which stage 1	(93,410)	(100,766)	(107,630)
Of which stage 2	(63,675)	(86,801)	(71,049)
Of which stage 3	(1,189,376)	(915,093)	(952,907)
Net advances to customers	14,016,455	14,003,335	14,523,476
Of which stage 1	12,898,857	12,757,492	13,298,382
Of which stage 2	508,664	524,645	499,946
Of which stage 3	608,934	721,198	725,148
Impairment (ECL) Coverage Ratio	9%	7%	7%
Stage 3 Coverage Ratio	75%	67%	67%

1.3 Expected credit losses: Stress Testing and Sensitivity Analysis

As a predominately Government Deduction at Source (DAS) retail business, the Group was able to remain resilient to the effects of external economic pressures stemming from inflation and increase in interest rates. Although inflation was expected to persist, it was anticipated that central banks would exercise caution in rolling out monetary easing. Furthermore, despite muted GDP outturns and associated challenges, growth is expected to improve in the second half of the year, driven by an uptick in demand as well as disinflation. This will be monitored closely by Management.

Model recalibrations are conducted semi-annually, complemented by enhanced model monitoring processes to reduce performance volatility and ensure timely identification of emerging trends. Macroeconomic assumptions are reviewed and updated monthly, enabling the proactive incorporation of changing economic conditions into risk and impairment assessments. In addition, mobile lending portfolios are progressively transitioning to quarterly recalibration cycles, reflecting the shorter-term nature and behavioural dynamics of these products and ensuring that model performance remains aligned with evolving portfolio characteristics.

Loss given default (LGD)

LGDs between December 2025 and June 2026 have shown mixed results across the portfolio, with Consumer Finance (CF) portfolios generally reflecting a slight upward movement, while Micro and Small Enterprise (MSE) portfolios reflected a more varied pattern with both increases and reductions across markets. The movements indicate variation in recovery experience across markets and products, while the overall pattern remains broadly consistent with the sensitivity of recovery rates under periods of economic duress. The LGD model uses the run-off triangle method which allows for a granular analysis of loss patterns over time. The Group was therefore comfortable with setting the LGD shock at +10%, for prudence purposes.

Probability of default (PD)

PD's are modelled using a chain ladder to track how at-risk loan balances migrate to default status at marginal one month increments to create marginal default rates from 1 month onwards, done per arrears bucket. The chain ladder identifies patterns in how values grow from one time period to the next. These patterns are used to create forecasts for incomplete periods. This also provides empirical Lifetime PDs that reflect the default behaviour of each arrears bucket. A marginal FLI factor is added to marginal PDs by arrears bucket. This factor is updated per portfolio on a monthly basis based on economic outlooks. When creating shocks for the portfolio, a scalar multiplier is applied to each marginal PD by respective arrears bucket.

For short-term mobile loan portfolios, PDs are estimated using a roll rate methodology that tracks the proportion of at-risk loan balances that subsequently migrate to default. Loans are grouped into cohorts by reporting month and days on book to capture default behaviour over the short contractual life of the product. The methodology provides empirical PD estimates that reflect the observed default behaviour of loans at different stages of their contractual life.

1.4 Macroeconomic analysis

Table 1 below presents the expected directional changes in key macroeconomic indicators across the Group's operating markets based on forecasts from Fitch Solutions and Central Banks. The outlook suggests continued improvements in labour market conditions across most countries, while economic growth expectations remain mixed, with stronger GDP growth anticipated in seven of the eleven markets. The most notable change relative to the prior reporting period is the broad-based increase in inflation expectations, consistent with heightened geopolitical uncertainty and higher global energy prices. Nigeria and Ghana remain exceptions, where inflation is forecast to continue moderating following the elevated inflation experienced over recent years.

While the model rate refresh incorporated the macroeconomic forecasts available at the time of recalibration, the monthly ECL implementation process incorporates the latest available macroeconomic forecasts

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)

For the period ended 30 June 2026

1 Financial Instruments (continued)

1.4 Macroeconomic analysis

Table 1 below presents the expected directional changes in key macroeconomic indicators across the Group's operating markets based on forecasts from Fitch Solutions. While the model rate refresh incorporated the macroeconomic forecasts available at the time of recalibration, the monthly ECL implementation process incorporates the latest

Table 1

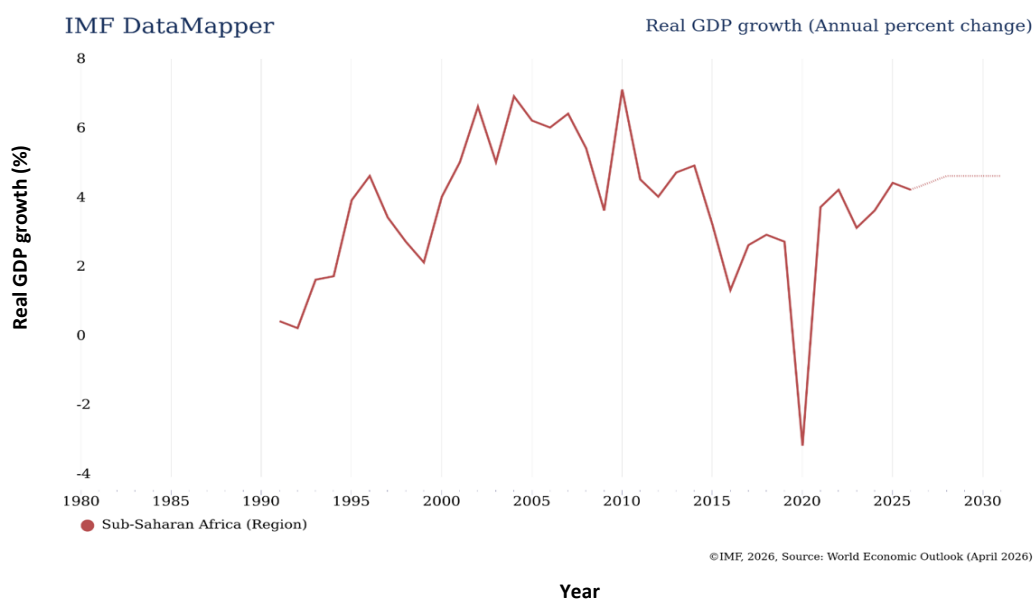
Country	Forecast Movements from 2025 to 2026		
	Unemployment Rate	Real GDP growth	Inflation
Botswana	▼	▲	▲
Eswatini	▼	▼	▲
Ghana	▼	▼	▼
Kenya	▼	▲	▲
Lesotho	▼	▲	▲
Mozambique	▼	▲	▲
Namibia	▼	▲	▲
Nigeria	▲	▲	▼
Rwanda	▲	▼	▲
Tanzania	▼	▼	▲
Uganda	▲	▲	▲

Influence of economic conditions on estimate of ECL

Forward-looking information (FLI) is incorporated into both Stage 1 and Stage 2 expected credit loss estimates. For Stage 1, FLI adjustments are reflected through the review and updating of the forward-looking macroeconomic scenarios, which are assessed regularly to reflect changes in the economic outlook across the Group's operating markets. These same scenarios also form the basis for Stage 2 adjustments. A behavioural scorecard is used to translate macroeconomic conditions into a weighted economic outlook score for each portfolio. This score is updated whenever there is a material change in macroeconomic conditions. A marginal FLI adjustment factor derived from the weighted score is applied to the marginal probability of default (PD) by arrears bucket in the lifetime PD calculation. The adjustment factors are reviewed and updated monthly for each portfolio based on the latest macroeconomic outlook. Stage 3 exposures are assigned a PD of 100% in line with the default definition.

The macroeconomic outlook for Sub-Saharan Africa remains subject to elevated uncertainty, with the recent escalation of geopolitical tensions in the Middle East contributing to renewed inflationary pressures through higher global energy prices and supply chain risks. Against this backdrop, inflation forecasts have increased across most of the Group's operating markets. Nigeria and Ghana are exceptions, where inflation is projected to continue moderating from the elevated levels experienced over the past few years.

The chart below illustrates real GDP growth in Sub-Saharan Africa based on the latest IMF World Economic Outlook forecasts. Following the contraction experienced in 2020, the region returned to positive growth, although the pace of recovery moderated in subsequent years. Looking ahead, the IMF projects regional growth to strengthen gradually over the forecast horizon and stabilise at around 4.5% to 4.7% per annum. While the outlook remains resilient, it continues to be subject to risks arising from geopolitical tensions, inflationary pressures and broader global economic uncertainty. The Group continues to monitor these developments as part of its assessment of forward-looking information used in the expected credit loss models.



NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)
For the period ended 30 June 2026

1 Cash and similar instruments

Cash at bank and in hand
Statutory cash reserve
Short-term investments

For the purpose of the statement of cash flows, cash and cash equivalents comprise the following at 31 December 2025:

Cash and similar instruments as per above, less statutory cash reserve

Cash and similar instruments held for sale (note 7)

Cash and similar instruments for the purpose of the statement of cash flows

Statutory cash reserve relates to cash held by the Central Bank for the respective deposit taking subsidiaries based on a percentage of the average customer deposits and therefore are not available for day to day operations. During the period under review, the regulator in the Group's Mozambique subsidiary significantly increased their 'reserve requirement ratio' for all local institutions, thereby contributing to much of the indicated increase in statutory cash reserves between the prior and current reporting dates.

2 Investment securities

Government and corporate bonds: 2 - 5 year fixed rate notes
Government and corporate bonds: Above 5 year fixed rate notes
Less: Expected credit losses

Treasury bonds are classified as financial assets at amortised cost as the business model is to hold financial assets to collect contractual cash flows, representing solely payments of principal and interest. These are issued by central banks, governments and corporates.

3 Financial assets at fair value through profit or loss

Foreign currency swaps
Investment in insurance cell captive

This relates to short-term foreign currency swap arrangements with financial institutions, where the Group pays a specified amount in one currency and receives a specified amount in another currency to reduce its exposure to currency risk. These were translated using reporting date exchange rates to reflect the changes in foreign currencies. The related financial liability at fair value through profit or loss is reflected in note 13.

4 Advances to customers

Gross advances to customers
Less: Expected credit losses

- Stage 1
- Stage 2
- Stage 3

Net advances to customers

Additional details of the Group's Expected Credit Losses are set out in Note 1.1.

	At 30 June 2026 (Unaudited) P'000	At 30 June 2025 (Unaudited) P'000	At 31 December 2025 (Audited) P'000
	2,158,713	1,924,495	1,574,907
	443,724	221,638	280,278
	150,870	19,418	96,061
	2,753,307	2,165,551	1,951,246
	2,309,583	1,943,913	1,670,968
	1,014,638	-	502,826
	3,324,221	1,943,913	2,173,794
	336,131	583,972	229,941
	-	56,618	27,856
	-	(26,761)	-
	336,131	613,829	257,797
	409,622	503,240	601,710
	4,167	4,167	4,167
	413,789	507,407	605,877
	12,075,139	15,105,995	12,259,942
	(565,666)	(1,102,660)	(592,117)
	(55,768)	(100,767)	(57,718)
	(47,063)	(86,801)	(54,034)
	(462,835)	(915,092)	(480,365)
	11,509,473	14,003,335	11,667,825

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)
For the period ended 30 June 2026

5 Insurance contract assets

Based on how the Group manages its cell captive insurance arrangements, it disaggregates information to provide disclosure in respect of credit life insurance and credit default insurance. The breakdown of groups of insurance contracts issued that are in an asset position is set out in the table below:

	At 30 June 2026 (Unaudited) P'000	At 30 June 2025 (Unaudited) P'000	At 31 December 2025 (Audited) P'000
Credit life insurance	95,358	98,123	103,192
Credit default insurance	45,019	43,506	46,024
	140,377	141,629	149,216

5.1 Roll-forward for net asset for insurance contracts issued

The roll-forward of the net asset for insurance contracts issued, also showing the liability for remaining coverage and the liability for incurred claims for the credit life insurance arrangements, is disclosed in the table below:

	Assets for remaining coverage P'000	Liabilities for Incurred claims P'000	Total P'000
At 1 January 2025	146,064	(23,084)	122,980
Insurance revenue	164,931	-	164,931
Insurance service expenses	-	(56,715)	(56,715)
Deemed premiums received	(142,238)	-	(142,238)
Deemed claims paid	-	50,826	50,826
Effects of movement in exchange rates	2,214	(369)	1,845
At 30 June 2025	170,971	(29,342)	141,629
Insurance revenue	170,577	-	170,577
Insurance service expenses	-	(32,555)	(32,555)
Deemed premiums received	(204,218)	-	(204,218)
Deemed claims paid	-	72,974	72,974
Effects of movement in exchange rates	(1,321)	2,130	809
At 31 December 2025	136,009	13,207	149,216
Insurance revenue	161,457	-	161,457
Insurance service expenses	-	(58,373)	(58,373)
Deemed premiums received	(180,961)	-	(180,961)
Deemed claims paid	-	62,999	62,999
Effects of movement in exchange rates	32,511	(26,472)	6,039
At 30 June 2026	149,016	(8,639)	140,377

The expected timing of when assets for insurance acquisition cash flows will be derecognised and included in the measurement of the group of insurance contracts to which they are allocated is disclosed in the table below:

	From 1 to 12 months P'000	From 1 year to 3 years P'000	From 3 years and above P'000	Total P'000
Period ended 30 June 2026				
Expected timing of derecognition of assets balance at reporting date	140,377	-	-	140,377
Period ended 30 June 2025				
Expected timing of derecognition of assets balance at reporting date	141,629	-	-	141,629
Period ended 31 December 2025				
Expected timing of derecognition of assets balance at reporting date	149,216	-	-	149,216

6 Other receivables

Deposits and prepayments
Receivable from insurance arrangements
Withholding tax and value added tax
Deferred arrangement fees and commission fees
Settlement and clearing accounts
Other receivables

	At 30 June 2026 (Unaudited) P'000	At 30 June 2025 (Unaudited) P'000	At 31 December 2025 (Audited) P'000
Deposits and prepayments	29,934	133,507	38,831
Receivable from insurance arrangements	65,272	83,423	27,061
Withholding tax and value added tax	1,634	15,957	28
Deferred arrangement fees and commission fees	17,623	29,409	26,856
Settlement and clearing accounts	40,549	57,146	27,228
Other receivables	12,203	9,271	69,245
	167,215	328,713	189,249

Due to the short-term nature of the current receivables, their carrying amount approximates their fair value.

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)
For the period ended 30 June 2026

7 DISCONTINUED OPERATIONS AND NON-CURRENT ASSETS HELD FOR SALE

During the second half of the 31 December 2025 financial year, the Board of Directors approved a plan to explore the sale of some of the Group's business interests in East and West Africa, namely: Letshego Ghana Savings and Loans Plc, Letshego Microfinance Bank Nigeria (Proprietary) Limited, Letshego Faidika Bank (Tanzania) Limited, Letshego Rwanda Limited, and Letshego Uganda Limited. Letshego Kenya Limited was excluded from the disposal group due to an ongoing legal consideration required to be closed prior to sale of shares. At 31 December 2025, the East and West Africa businesses indicated were classified as a disposal group held for sale and as a discontinued operation. After having embarked on a program to locate one or more prospective acquirers for the businesses, on 7 May 2026 the Group announced that it had entered into a binding framework agreement with Axian Digital Venture Holding and Management Limited ("Axian") to acquire 100% of the issued share capital of the indicated businesses in the disposal group. At an annual general meeting of the Group held on 19 June 2026, shareholders approved the plan to dispose of the businesses to Axian and for the Group to engage with the relevant regulators in each respective market for the entities concerned and obtain all the required regulatory approvals and consents in connection with the proposed transaction.

The Group applies IFRS 5: *Non-current Assets Held for Sale and Discontinued Operations*. Assets (or disposal groups) are classified as held for sale when their carrying amount is to be recovered principally through a sale transaction rather than continuing use. In order to be classified as held for sale, the asset must be available for immediate sale in its present condition subject only to terms that are usual and customary for sales of such assets and the sale must be highly probable. Non-current assets (or disposal groups) held for sale are measured at the lower of carrying amount and fair value less costs to sell.

The businesses represent separate geographical areas of operations, whose cash flows can be clearly distinguished from the rest of the Group, both operationally and for financial reporting purposes, and are also part of a single co-ordinated plan to dispose of the geographical areas of operation. The disposal group therefore was classified as a discontinued operation.

With the businesses being classified as discontinued operations, the entities are no longer presented in the Segment Information note. The results of the entities for the year are presented below:

2026	Rwanda P '000	Uganda P '000	Tanzania P '000	Nigeria P '000	Ghana P '000	Eliminations P '000	Total P '000
Interest income at effective interest rate	21,964	86,064	111,584	30,736	722,547	2,665	975,560
Interest expense at effective interest rate	(4,056)	(22,695)	(4,143)	(7,872)	(136,556)	-	(175,322)
Other interest expense	(53)	(227)	(1,385)	-	-	-	(1,665)
Net interest income	17,855	63,142	106,056	22,864	585,991	2,665	798,573
Fee and commission income	378	6,225	(4,162)	144	7,868	-	10,453
Other operating income	320	1,840	424	710	23,304	-	26,598
Operating income	18,553	71,207	102,318	23,718	617,163	2,665	835,624
Expected credit losses*	616	(43,133)	(32,406)	(5,514)	(210,912)	-	(291,349)
Net operating income	19,169	28,074	69,912	18,204	406,251	2,665	544,275
Operating expenses	(14,408)	(66,110)	(67,872)	(17,651)	(294,825)	15,607	(445,259)
Net income/(loss) from operations	4,761	(38,036)	2,040	553	111,426	18,272	99,016
Net expense re-allocation on classification to discontinued operations**	(10,167)	(4,615)	(10,378)	(16,850)	-	-	(42,010)
(Loss)/ profit before tax from discontinued operations	(5,406)	(42,651)	(8,338)	(16,297)	111,426	18,272	57,006
Taxation (expense)/ credit	(981)	10,414	16,503	-	(35,889)	-	(9,953)
(Loss)/ profit for the year from discontinued operations	(6,387)	(32,237)	8,165	(16,297)	75,537	18,272	47,053
Other comprehensive income for the year from discontinued operations	3,203	1,458	(14,823)	4,299	(20,781)	-	(26,644)

*The P291.4 million expected credit losses comprise of net allowance for expected credit losses charge of P259.6 million, bad debts written off charge of P72.5 million and recoveries of P40.7 million (credit).

**Constitute once-off expenses that will no longer be incurred by the Group after the sale of the above operations.

2025***	Rwanda P '000	Uganda P '000	Tanzania P '000	Nigeria P '000	Ghana P '000	Eliminations P '000	Total P '000
Interest income at effective interest rate	21,199	115,906	125,951	24,226	576,975	(6,571)	857,686
Interest expense at effective interest rate	(3,080)	(29,073)	(943)	(6,239)	(189,929)	4,980	(224,284)
Other interest expense	(99)	(268)	(635)	-	-	-	(1,002)
Net interest income	18,020	86,565	124,373	17,987	387,046	(1,591)	632,400
Fee and commission income	(277)	-	3,311	177	29,507	-	32,718
Other operating income	495	1,597	429	727	7,444	-	10,692
Operating income	18,238	88,162	128,113	18,891	423,997	(1,591)	675,810
Expected credit losses*	(2,136)	(19,363)	(25,599)	(8,689)	(87,848)	-	(143,635)
Net operating income	16,102	68,799	102,514	10,202	336,149	(1,591)	532,175
Operating expenses	(10,280)	(68,332)	(83,330)	(12,947)	(297,568)	20,227	(452,230)
Net income/(loss) from operations	5,822	467	19,184	(2,745)	38,581	18,636	79,945
Net expense re-allocation on classification to discontinued operations**	(11,846)	(6,760)	(12,071)	(24,104)	(5,783)	-	(60,564)
(Loss)/ profit before tax from discontinued operations	(6,024)	(6,293)	7,113	(26,849)	32,798	18,636	19,381
Taxation expense	(1,183)	(2,331)	8,402	(961)	(13,592)	-	(9,665)
(Loss)/ profit for the year from discontinued operations	(7,207)	(8,624)	15,515	(27,810)	19,206	18,636	9,716
Other comprehensive income for the year from discontinued operations	(10,138)	(1,899)	(81,874)	(1,412)	107,299	-	11,976

*The P143.6 million expected credit losses comprise of net allowance for expected credit losses charge of P72.5 million, bad debts written off charge of P86.7 million and recoveries of P15.6 million (credit).

**Constitute once-off expenses that will no longer be incurred by the Group after the sale of the above operations.

***2025 comparatives have been restated in light of classification of the disposal group to discontinued operations.

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The major classes of assets and liabilities of the entities classified as held for sale as at 30 June 2026 are as follows:

	Rwanda P '000	Uganda P '000	Tanzania P '000	Nigeria P '000	Ghana P '000	Impairment* P '000	Total P '000
2026							
Assets							
Cash and similar instruments	50,376	54,849	99,664	12,201	797,548	-	1,014,638
Investment securities	-	-	-	-	14,827	-	14,827
Advances to customers	189,394	395,224	571,965	118,711	1,231,687	-	2,506,981
Gross advances to customers	191,860	483,885	604,606	152,048	1,855,378	-	3,287,777
Less: Expected credit losses	(2,466)	(88,662)	(32,641)	(33,337)	(623,691)	-	(780,797)
- Stage 1	(548)	(4,346)	(6,241)	(2,748)	(23,760)	-	(37,643)
- Stage 2	(171)	(5,621)	(1,281)	(3,364)	(6,175)	-	(16,612)
- Stage 3	(1,747)	(78,695)	(25,119)	(27,225)	(593,756)	-	(726,542)
Other receivables	3,785	16,835	20,831	1,885	49,945	-	93,281
Property and equipment	1,486	3,295	5,968	4,178	9,399	(24,326)	-
Right-of-use assets	284	3,413	17,882	1,672	2,364	(25,615)	-
Intangible assets	-	1,358	-	-	249	(1,607)	-
Deferred tax assets	2,172	30,852	33,338	239	143,527	-	210,128
Assets held for sale	247,497	505,826	749,648	138,886	2,249,546	(51,548)	3,839,855
Liabilities							
Customer deposits	88,134	-	146,572	63,220	1,000,428	-	1,298,354
Income tax payable	93	5,254	159	1,411	25,726	-	32,643
Trade and other payables	15,519	20,711	67,219	1,276	59,235	519,108	683,068
Lease liabilities	291	1,932	21,429	-	-	-	23,652
Borrowings	10,793	272,601	-	8,499	633,447	-	925,340
Liabilities directly associated with assets held for sale	114,830	300,498	235,379	74,406	1,718,836	519,108	2,963,057
Net assets directly associated with disposal group	132,667	205,328	514,269	64,480	530,710	(570,656)	876,798
The net cash flows generated/(incurred) by the entities are as follows:							
Net cash flows from operating activities	(1,125)	47,637	16,983	(7,444)	332,516	-	388,567
Net cash flows from investing activities	1,099	(144)	(11,829)	(994)	184,469	-	172,601
Net cash flows from financing activities	(3,376)	(20,292)	15,467	(5,001)	(36,155)	-	(49,357)
Net cash (outflow)/inflow	(3,402)	27,201	20,621	(13,439)	480,830	-	511,811
Amounts included in accumulated OCI:							
Foreign currency translation reserve	(15,352)	33,980	(10,417)	(181,968)	(135,315)	-	(309,072)

*An impairment loss amounting to P570.7 million was recognised upon remeasurement of the disposal group held for sale to its fair value less costs to sell as at 31 December 2025. The fair value used in the impairment assessment is the transaction price that will likely be received by the Group upon sale of the disposal group, following binding offers received from potential counterparties to the transaction, which fell within a valuation range that was determined by independent consultants. The fair value that has been determined falls under 'level 3' of the fair value hierarchy of IFRS 13. The costs to sell that were determined comprise of incremental costs directly attributable to the disposal of the cash-generating units, which include legal and consultancy costs necessary for completion of the sale. At 30 June 2026 the Group assessed the fair value of the disposal group held for sale and determined that no further impairment would require to be recognised as at that date.

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)
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8 Financial assets at fair value through other comprehensive income

Balance at the beginning of the year
Derecognition on disposal

	At 30 June 2026 (Unaudited) P'000	At 30 June 2025 (Unaudited) P'000	At 31 December 2025 (Audited) P'000
	11,038	11,038	11,038
	(11,038)	-	-
	-	11,038	11,038

9 Property and equipment

Motor vehicles
Computer equipment
Office furniture and equipment
Land and building

	Carrying amount at 01 Jan 2026	Additions	Transfers	Disposal	Depreciation charge	Forex translation	Carrying amount at 30 June 2026
	2,555	-	-	-	(779)	61	1,837
	14,832	1,492	-	-	(5,267)	397	11,454
	53,318	6,512	-	-	(11,900)	201	48,131
	15,342	-	-	-	-	179	15,521
	86,047	8,004	-	-	(17,946)	838	76,943

10 Right-of-use assets

Property

	Carrying amount at 01 Jan 2026	Additions	Modifications	Depreciation charge	Forex translation	Carrying amount at 30 June 2026
	74,246	6,492	763	(14,538)	2,200	69,163
	74,246	6,492	763	(14,538)	2,200	69,163

11 Intangible assets

Computer software

	Carrying amount at 01 Jan 2026	Additions	Transfers	Disposal	Amortisation charge	Forex translation	Carrying amount at 30 June 2026
	283,290	2,107	-	-	(24,101)	1,345	262,641
	283,290	2,107	-	-	(24,101)	1,345	262,641

12 Goodwill

Goodwill on the acquisition of:
Letshego Holdings Namibia Limited
Letshego Tanzania Limited
Letshego Ghana Plc

	At 30 June 2026 (Unaudited) P'000	At 30 June 2025 (Unaudited) P'000	At 31 December 2025 (Audited) P'000
	25,278	22,981	24,246
	-	2,053	-
	-	6,929	-
	25,278	31,963	24,246

The Group performs its impairment test semi-annually. The Group assesses the recoverable amount of goodwill in respect of all cash generating units in order to determine indications of impairment. The key assumptions used to determine the recoverable amount for the different cash generating units were disclosed in the annual consolidated financial statements for the year ended 31 December 2025. Goodwill was translated using reporting date exchange rates to reflect the changes in foreign currencies.

13 Financial liabilities at fair value through profit or loss

Foreign currency swaps

	396,499	494,207	572,423
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The amount relates to foreign currency swap arrangements with financial institutions, where the Group pays a specified amount in one currency and receives a specified amount in another currency to reduce its exposure on currency risk (the assets are disclosed in note 3).

14 Customer deposits

Demand accounts
Savings accounts
Call and term deposits

	76,755	1,073,066	40,780
	601,821	828,218	552,632
	1,826,564	752,276	1,643,745
	2,505,140	2,653,560	2,237,157

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15 Cash collateral

Cash collateral on loans and advances

Cash collateral represents payments made by customers as security for loans taken. The amounts are refundable upon the successful repayment of loans by customers or are utilised to cover loans in the event of default. The collateral was released back to the customers following settlement of outstanding balances and cessation of the particular loan products during the previous year.

16 Trade and other payables

Insurance premium payable
Payroll related accruals
Staff incentive accrual
Accruals
Other payables
Value added tax / withholding tax payable

At 30 June 2026 (Unaudited) P'000	At 30 June 2025 (Unaudited) P'000	At 31 December 2025 (Audited) P'000
-	14,384	-
12,465	50,852	26,740
22,723	38,754	19,631
37,630	44,429	73,590
44,142	40,539	34,715
206,996	258,936	163,395
6,574	50,471	7,701
330,530	483,981	325,772

Other payables relates to clearing accounts and unpaid supplier invoices at the reporting date and due to their short-term nature, their carrying amount approximates their fair value.

17 Lease liabilities

Lease liabilities

Carrying amount at 01 Jan 2026	Additions	Interest expense	Cash payments	Forex translation	Carrying amount at 30 June 2026
86,034	6,492	4,175	(32,484)	11,712	75,929

18 Borrowings

Commercial banks
Note programmes
Development Financial Institutions
Pension funds

At 30 June 2026 (Unaudited) P'000	At 30 June 2025 (Unaudited) P'000	At 31 December 2025 (Audited) P'000
2,499,543	4,225,539	3,307,483
3,508,561	3,575,737	2,927,417
1,351,795	1,892,086	1,070,852
908,382	-	821,290
8,268,281	9,693,362	8,127,042

At the reporting date, Borrowings included an amount owed to Botswana Public Officers Pension Fund of P487.8 million (2025: P275.8 million). The outstanding balance at the end of the period is unsecured and the borrowings from the related party are on terms equivalent to those that prevail in arm's length transactions.

As at the reporting date, the Group was also in breach of certain loan covenants in certain entities on obligations amounting to a total of P753.6 million. These were Uganda (on obligations amounting to P178.5m relating to PAR quality, Non-performing loans ratio and operational performance ratios), Lesotho (on obligations amounting to P111.1m relating to Non-DAS book ratio), Kenya (on obligations amounting to P110.2m relating to leverage ratios, profitability ratio, PAR quality and Non-performing loans ratios), and LAHL (on obligations amounting to P353.7m relating to single group exposure ratio, net open currency position, portfolio quality, return on assets, and solvency ratios). At the time of reporting, condonement letters were received for breaches on borrowing facilities amounting to P362.1m. Engagements are ongoing for condonement of borrowing facilities amounting to P391.5 million. Refer to Note 35 for the impact of the indicated breaches on the maturity profile of Borrowings.

19 Stated capital

Issued: 2,175,038,644 ordinary shares of no par value (Dec. 2025: 2,175,038,644) of which 28,897,741 shares (Dec. 2025: 28,897,741) are held as treasury shares.

897,909	897,909	897,909
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NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)
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	6 months ended 30 June 2026 (Unaudited) P'000	6 months ended 30 June 2025 (Unaudited) P'000	12 months ended 31 December 2025 (Audited) P'000
20 Interest income at effective interest rate			
Advances to customers	1,300,802	1,310,295	2,612,502
Interest income on informal / mobile loans	24,399	17,692	41,232
Interest income from deposits with banks	66,601	51,088	90,652
	<u>1,391,802</u>	<u>1,379,075</u>	<u>2,744,386</u>
21 Interest expense at effective interest rate			
Overdraft facilities and term loans	623,574	606,176	1,268,258
	<u>623,574</u>	<u>606,176</u>	<u>1,268,258</u>
21.1 Other interest expense			
Interest expense on leases	4,175	4,457	9,212
	<u>4,175</u>	<u>4,457</u>	<u>9,212</u>
22 Fee and commission income			
Administration fees - lending	13,666	10,732	41,575
Credit life insurance commission	-	8,616	-
	<u>13,666</u>	<u>19,348</u>	<u>41,575</u>
23 Other operating income			
Early settlement fees	421	511	1,128
Income from insurance arrangements	53,958	92,926	150,519
Market adjustment gain on interest currency swaps	40	16,491	45,282
Sundry income	22,229	32,186	68,106
	<u>76,648</u>	<u>142,114</u>	<u>265,035</u>
24 Insurance service result and insurance finance income			
Included in 'Income from insurance arrangements' above are the following components, arising from cell captive arrangements in the Group's Namibia subsidiary:			
Insurance revenue	161,457	164,931	335,508
- Credit life	100,203	108,652	210,236
- Credit default	61,254	56,279	125,272
Insurance service expense	(58,373)	(56,715)	(89,270)
- Credit life	(12,165)	(12,453)	(4,707)
- Credit default	(46,208)	(44,262)	(84,563)
Net insurance service result	<u>103,084</u>	<u>108,216</u>	<u>246,238</u>
25 Expected credit losses			
Amounts written off	225,058	170,784	436,962
Recoveries during the year	(137,511)	(111,877)	(233,473)
Expected credit losses (reversed)/incurred during the period	(54,972)	27,514	(78,735)
	<u>32,575</u>	<u>86,421</u>	<u>124,754</u>

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	6 months ended 30 June 2026 (Unaudited) P'000	6 months ended 30 June 2025 (Unaudited) P'000	12 months ended 31 December 2025 (Audited) P'000
26 Employee costs			
Salaries and wages	202,318	212,407	406,694
Staff incentive	1,191	17,047	61,586
Staff recruitment costs	338	1,043	1,301
Staff pension fund contribution	14,022	12,607	24,746
Directors' remuneration – for management services (executive) - Note 32	6,062	4,290	10,089
Long-term incentive plan	(8,829)	(1,266)	7,401
	215,102	246,128	511,817
27 Direct costs			
Direct costs - mobile loans	9,936	8,618	4,210
Direct costs- other loans	9,349	17,480	43,880
Collection commission	17,667	22,117	46,540
	36,952	48,215	94,630
28 Other operating expenses			
Accounting and secretarial fees	207	118	449
Advertising	9,183	5,048	12,259
Audit fees	6,158	3,661	7,849
Bank charges	4,810	6,039	11,713
Computer expenses	917	934	1,509
Consultancy fees	25,363	39,732	58,048
Corporate social responsibility	763	811	1,735
Depreciation and amortisation	42,047	33,460	80,498
Depreciation – right-of-use assets	14,538	12,662	26,023
Directors' fees – non executive	2,646	3,238	6,001
Directors' fees – subsidiary boards	4,095	2,687	6,059
Government levies	14,574	13,264	29,430
Impairment of goodwill	-	-	8,873
Management cost: Project	-	-	57,522
Insurance	11,971	9,817	24,969
Insurance fees - customer short-term	31,752	31,725	64,628
Office expenses	10,359	11,505	33,857
Rental expense for low value assets	951	981	4,135
Short-term leases	1,581	1,868	2,457
Derecognition of intangible asset	-	-	31,666
Impairment of intangible asset	-	-	30,926
Other operating expenses	70,698	65,846	47,298
- Entertainment	1,302	335	1,491
- IT costs	164	1,722	-
- Motor vehicle expenses	2,047	2,269	4,364
- Net foreign exchange loss	37,364	32,734	1,627
- Printing and Stationery	1,618	1,636	3,121
- Repairs and Maintenance	3,190	2,937	5,940
- Storage costs	1,675	2,081	3,759
- Subscriptions and licenses	23,338	22,132	26,996
Professional fees	9,275	15,653	26,013
Telephone and postage	7,508	8,468	17,010
Travel	3,945	3,998	8,085
	273,341	271,515	599,012

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29 Additional cash flow information

Working capital changes:

Movement in advances to customers
Movement in insurance contract assets
Movement in other receivables
Movement in trade and other payables
Movement in customer deposits
Movement in cash collateral

Movement in other non-cash items:

Net change in financial assets at fair value through profit or loss
Long-term incentive plan provision
Net foreign exchange differences

6 months ended 30 June 2026 (Unaudited) P'000	6 months ended 30 June 2025 (Unaudited) P'000	12 months ended 31 December 2025 (Audited) P'000
4,903	(791,749)	(1,720,632)
8,839	(18,649)	(26,235)
(128,908)	97,059	72,099
246,676	385,692	154,808
272,621	506,261	1,383,572
-	(2,653)	(17,038)
404,131	175,961	(153,426)
16,164	55,537	35,283
(9,401)	813	7,400
(135,313)	44,876	82,537
(128,550)	101,226	125,220
275,581	277,187	(28,206)

30 Contingent liabilities

There are no significant contingent liabilities as at 30 June 2026.

31 Capital commitments

At 30 June 2026 the commitments for capital expenditure amounted to P44.8m (2025: P25.4m).

32 Related party transactions

The Company 'Letshego Africa Holdings Limited' is listed on the Botswana Stock Exchange. The Group partnered with Sanlam (SEM) to be its preferred insurance provider by offering innovative stand-alone and embedded insurance solutions. Sanlam owns 58% of Botswana Insurance Holdings Limited (BIHL) which is a shareholder of Letshego Africa Holdings Limited and there were no transactions with BIHL. However, loans and advances of Letshego Financial Services Botswana (Pty) Ltd are insured through Botswana Life Insurance Limited which is a wholly-owned subsidiary of BIHL and a commission of P11.7m was earned over the period (2024: P31.1m).

Compensation paid to key management personnel (executive directors)

Paid during the period

- Short-term employee benefits

6 months ended 30 June 2026 (Unaudited) P'000	6 months ended 30 June 2025 (Unaudited) P'000	12 months ended 31 December 2025 (Audited) P'000
6,062	4,290	10,089
6,062	4,290	10,089

33 Events occurring after reporting date

There were no events occurring after reporting date that have a material impact on the Interim Condensed Consolidated Financial Statements which came to the attention of Management prior to the Publication Date.

NOTES TO THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (CONTD.)

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34 FINANCIAL RISK MANAGEMENT

Introduction and overview

The Group is exposed to the following risks (including the climate-related financial risks) from financial instruments:

- credit risk
- liquidity risk
- market risk
- operational risk

Approach to managing credit risk

The Board of Directors is ultimately responsible for the management of credit risk and has delegated responsibility for the oversight of credit risk to the Group Management Risk Committee and Country Management Committees. The Group has adopted a holistic approach to managing credit risk in line with its Group Enterprise Risk Management (ERM) Framework and ensures that credit risk management remains a key component of its integrated approach to the management of its financial risks.

In view of the above, the Group Credit Risk Management framework is implemented throughout the Group via Credit Risk Policies, Credit Risk Standards, Credit Risk Processes and systems designed and established according to the Group's nature of business and Target Operating Model. The credit risk management systems enable the Group and its subsidiaries to clearly identify, assess, monitor and control credit risk and ensure that adequate capital resources are available to cover the risks underwritten. Full details of the Group credit risk disclosures should be read in conjunction with the Group's annual financial statements as at 31 December 2025.

Interest rate risk

The Group is exposed to risks associated with the effects of fluctuations in prevailing levels of market interest rates. Interest margins may increase as a result of changes in market interest rates but may reduce or create losses in the event that unexpected movements arise. Interest rate risk management methodologies across the Group are designed to identify, measure, monitor and control interest rate risk in line with the operating model. This is managed strategically in line with the Group's risk appetite.

Liquidity risk

Liquidity risk is defined as the risk that arises from the Group not being able to sufficiently meet its financial obligation in a cost-effective manner. Letshego is exposed to liquidity risk arising from the need to finance its ongoing operations and growth. Failure to extend the debt maturity profile by refinancing maturing loans could put pressure on the balance sheet and constrain asset growth. This risk is managed at a Group level by negotiating roll over of maturing debt in advance to ensure there is adequate funding for operations in the event of a redemption.

Currency risk

Currency Risk is defined as the increased variability in earnings due to adverse changes in foreign exchange rates. The Group operates internationally and is exposed to foreign exchange risk arising from various currency exposures. Currency risk management methodologies across the Group are designed to identify, measure, monitor and control currency risk in line with the operating model. This is managed strategically in line with the Group's risk appetite.

Residual currency risk is managed using currency derivatives such as forward contracts and cross currency swaps etc.

Insurance risk

The Group principally operates cell captive insurance structures in its Namibia subsidiary to cater for credit life and credit default implications of its lending arrangements. The objective of the Group is to ensure that sufficient reserves are available to cover the liabilities associated with the insurance contracts under the cell captive arrangements. The risk of exposure in this area is mitigated by the insurance partners who manage the cell captives constantly monitoring the programs' performance and the impact of economic conditions on claims experience and ensuring that the programs maintain adequate claims reserves.

Other risks

The condensed consolidated financial statements do not include all financial risk management information and disclosures required in the annual financial statements. These should be read in conjunction with the Group's annual financial statements as at 31 December 2025. The Group ERM Framework, its supporting risk-type frameworks, Policies, and Risk Appetite Statements and Metrics were refreshed during the first half of the year and approved by the Board. All subsidiaries are at various levels of customising the same and obtaining local Board approvals by year-end.

34.1 Risk management framework

The Board of Directors has overall responsibility for the establishment and oversight of the Group's Enterprise Risk Management Framework (ERMF). The following should be read in conjunction with the Group's annual financial statements as at 31 December 2025.

The Board established the Group Audit Committee, (GAC), Group Risk, Social and Ethics Committee (GRSEC), Group Remuneration Committee (Remco), Group Governance and Nominations Committee (GGNC), Group Strategy and Investment Committee (GSIC), Group Executive Committee ("Exco") and subsidiary companies' Country Management Committees ("CMC") which are responsible for the implementation and embedding of the Group ERM Framework and its supporting policies across the Group. All Board committees have both executive and non-executive members, apart from the Exco which comprises executive directors and members of senior management and reports regularly to the Board of Directors and its subcommittees on its activities.

The Group's Enterprise Risk Management Framework sets out the principles and standards for management of risks across the Group and all its subsidiaries. It ensures that risks faced by the Group are managed in an integrated, consistent and comprehensive manner to support growth and enhance business performance. Applying ERM Framework across the Group helps to create trust and instil confidence in staff, management, Board and our key stakeholders in the current environment that demands greater scrutiny than ever before about how risk is proactively managed.

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34 FINANCIAL RISK MANAGEMENT

34.2 Financial assets and liabilities measured at fair value

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy. It includes fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

- Level 1 - Quoted (unadjusted) market prices in active markets for identifiable assets or liabilities.
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value is observable.
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

Reconciliation of fair value measurement categories within level 3 of the fair value hierarchy

	30 June 2026 P'000	30 June 2025 P'000	31 December 2025 P'000
Financial assets - Level 3			
Opening balance	11,038	11,038	11,038
Acquisition of equity securities	-	4,166	-
Derecognition on disposal	(11,038)	-	-
	-	15,204	11,038

Financial instruments measured at fair value

Type	Valuation technique	Significant observable / unobservable inputs
Financial assets and liabilities at fair value through profit or loss	Valued by discounting the future cash flows using the market interest rate applicable at that time. The sum of the cash flows denoted in foreign currencies is converted with the Level 2 spot rate applicable at the reporting date.	Based on BWP, EURO and USD risk free rates.
Financial assets at fair value through OCI	Since market values are not available from an observable market, as these are investments in private equity, recent prices in capital raising transactions by the entities are considered as an approximation to fair value of the investment. The inputs include the number of shares and the price per share	Based on a recent price per share in a subscription offer

Financial instruments not measured at fair value

Type	Valuation technique	Significant observable / unobservable inputs
Financial assets and liabilities at amortised cost	Valued by discounting the future cash flows using market interest rate applicable at that time. The sum of the cash flows denoted in foreign currencies is converted with the spot rate applicable at the reporting date.	Based on BWP, EURO and USD risk free rates.

	Fair value through OCI	Fair value through profit and loss	Carrying amount Financial Assets at amortised cost	Financial liability at amortised cost	Total	Level 1	Fair value Level 2	Level 3	Total
	P'000	P'000	P'000	P'000	P'000	P'000	P'000	P'000	P'000
30 June 2026									
Financial assets measured at fair value									
Financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-
Financial assets at fair value through profit or loss - foreign currency swaps and forwards	-	409,622	-	-	409,622	-	409,622	-	409,622
Financial assets at fair value through profit or loss - investment in insurance cell captive	-	4,167	-	-	4,167	-	4,167	-	4,167
	-	413,789	-	-	413,789	-	413,789	-	413,789
Financial assets not measured at fair value									
Cash and cash equivalents	-	-	2,753,307	-	2,753,307	-	2,753,307	-	2,753,307
Advances to customers	-	-	11,509,473	-	11,509,473	-	11,509,473	-	11,509,473
Other receivables	-	-	135,647	-	135,647	-	135,647	-	135,647
	-	-	14,398,427	-	14,398,427	-	14,398,427	-	14,398,427
Financial liabilities measured at fair value									
Financial liabilities at fair value through profit or loss	-	396,499	-	-	396,499	-	396,499	-	396,499
	-	396,499	-	-	396,499	-	396,499	-	396,499
Financial liabilities not measured at fair value									
Trade and other payables	-	-	-	286,326	286,326	-	286,326	-	286,326
Customer deposits	-	-	-	2,505,140	2,505,140	-	2,505,140	-	2,505,140
Borrowings	-	-	-	8,268,281	8,268,281	-	8,268,281	-	8,268,281
	-	-	-	11,059,747	11,059,747	-	11,059,747	-	11,059,747

The carrying amount of items measured at amortised cost approximate their fair values.

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34 FINANCIAL RISK MANAGEMENT

34.2 Financial assets and liabilities measured at fair value (continued)

	Fair value -through OCI	Fair value -through profit and loss	Carrying amount Financial Assets at amortised cost	Financial liability at amortised cost	Total	Level 1	Fair value Level 2	Level 3	Total
	P'000	P'000	P'000	P'000	P'000	P'000	P'000	P'000	P'000
30 June 2025									
Financial assets measured at fair value									
Financial assets at fair value through OCI	11,038	-	-	-	11,038	-	-	11,038	11,038
Financial assets at fair value through profit or loss	-	503,240	-	-	503,240	-	503,240	-	503,240
	11,038	503,240	-	-	514,278	-	503,240	11,038	514,278
Financial assets not measured at fair value									
Cash and cash equivalents	-	-	2,165,551	-	2,165,551	-	2,165,551	-	2,165,551
Advances to customers	-	-	14,003,335	-	14,003,335	-	14,003,335	-	14,003,335
Other receivables	-	-	179,249	-	179,249	-	179,249	-	179,249
	-	-	16,348,135	-	16,348,135	-	16,348,135	-	16,348,135
Financial liabilities measured at fair value									
Financial liabilities at fair value through profit or loss	-	494,207	-	-	494,207	-	494,207	-	494,207
Financial liabilities not measured at fair value									
Trade and other payables	-	-	-	389,081	389,081	-	389,081	-	389,081
Customer deposits	-	-	-	2,653,560	2,653,560	-	2,653,560	-	2,653,560
Cash collateral	-	-	-	14,384	14,384	-	14,384	-	14,384
Borrowings	-	-	-	9,693,362	9,693,362	-	9,693,362	-	9,693,362
	-	-	-	12,750,387	12,750,387	-	12,750,387	-	12,750,387

The carrying amount of items measured at amortized cost approximate their fair values.

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34 FINANCIAL RISK MANAGEMENT

34.3 Interest rate benchmark reform

Overview

A fundamental reform of major interest rate benchmarks has been undertaken globally, including the replacement of some interbank offered rates (IBORs) with alternative, nearly risk-free rates (referred to as 'IBOR reform'). The Group had borrowings that referenced to US dollar LIBOR, which have already been replaced, and has borrowings that reference to JIBAR, which will be reformed in future as part of these market-wide initiatives.

IBOR reform had significant risk management and operational impacts for the Group, which included heightened interest rate risk arising from uncertainty over the timing and the methods of transition, as well as decreases in available liquidity and market volatility over the transition period. During 2023, the Group significantly reduced its exposures to IBORs that are subject to reform, which resulted in all US dollar LIBOR-linked exposures being modified to reference to the Secured Overnight Financing Rate (SOFR), with effect from July 2023. It is however anticipated that JIBAR will cease as a reference rate and transition to the South Africa Overnight Index Average ("ZARONIA") in 2026, as confirmed by the South Africa Reserve Bank (SARB) as the administrator of JIBAR. During the transition period, the Group faces pricing risk from the potential lack of market information as value transfer may occur between the Group and lenders if JIBAR borrowings are transitioned at less favourable rates to the Group. The Group's Market Risk department is tasked to manage the indicated risk and monitors early signs of possible changes in market conditions such as anticipated and actual changes to interest rates.

Non-derivative Financial Liabilities

The Group's remaining IBOR exposures to non-derivative financial liabilities are in bonds indexed to JIBAR.

	JIBAR P'000	TOTAL P'000
Non-derivative financial liabilities		
Debt securities in issue	1,344,500	1,344,500
	1,344,500	1,344,500

The table above represents the non-derivative exposures to interest rate benchmark reform by balance sheet account, which have yet to transition. The exposure disclosed is for positions with contractual maturities after 30 June 2026. Balances reported at amortised cost.

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35 Maturity Analysis of Assets and Liabilities

The table below shows an analysis of assets and liabilities presented according to when they are expected to be recovered or settled.

As at 30 June 2026	Within 6 months P'000	Between 6 and 12 months P'000	After 12 months P'000	Total P'000
Assets				
Cash and similar instruments	2,753,307	-	-	2,753,307
Investment securities	258,040	78,091	-	336,131
Financial assets at fair value through profit or loss	23,934	9,834	380,021	413,789
Advances to customers	714,253	641,900	10,153,320	11,509,473
Insurance contract assets	140,377	-	-	140,377
Other receivables	167,215	-	-	167,215
Income tax receivable	-	37,014	-	37,014
Assets classified as held for sale	-	3,839,855	-	3,839,855
Property and equipment	-	-	76,943	76,943
Right-of-use assets	-	-	69,163	69,163
Intangible assets	-	-	262,641	262,641
Goodwill	-	-	25,278	25,278
Deferred tax assets	-	-	109,562	109,562
Total assets	4,057,126	4,606,694	11,076,928	19,740,748
Liabilities				
Financial liabilities at fair value through profit or loss	-	166,168	230,331	396,499
Customer deposits	1,564,762	605,221	335,157	2,505,140
Cash collateral	-	-	-	-
Income tax payable	128,311	-	-	128,311
Trade and other payables	330,530	-	-	330,530
Liabilities directly associated with assets classified as held for sale	-	2,963,057	-	2,963,057
Lease liabilities	-	-	75,929	75,929
Borrowings	1,745,654	1,692,696	4,829,931	8,268,281
Deferred tax liabilities	-	-	2,874	2,874
Total liabilities	3,769,257	5,427,142	5,474,222	14,670,621
Net	287,869	(820,448)	5,602,706	5,070,127

Reference is made to Note 18, whereby the Group is in breach of certain loan covenants in some of its entities. Historically the Group has managed to remediate similar matters without the funding counterparties recalling facilities extended. In the unlikely event of this occurring, total borrowings amounting to P15 million that would have been classified under the "Between 6 and 12 months" category, as well as total borrowings amounting to P259 million that would have been classified under the "After 12 Months" category have been reflected under the "Within 6 Months" category in the above analysis. However, the Group currently has sufficient liquid resources and access to a funding pipeline to pay down these obligations upon them falling due and engagements are currently ongoing with funders.

As at 30 June 2025	Within 6 months P'000	Between 6 and 12 months P'000	After 12 months P'000	Total P'000
Assets				
Cash and similar instruments	2,165,551	-	-	2,165,551
Investment securities	40,896	123,447	449,486	613,829
Financial assets at fair value through profit or loss	48,852	130,239	328,316	507,407
Advances to customers	1,791,361	698,334	11,513,640	14,003,335
Insurance contract assets	141,629	-	-	141,629
Other receivables	328,713	-	-	328,713
Financial assets at fair value through other comprehensive income	-	-	11,038	11,038
Income tax receivable	-	9,475	-	9,475
Property and equipment	-	-	109,646	109,646
Right-of-use assets	-	-	98,334	98,334
Intangible assets	-	-	379,984	379,984
Goodwill	-	-	31,963	31,963
Deferred tax assets	-	-	257,074	257,074
Total assets	4,517,002	961,495	13,179,481	18,657,978
Liabilities				
Financial liabilities at fair value through profit or loss	24,801	133,688	335,718	494,207
Customer deposits	1,458,704	743,063	451,793	2,653,560
Cash collateral	14,384	-	-	14,384
Income tax payable	128,727	-	-	128,727
Trade and other payables	483,981	-	-	483,981
Lease liabilities	-	-	93,621	93,621
Borrowings	2,751,976	1,544,023	5,397,363	9,693,362
Deferred tax liabilities	-	-	5,350	5,350
Total liabilities	4,862,573	2,420,774	6,283,845	13,567,192
Net	(345,571)	(1,459,279)	6,895,636	5,090,787